# Data Mining on Promotional Sales

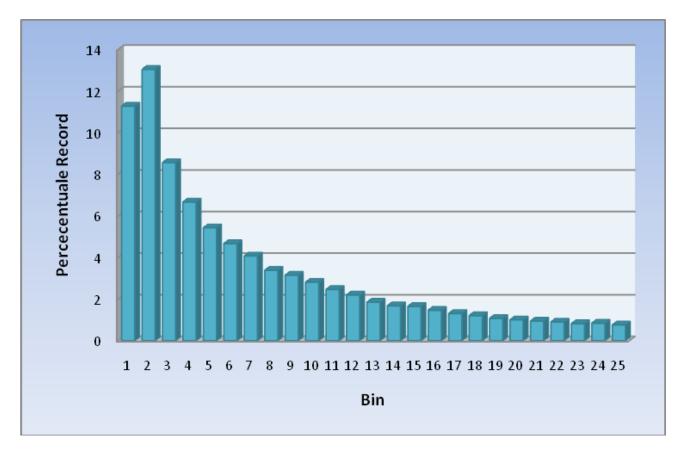
# Goals

Goal: focusing on the effects of promotions on the sales of a single product, mainly aimed at optimizing its stoking:

- -Forecasting sales of promoted products
- -Forecasting "out-of-stock"

Case study on product category = Food, Two months April 2006 & April 2007.

# Sales volume distribution of promotions with al least 5 items sold



- 11.% of the promotions in a single store sold between 5 and 24 items (the leftmost bar in the figure),
- the 13.79% sold between 25 and 49 items,
- The tale is less flat

### **Data Preparation**

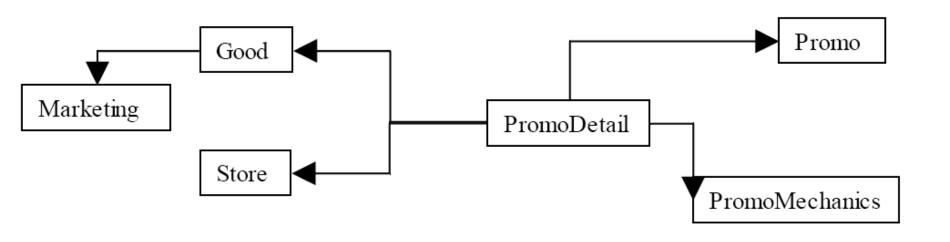


Figure 3: structure of relevant portion of the data warehouse

# Model building

### **Predictors:**

- -Product details
- -Promo details
- Volume of sales in the periods before the promotion

# Target Variable:

- -Number of sales for the promoted item
- -Variation w.r.t the month before the promotion

# Mining Table

| Field nme         | Description  |
|-------------------|--|
| Vend_Art_3_1      | Sales of the article from 3 months to 1 month before the promotion |
| Vend_Seg_3_1      | Sales of the segment from 3 months to 1 month before the promotion |
| Vend_Art_1_0      | Sales of the article in the last month before the promotion        |
| Vend_Seg_1_0      | Sales of the segment in the last month before the promotion        |
| Giorni_Promozione |  |

data sales of 16 months in 134 stores (522,541,764 records).

# Target variables

- Case1 The sales amount of the promoted item and
- Case2 The sales variations of the promoted item and
- Case3 The number of "out-of-stock" that occurred during the promotion

