Business Processes Modelling

MPB (6 cfu, 295AA)

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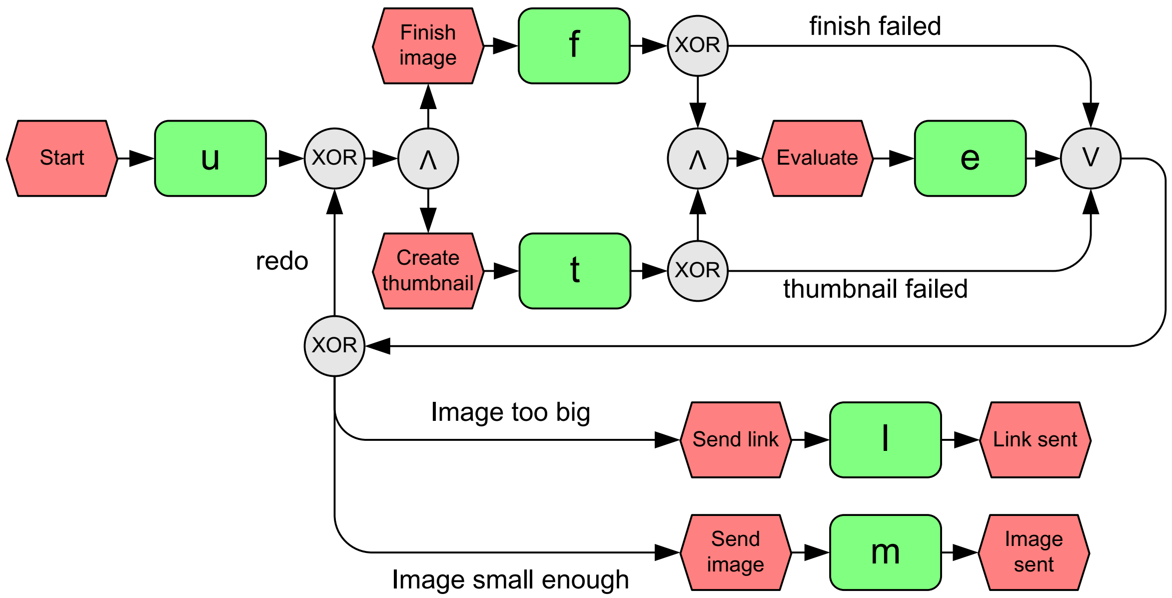
http://www.di.unipi.it/~bruni

21 - Event-driven process chains

Object



We overview EPC and the main challenges that arise when analysing them with Petri nets

Ch.4.3, 6 of Business Process Management: Concepts, Languages, Architectures

Event-driven Process Chain

An **Event-driven Process Chain** (EPC)
is a particular type of flow-chart
that can be used for configuring an
Enterprise Resource Planning (ERP) implementation

Supported by many tools (e.g. SAP R/3)

EPC Markup Language available (EPML)
as interchange format

EPC overview

Rather informal notation
simple and easy-to-understand

EPC focus is on
representing domain concepts and processes
(not their formal aspects and technical realization)

It can be used to drive the
modelling, analysis and redesign of business process

EPC origin

EPC method was originally developed by
Wilhelm-August Scheer (early 1990’s)

Part of a holistic modelling approach called
ARIS framework
(Architecture of Integrated Information Systems)

EPC informally

An EPC is an “ordered” graph
of **events** and **functions**

It provides various **connectors** that allow
alternative and parallel execution of processes

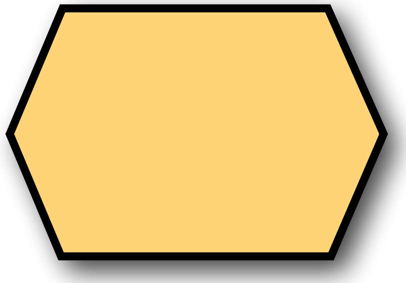
The flow is specified by logical operators
AND, XOR, OR

Events

Any EPC diagram must
start with **event(s)**
and end with **event(s)**

Passive elements used to describe
under which circumstances a process (or a function) works
or which state a process (or a function) results in
(like pre- / post-conditions)

Graphical representation: hexagons



Functions

Any EPC diagram may involve
several **functions**

Active elements used to describe
the tasks or activities of a business process

Functions can be refined to other EPC diagrams

Graphical representation:
rounded rectangles

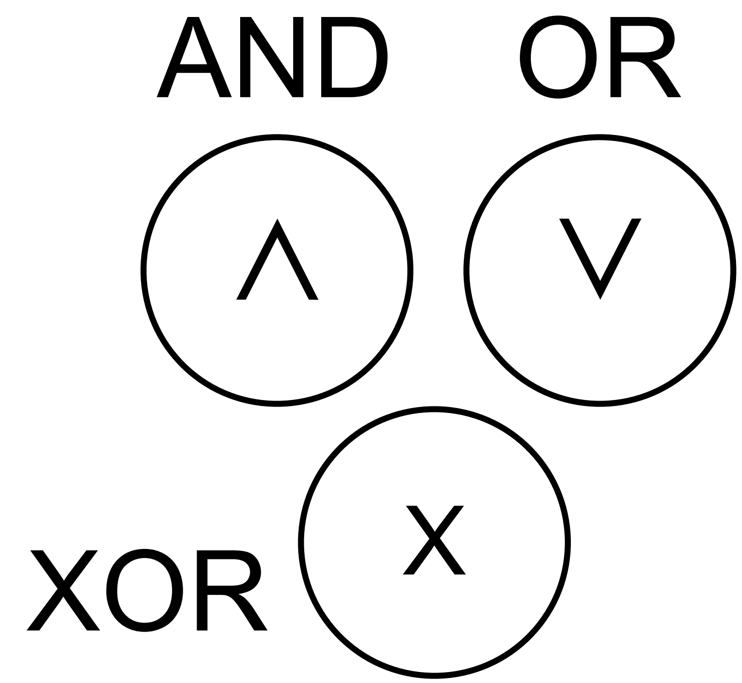
Logical connectors

Any EPC diagram may involve
several **connectors**

Elements used to describe
the logical relationships between elements in the diagram

Branch, merge, fork, join

Graphical representation:
circles (or also octagons)