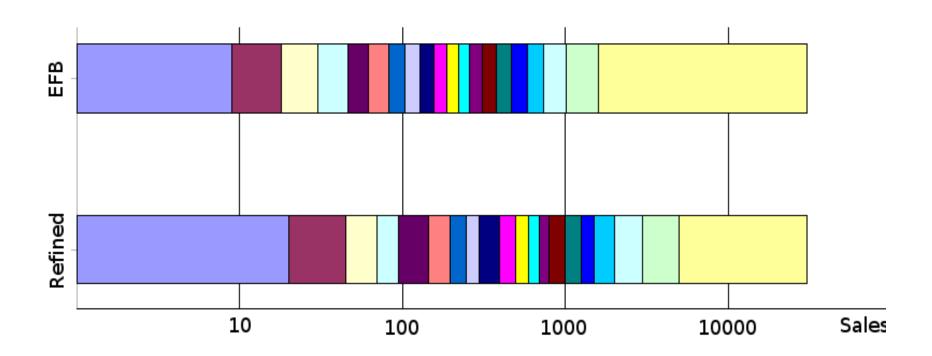
### **MINING TASK:**

- MULTICLASS classification
- ORDINAL CLASSES i.e. order among classes

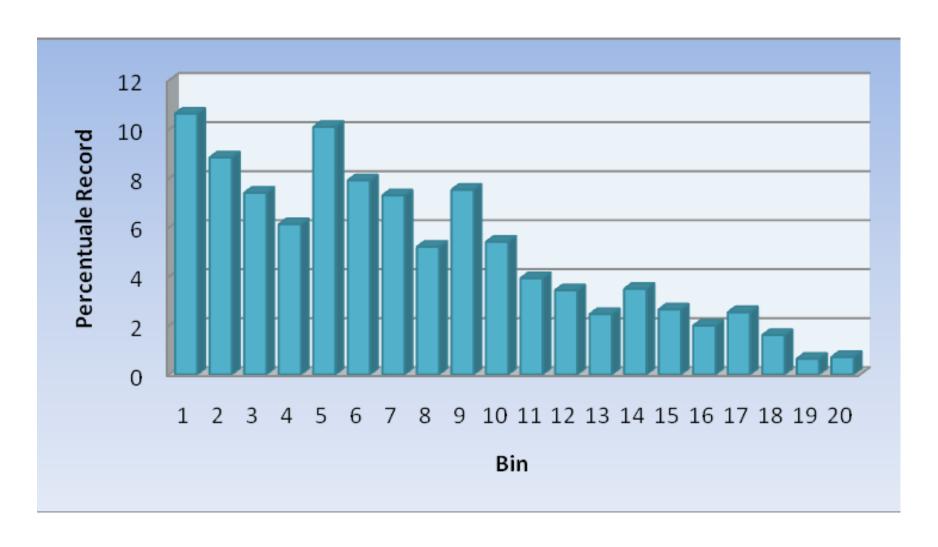
# Case1: Predicting sales volume

- Volume is continuous, range 0 –105.650, 80% less than 500 item
  - Discretize (how many classes?)
  - Multiclass predictor
- Equal size binning:
  - bin width = 10 = > 965 bins, 18% in first 3 classes
  - bin width =  $100 \Rightarrow 249$  bins, 64% in first 3 classes
- Equal frequency binning
  - 20 bins => refined afterward

# Manual discretization



# Distribution of sales volume discretized in 20 bins refined discretization



# Results evaluation

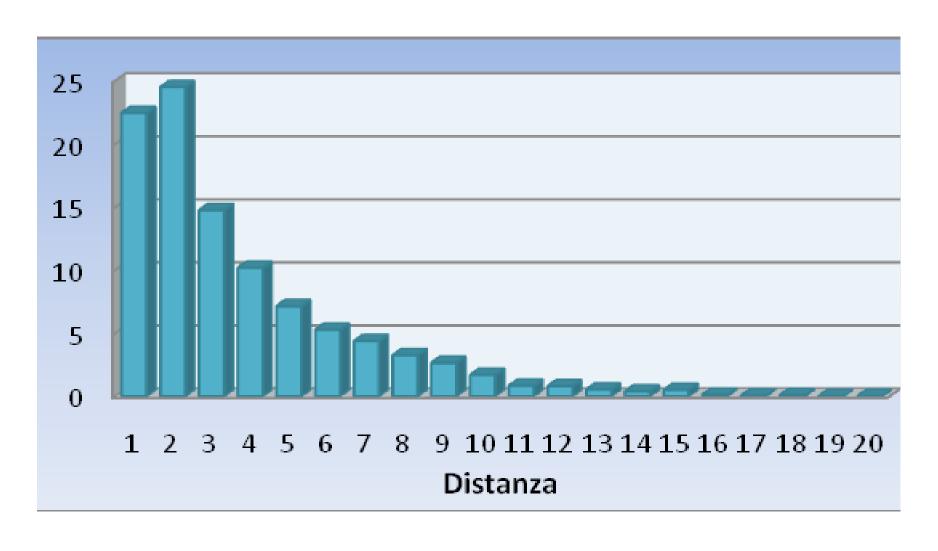
 Accuracy of 55,1% on the training set, which drops to 22,45% over test set

Risultati per campo di output VEND\_ART\_PROMO\_TILEN\_String

É-Confronto di \$C-VEND\_ART\_PROMO\_TILEN\_String con VEND\_ART\_PROMO\_TILEN\_String