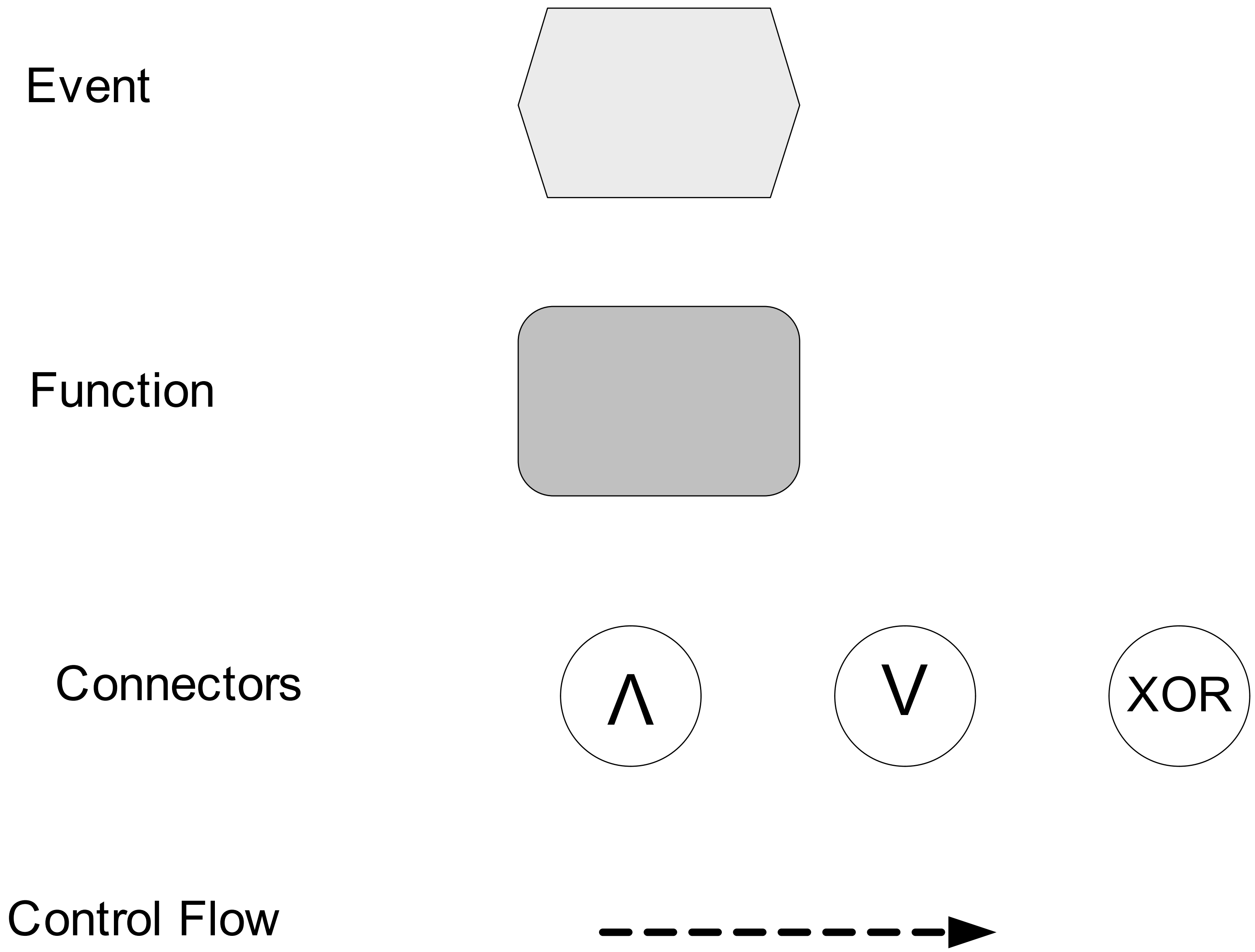
Control flow

Any EPC diagram may involve several **control flow connections**

Control flow is used to connect events with functions and connectors by expressing causal dependencies

Graphical representation: dashed arrows

EPC ingredients at a glance



EPC diagrams

EPC elements can be combined in a fairly free manner
(possibly including cycles)

There must be at least one start event and one end event
Events have at most one incoming and one outgoing arc
Events have at least one incident arc

Functions have exactly one incoming and one outgoing arc

The graph is weakly connected (no isolated nodes)

Connectors have either one incoming arc and multiple outgoing arcs
or viceversa (multiple incoming arcs and one outgoing arc)