|            | 'Partizione'       | 1_Addestramento        |          |        |           |         |         |          |             |     |     |     |     |     |     |     |     |     |     |     |     |     |
|------------|--------------------|------------------------|----------|--------|-----------|---------|---------|----------|-------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
|            | Corretto           | 3.386                  | 55,1%    |        |           |         |         |          |             |     |     |     |     |     |     |     |     |     |     |     |     |     |
|            | Sbagliato          | 2.759                  | 44,9%    |        |           |         |         |          |             |     |     |     |     |     |     |     |     |     |     |     |     |     |
|            | Totale             | 6.145                  |          |        |           |         |         |          |             |     |     |     |     |     |     |     |     |     |     |     |     |     |
| <u>-</u> N | Matrice coincidenz | za per \$C-VEND_ART_PI | ROMO_TII | LEN_St | tring (le | righe n | nostran | o i valo | ri effettiv | /i) |     |     |     |     |     |     |     |     |     |     |     |     |
|            | 'Partizione' = 1   | 1_Addestramento        | 1        | 2      | 3         | 4       | 5       | 6        | 7           | 8   | 9   | _10 | _11 | _12 | _13 | _14 | _15 | _16 | _17 | _18 | _19 | _20 |
|            | 1                  |                        | 545      | 44     | 25        | 6       | 3       | 6        | 5           | 1   | 5   | 4   | 2   | 0   | 0   | 2   | 0   | 0   | 0   | 0   | 0   | 0   |
|            | 2                  |                        | 111      | 318    | 47        | 12      | 21      | 13       | 6           | 1   | 16  | 5   | 1   | 0   | 0   | 0   | 1   | 0   | 1   | 0   | 1   | 0   |
|            | 3                  |                        | 47       | 51     | 270       | 16      | 23      | 9        | 5           | 0   | 9   | 9   | 2   | 0   | 0   | 0   | 2   | 1   | 0   | 0   | 0   | 1   |
|            | 4                  |                        | 50       | 32     | 44        | 179     | 40      | 6        | 9           | 4   | 3   | 1   | 2   | 3   | 1   | 1   | 0   | 0   | 0   | 0   | 0   | 0   |
|            | 5                  |                        | 45       | 22     | 43        | 26      | 401     | 32       | 17          | 11  | 16  | 7   | 8   | 1   | 1   | 4   | 2   | 0   | 1   | 0   | 0   | 0   |
|            | 6                  |                        | 34       | 18     | 22        | 19      | 62      | 243      | 24          | 11  | 15  | 6   | 3   | 1   | 1   | 3   | 0   | 1   | 0   | 1   | 0   | 0   |
|            | 7                  |                        | 25       | 10     | 15        | 12      | 38      | 43       | 255         | 11  | 20  | 6   | 3   | 5   | 1   | 2   | 2   | 0   | 3   | 0   | 0   | 0   |
|            | 8                  |                        | 19       | 11     | 12        | 16      | 21      | 12       | 39          | 141 | 20  | 7   | 5   | 3   | 0   | 4   | 0   | 1   | 1   | 0   | 0   | 0   |
|            | 9                  |                        | 27       | 9      | 12        | 9       | 29      | 34       | 32          | 38  | 247 | 15  | 6   | 2   | 3   | 3   | 2   | 0   | 1   | 0   | 0   | 0   |
|            | _10                |                        | 14       | 11     | 8         | 8       | 17      | 20       | 18          | 14  | 40  | 146 | 3   | 15  | 4   | 6   | 3   | 1   | 1   | 1   | 0   | 1   |
|            | _11                |                        | 9        | 3      | 5         | 2       | 11      | 11       | 14          | 12  | 25  | 25  | 94  | 12  | 2   | 9   | 2   | 0   | 5   | 1   | 0   | 0   |
|            | _12                |                        | 5        | 5      | 6         | 6       | 10      | 9        | 11          | 7   | 16  | 20  | 10  | 91  | 5   | 7   | 1   | 2   | 2   | 1   | 0   | 1   |
|            | _13                |                        | 6        | 1      | 3         | 2       | 6       | 6        | 5           | 7   | 6   | 7   | 9   | 12  | 47  | 8   | 7   | 4   | 2   | 1   | 0   | 1   |
|            | _14                |                        | 7        | 2      | 4         | 5       | 5       | 2        | 7           | 8   | 9   | 13  | 12  | 9   | 6   | 119 | 3   | 2   | 3   | 2   | 0   | 0   |
|            | _15                |                        | 3        | 3      | 4         | 5       | 8       | 2        | 8           | 8   | 7   | 10  | 8   | 6   | 1   | 18  | 78  | 4   | 6   | 0   | 0   | 1   |
|            | _16                |                        | 3        | 0      | 2         | 1       | 6       | 3        | 4           | 4   | 1   | 5   | 3   | 5   | 7   | 13  | 11  | 43  | 11  | 2   | 1   | 0   |
|            | _17                |                        | 3        | 0      | 3         | 4       | 6       | 3        | 4           | 2   | 5   | 4   | 6   | 7   | 4   | 11  | 9   | 1   | 80  | 2   | 0   | 0   |
|            | _18                |                        | 1        | 0      | 2         | 1       | 4       | 3        | 0           | 3   | 2   | 0   | 2   | 2   | 3   | 7   | 11  | 7   | 12  | 36  | 2   | 1   |
|            | _19                |                        | 1        | 0      | 1         | 1       | 1       | 0        | 1           | 2   | 0   | 1   | 1   | 0   | 1   | 0   | 3   | 2   | 5   | 0   | 14  | 4   |
|            | _20                |                        | 0        | 0      | 0         | 0       | 0       | 0        | 0           | 0   | 0   | 3   | 2   | 0   | 0   | 0   | 1   | 1   | 1   | 0   | 1   | 39  |