EPC ingredients: Diagrams

Other constraints are sometimes imposed

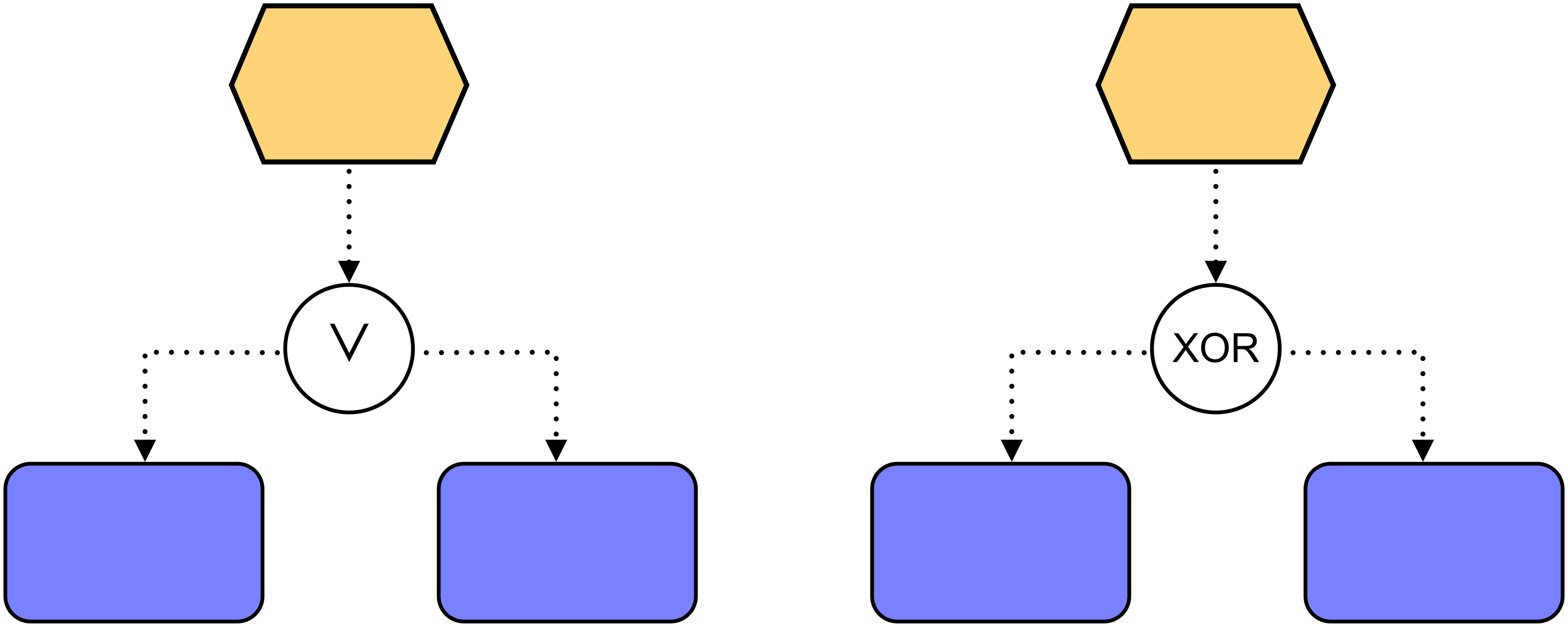
Unique start / end event

No arc between two events
No arc between two functions

No event is followed by a decision node
(i.e. (X)OR-split)

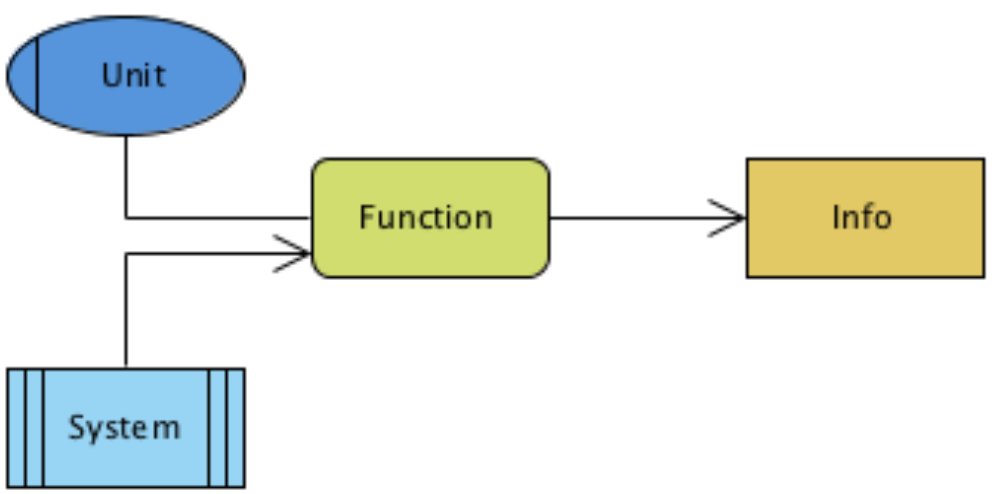
Connections NOT allowed: Examples

Connections NOT allowed: Examples



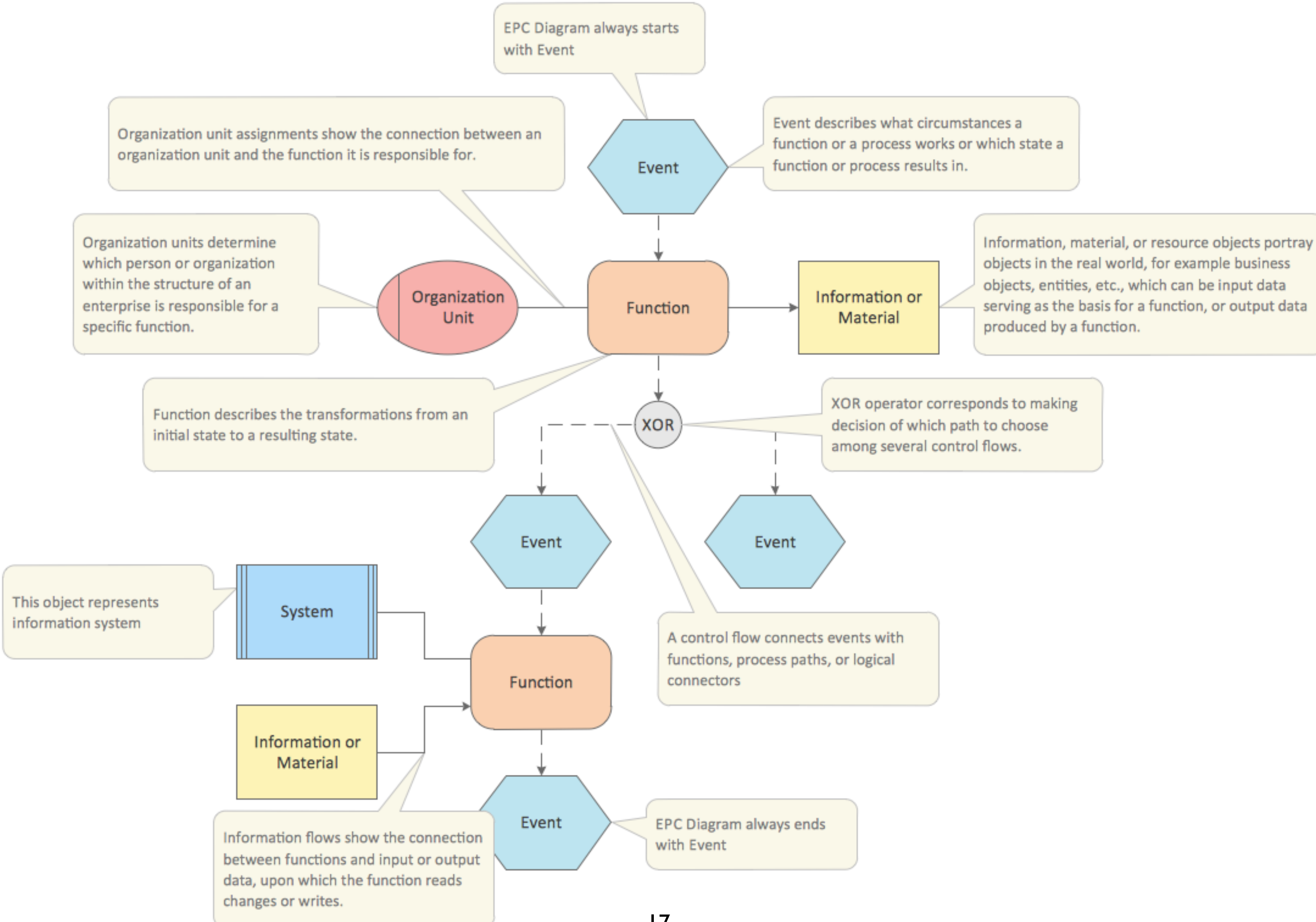
Other annotations for functions

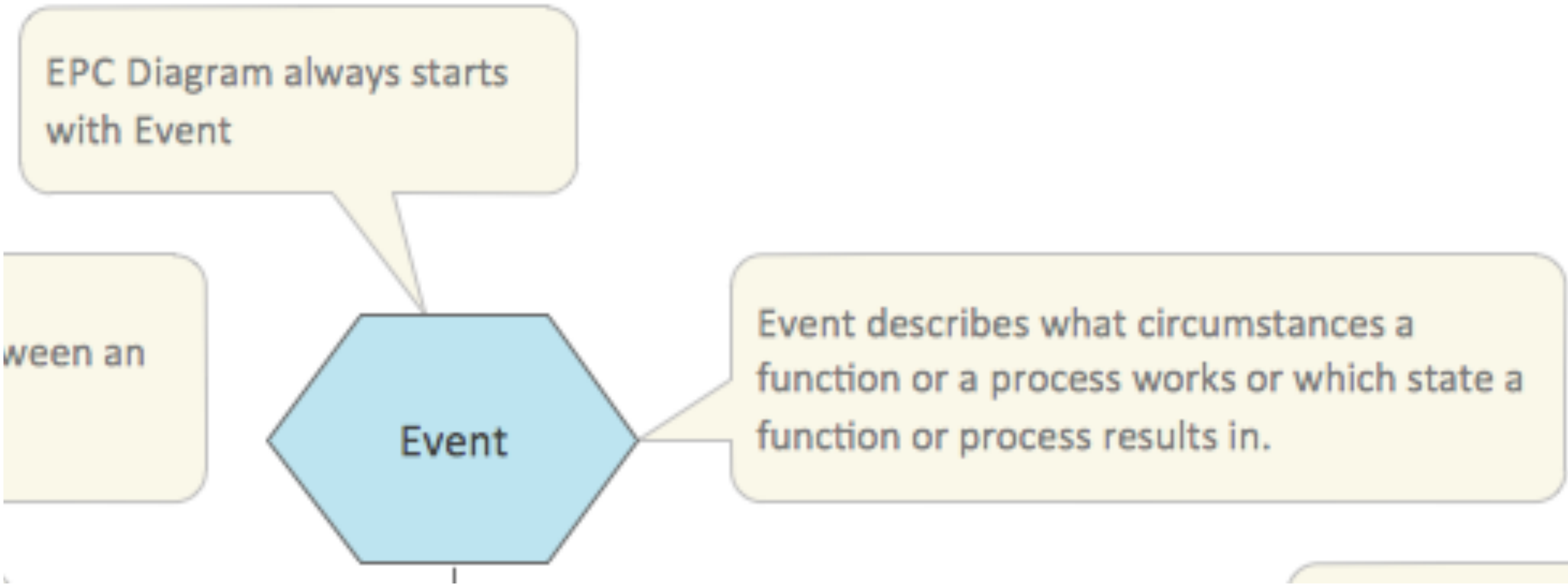
Organization unit:
determines the person or organization responsible for a specific function
(ellipses with a vertical line)



Information, material, resource object:
represents objects in the real world
e.g. input data or output data for a function
(rectangles linked to function boxes)
angles with vertical lines on its sides)

Supporting system: technical support
(rectangles with vertical lines on its sides)