# Class displacement of predicted class vs. real class



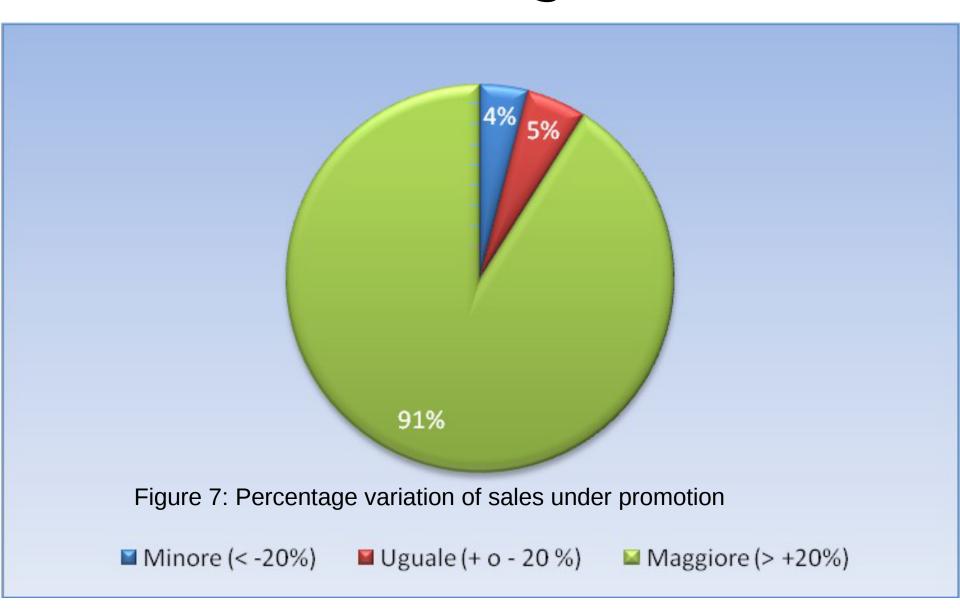
| Rule   | Support | Confidence  | Confidence<br>with error ≤ 1 | Confidence with<br>error ≤ 2 |
|--|---------|-------------|------------------------------|------------------------------|
| <pre>if CATEGORIA = ZUCCHERO E DOLCIFICANTI e FL_VOLANTINO = No e VEND_ART_1_0 &gt; 37 then class = 2</pre>                            | 47      | 23%         | 82 <b>%</b>                  | 93%                          |
| if CATEGORIA = 'ALIMENTI<br>INFANZIA' e<br>VEND_ART 1 0 > 275<br>then class = 3  | 138     | 50%         | 82 <b>%</b> i                | 97%                          |
| if CATEGORIA = CONSERVE DI<br>FRUTTA<br>e MESE = 8<br>then class = 5   | 113     | 24%         | 65%                          | 86%                          |
| <pre>if CATEGORIA = YOGURT e DESCRIZ. = TAGLIO PREZZO e MESE = 9 e VEND_ART_1_0 &gt; 54 e VEND_SEG_1_0 &lt;= 4487 then class = 6</pre> | 110     | 35 <b>%</b> | 65 <del>%</del>              | 82 <b>%</b>                  |
| if CATEGORIA = 'PASTA FRESCA' e<br>MESE = 10 e<br>VEND_ART 1 0 > 51<br>then class = 7  | 42      | 38 <b>%</b> | 57%                          | 78 <b>%</b>                  |
| if FL_COOP = Si<br>e CATEGORIA = BISCOTTI<br>e FL_VOLANTINO = Si<br>e VEND ART 1 0 <= 275<br>then class = 8                            | 52      | 25%         | 61%                          | 78%                          |

Table 6 - Classification rules with support and confidence, including limited tolerance to errors

### Rule 1:

- if more than 37 articles were sold in the last month before the promotion (vent\_art\_1\_037) in the category "sugar" (categoria = zucchero e dolcificanti),
- and the promotion was not advertised in the advertising leaflets,
- then the promoted item will sell approx. between 20-30 items (class = 2).

# Case2: New Target Variable



# Case2: Variation of sales

| Class | Meaning   |
|-------|---|
| 1     | Drop of sales (sales variation ≤ -20/%)                       |
| 2     | Drop of sales (sales variation $\leq$ -20/%)                  |
| 3     | Small increase 1 (variation between + 20% and +100%)          |
| 4     | Small increase 2 (variation between +100% and 200%)           |
| 5     | Small increase 3 (variation between +200% and 300%)           |
| 6     | Large increase 1 (variation between +300% and 500%)           |
| 7     | Large increase 2 (variation between +500% and 1000%)          |
| 8     | Large increase 3 ( variation between $+1000\%$ and $1500\%$ ) |
| 9     | Extreme increase 1 (variation between +1500% and 2500%)       |
| 10    | Extreme increase 2 (variation $\geq$ 2500%)                   |



Classi di variazioni percentuale

# Results evaluation

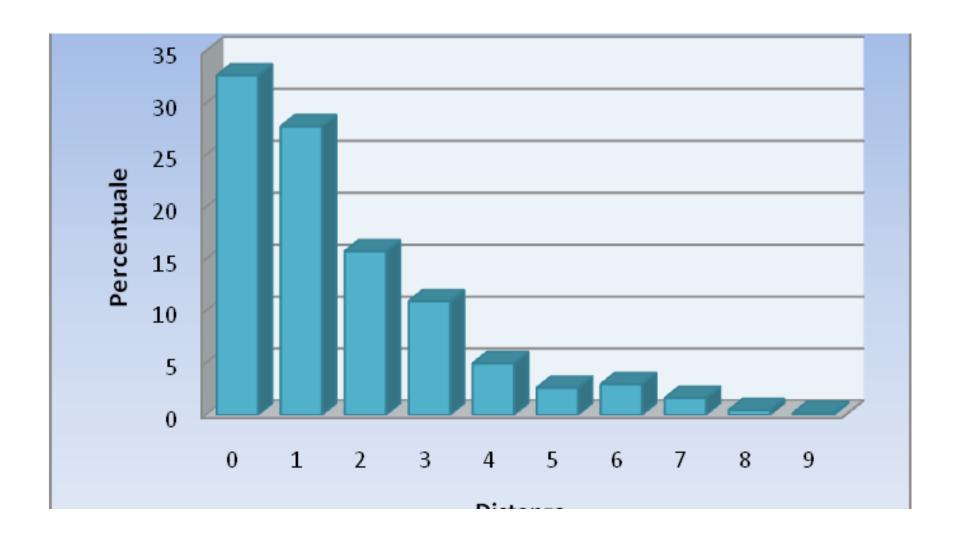
- Accuracy reaches the 49.99% on the training set and 32.67% on the test set
  - ⊟-Risultati per campo di output VariazionePercentualiS
    - É-Confronto di \$C-VariazionePercentualiS con VariazionePercentualiS

| Corretto      | 2.702 | 49,99% |
|---------------|-------|--------|
| <br>Sbagliato | 2.703 | 50,01% |
| Totale        | 5.405 |        |

⊟--Matrice coincidenza per \$C-VariazionePercentualiS (le righe mostrano i valori effettivi)

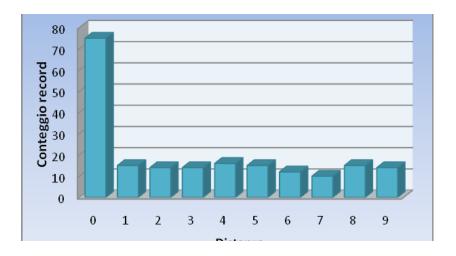
|       | 1  | 2  | 3   | 4   | 5   | 6   | 7   | 8   | 9   | _10 |
|-------|----|----|-----|-----|-----|-----|-----|-----|-----|-----|
| 1     | 75 | 16 | 53  | 14  | 7   | 9   | 25  | 0   | 7   | 10  |
| 2     | 11 | 83 | 69  | 25  | 3   | 9   | 28  | 4   | 7   | 16  |
| 3     | 6  | 17 | 281 | 63  | 11  | 23  | 57  | 1   | 10  | 35  |
| 4     | 2  | 9  | 88  | 265 | 21  | 32  | 77  | 5   | 9   | 55  |
| <br>5 | 2  | 3  | 61  | 57  | 100 | 51  | 80  | 6   | 8   | 34  |
| 6     | 2  | 5  | 64  | 39  | 16  | 250 | 147 | 8   | 10  | 59  |
| 7     | 6  | 5  | 64  | 41  | 16  | 53  | 572 | 29  | 28  | 92  |
| 8     | 2  | 8  | 32  | 10  | 3   | 13  | 164 | 180 | 27  | 103 |
| 9     | 1  | 1  | 19  | 14  | 0   | 11  | 132 | 26  | 159 | 162 |
| _10   | 0  | 2  | 24  | 5   | 1   | 4   | 71  | 9   | 39  | 737 |

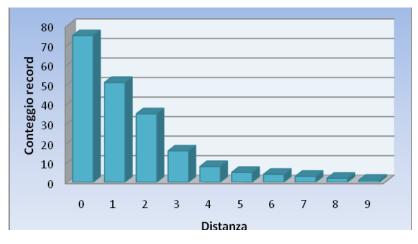
# Class displacement of predicted class vs. real class

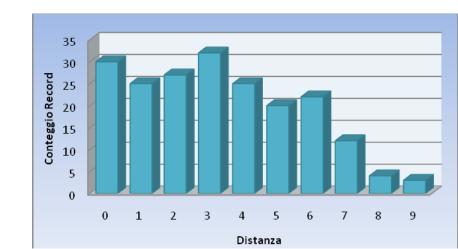


# Evaluating ordinal (multiclass) classifiers

# Evaluating Ordinal Classifiers from their distance matrix





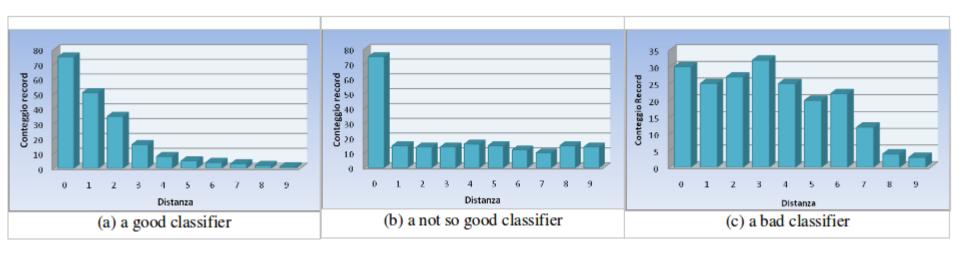


# Weights Vector-based approach

| Distance | Weights I | Weights 2 | Weights 3 |  |
|----------|-----------|-----------|-----------|--|
| 0        | 1         | 1         | 1         |  |
| 1        | 0         | 0,7       | 0,7       |  |
| 2        | 0         | 0,5       | 0,5       |  |
| 3        | 0         | 0,2       | 0,2       |  |
| 4        | 0         | 0         | 0         |  |
| 5        | 0         | 0         | 0         |  |
| 6        | 0         | 0         | 0         |  |
| 7        | 0         | 0         | -0,2      |  |
| 8        | 0         | 0         | -0,3      |  |
| 9 _      | 0         | 0         | -0,5      |  |

$$Accuracy^{vector} = \frac{\sum_{i=1}^{N} (freq[i] \cdot weights[i])}{\sum_{i=1}^{N} freq[i]}$$

# Weights Vector-based approach



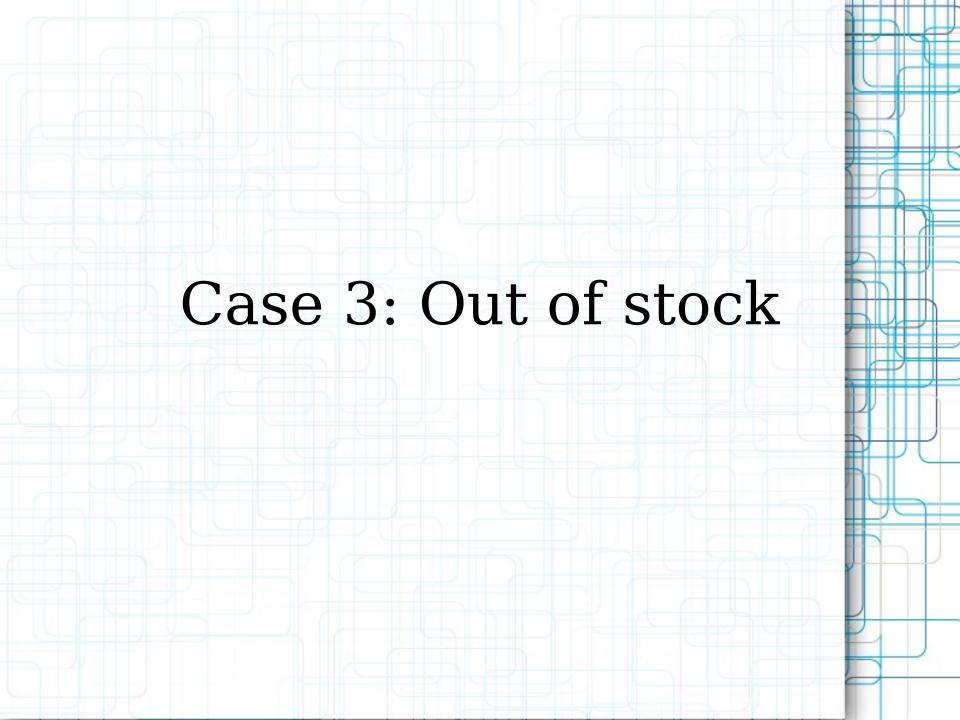
|           | Distribution (a) | Distribution (b) | Distribution (c) |
|-----------|------------------|------------------|------------------|
| Weights 1 | 37,5%            | 37,5%            | 15,0%            |
| Weights 2 | 65,7%            | 47,6%            | 33,7%            |
| Weights 3 | 64,8%            | 40,9%            | 31,1%            |

# Variant: Matrix of Weights

$$Accuracy^{matrix} = \frac{\sum_{i=1}^{N} \sum_{j=1}^{N} \left( mat\_confusion[i,j] \cdot mat\_weights[i,j] \right)}{\sum_{i=1}^{N} \sum_{j=1}^{N} mat\_confusion[i,j]}$$

| Predicted Class |       |       |       |      |      |      |      |       |       |       |
|-----------------|-------|-------|-------|------|------|------|------|-------|-------|-------|
|                 | 1     | 2     | 3     | 4    | 5    | 6    | 7    | 8     | 9     | 10    |
| 1               | 1,00  | 0,25  | 0,70  | 0,50 | 0,40 | 0,00 | 0,00 | -0,50 | -0,75 | -1,00 |
| 2               | 0,25  | 1,00  | 0,85  | 0,70 | 0,50 | 0,30 | 0,00 | 0,00  | -0,50 | -0,75 |
| 3               | 0,70  | 0,25  | 1,00  | 0,20 | 0,65 | 0,40 | 0,20 | 0,00  | 0,00  | -0,50 |
| 4               | 0,50  | 0,70  | 0,20  | 1,00 | 0,20 | 0,65 | 0,30 | 0,10  | 0,00  | 0,00  |
| 5               | 0,40  | 0,50  | 0,65  | 0,20 | 1,00 | 0,20 | 0,65 | 0,20  | 0,00  | 0,00  |
| 6               | 0,00  | 0,30  | 0,40  | 0,65 | 0,20 | 1,00 | 0,75 | 0,60  | 0,20  | 0,00  |
| 7               | 0,00  | 0,00  | 0,20  | 0,30 | 0,65 | 0,75 | 1,00 | 0,75  | 0,60  | 0,15  |
| 8               | -0,50 | 0,00  | 0,00  | 0,10 | 0,20 | 0,60 | 0,75 | 1,00  | 0,70  | 0,55  |
| 9               | -0,75 | -0,50 | 0,00  | 0,00 | 0,00 | 0,20 | 0,60 | 0,70  | 1,00  | 0,70  |
| 10              | -1,00 | -0,75 | -0,50 | 0,00 | 0,00 | 0,00 | 0,15 | 0,55  | 0,70  | 1,00  |

Table 14: Matrix of weights 1



# Two levels of out-of-stock

- In the warehouse: shortage of products during the promotion, preventing refill of shops
- In the shop: shortage for the single shop, which requires trasferring from the warehouse

# Capturing out-of stock in a day

- Divide the day into 4 segments
  - Morning ("Mattina")
  - Lunch time ("Pranzo")
  - Afternoon ("Pomeriggio")
  - Evening ("Sera")
- Out-of-stock = sudden and huge drop of sells of the product (e.g. -90%)

| Mattina | Pranzo | Pomeriggio | Sera |
|---------|--------|------------|------|
| 40      | 30     | 2          | 1    |

### Examples

No out-of-stock if sells restart

| Mattina | Pranzo | Pomeriggio | Sera |
|---------|--------|------------|------|
| 40      | 2      | 10         | 10   |

No out-of-stock if sales were too low

| Mattina | Pranzo | Pomeriggio | Sera |
|---------|--------|------------|------|
| 2       | 1      | 1          | 0    |

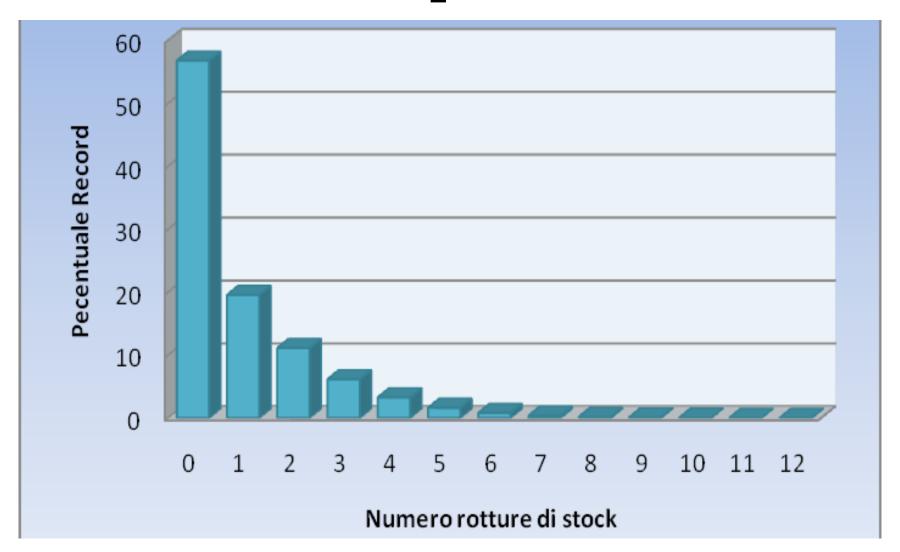
Ok if drops are gradual

| Mattina | Pranzo | Pomeriggio | Sera |
|---------|--------|------------|------|
| 25      | 4      | 0          | 0    |

### Rules for out-of-stock detection

- Cond 1: decrease of adjacent sales 90%
- Cond 2: no further (no adjacent) increase
- Cond 3: minimum number BEFORE the out-stock
- Cond 4 (to allow gradual drops): if no number after out-of-stock, reduce threshold to 75%

# Distribution of out of stocks in the Super stores

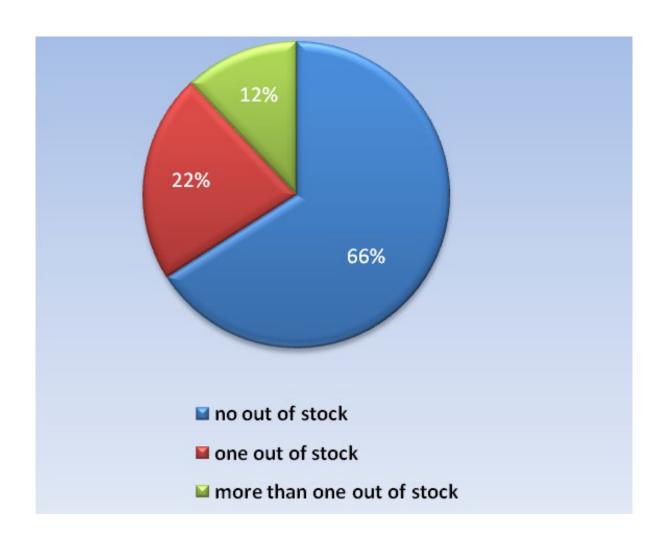


# Out-of-stocks in "Super"

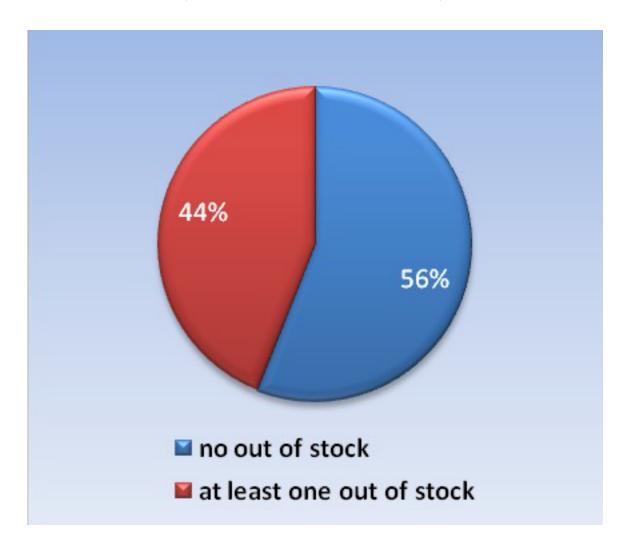
Number of days an out-of-stock happens

| Valore 🛆 | Proporzione | %     | Conteggio |
|----------|-------------|-------|-----------|
| 0        |             | 56,78 | 147736    |
| 1        |             | 19,56 | 50891     |
| 2        |             | 11,12 | 28924     |
| 3        |             | 6,16  | 16019     |
| 4        |             | 3,27  | 8520      |
| 5        |             | 1,62  | 4211      |
| 6        |             | 0,8   | 2076      |
| 7        |             | 0,35  | 915       |
| 8        |             | 0,17  | 441       |
| 9        |             | 0,08  | 211       |
| 10       |             | 0,04  | 105       |
| 11       |             | 0,02  | 59        |
| 12       |             | 0,01  | 27        |
| 13       |             | 0,01  | 29        |
| 14       |             | 0,01  | 17        |
| 15       | -           | 0,0   | 3         |

# Target variable: out-stocks (3 values)



# Target variable out-stocks (2 values)



# Es. Rule

```
if FL_VOLANTINO = Si
and CATEGORIA = ALIMENTI
INFANZIA
and VEND_ART_3_1 > 142
and VEND_ART_1_0 > 96
then class = 1
```

support = 677 confidence= 65%

# Rule 2

```
if MESE = 12
and CATEGORIA =
GELATI then class = 0
supp= 379 conf= 95%
```

# Accuracy

- ∃--Risultati per campo di output Rottura\_Stok\_Binario
  - ⊟--Confronto di \$C-Rottura\_Stok\_Binario con Rottura\_Stok\_Binario

| Corretto      | 177.209 | 71,61% |
|---------------|---------|--------|
| <br>Sbagliato | 70.238  | 28,39% |
| Totale        | 247.447 |        |

⊟-Matrice coincidenza per \$C-Rottura\_Stok\_Binario (le righe mostrano i valori effettivi)

|       | 0       | 1      |
|-------|---------|--------|
| <br>0 | 109.412 | 31.424 |
| 1     | 38.814  | 67.797 |

Only ~16% of missed out-of-stocks (false negatives)

# Example of rules: Coffee

| Valore 🛆 | Proporzione | %     | Conteggio |
|----------|-------------|-------|-----------|
| 0        |             | 56,78 | 147736    |
| 1        |             | 43,22 | 112461    |

Overall out-ofstock distribution

if PRES\_MKT = LEADER
& VendSeg\_1\_0 > 479
& CATEGORIA = CAFFE'
then 1

| Valore ∠ | Proporzione | %    | Conteggio |
|----------|-------------|------|-----------|
| 0        |             | 41,3 | 1156      |
| 1        |             | 58,7 | 1643      |

Filtered out-ofstock distribution

Support: 1643 Conf.: 58,7%

# Example of rules: Coffee

**if**  $PRES_MKT = LEADER$ 

& VendSeg\_1\_0 > 479

& CATEGORIA = CAFFE'

then 1

| Valore △ | Proporzione | %     | Conteggio |
|----------|-------------|-------|-----------|
| 0        |             | 32,07 | 339       |
| 1        |             | 67,93 | 718       |

Supp.: 718

Conf.: 67,93%

**if** PRES MKT = LEADER

& VendSeg 1 0 > 479

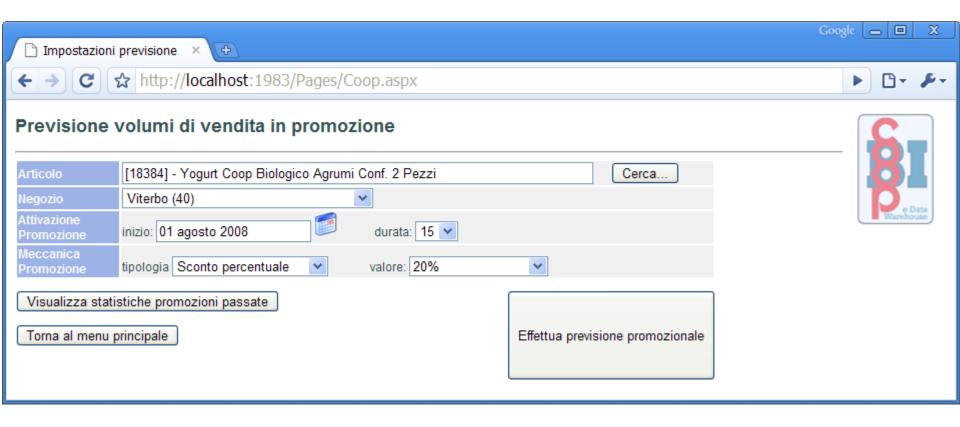
& CATEGORIA = CAFFE'

then 1

| Valore 🛆 | Proporzione | %     | Conteggio |
|----------|-------------|-------|-----------|
| 0        |             | 13,93 | 78        |
| 1        |             | 86,07 | 482       |

Supp.: 560 Conf. 86%

# Deployment





### Previsione volumi di vendita in promozione

Articolo: [18384] - Yogurt Coop Biologico Agrumi Conf. 2 Pezzi

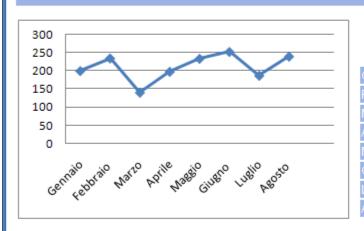
Negozio: Viterbo (40)

Data inizio: 01 Settembre 2008 - Durata: 15 giorni

Meccanica: Sconto 10%

### 81 Pe Data Warehouse

### Andamento vendite



| ennaio  | 200 |
|---------|-----|
| ebbraio | 235 |
| arzo    | 140 |
| prile   | 198 |
| aggio   | 234 |
| iugno   | 253 |
| uglio   | 187 |
| gosto   | 240 |

| Provisioni         |                                       |                          |  |
|--------------------|---------------------------------------|--------------------------|--|
| Vendita            | Variazione percentuale                | Rischio rottura di stock |  |
| da 250 a 300 pezzi | +100% a +200%<br>(da 240 a 360 pezzi) | SI                       |  |

Indietro

previsione