EPC Diagram always starts with Event
Organization unit assignments show the connection between an organization unit and the function it is responsible for.
Event
Event describes what circumstances a function or a process works or which state a function or process results in.
Organization units determine which person or organization within the structure of an enterprise is responsible for a specific function.
Organization Unit
Function
Information or Material
Information, material, or resource objects portray objects in the real world, for example business objects, entities, etc., which can be input data serving as the basis for a function, or output data produced by a function.
Function describes the transformations from an initial state to a resulting state.
XOR
XOR operator corresponds to making decision of which path to choose among several control flows.
Event
Event
This object represents information system
System
A control flow connects events with functions, process paths, or logical connectors
Function
Information or Material
Event
EPC Diagram always ends with Event
Information flows show the connection between functions and input or output data, upon which the function reads changes or writes.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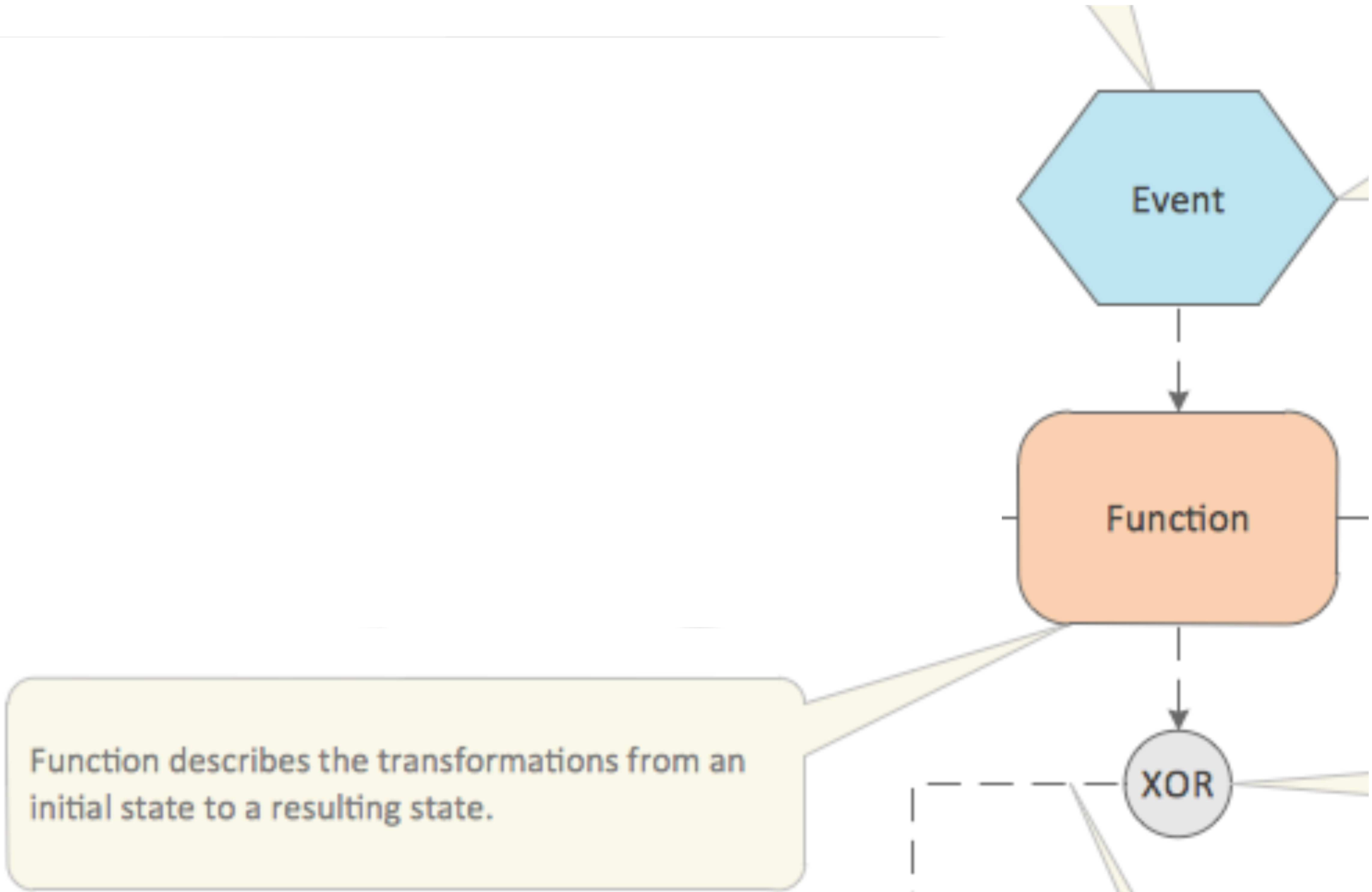
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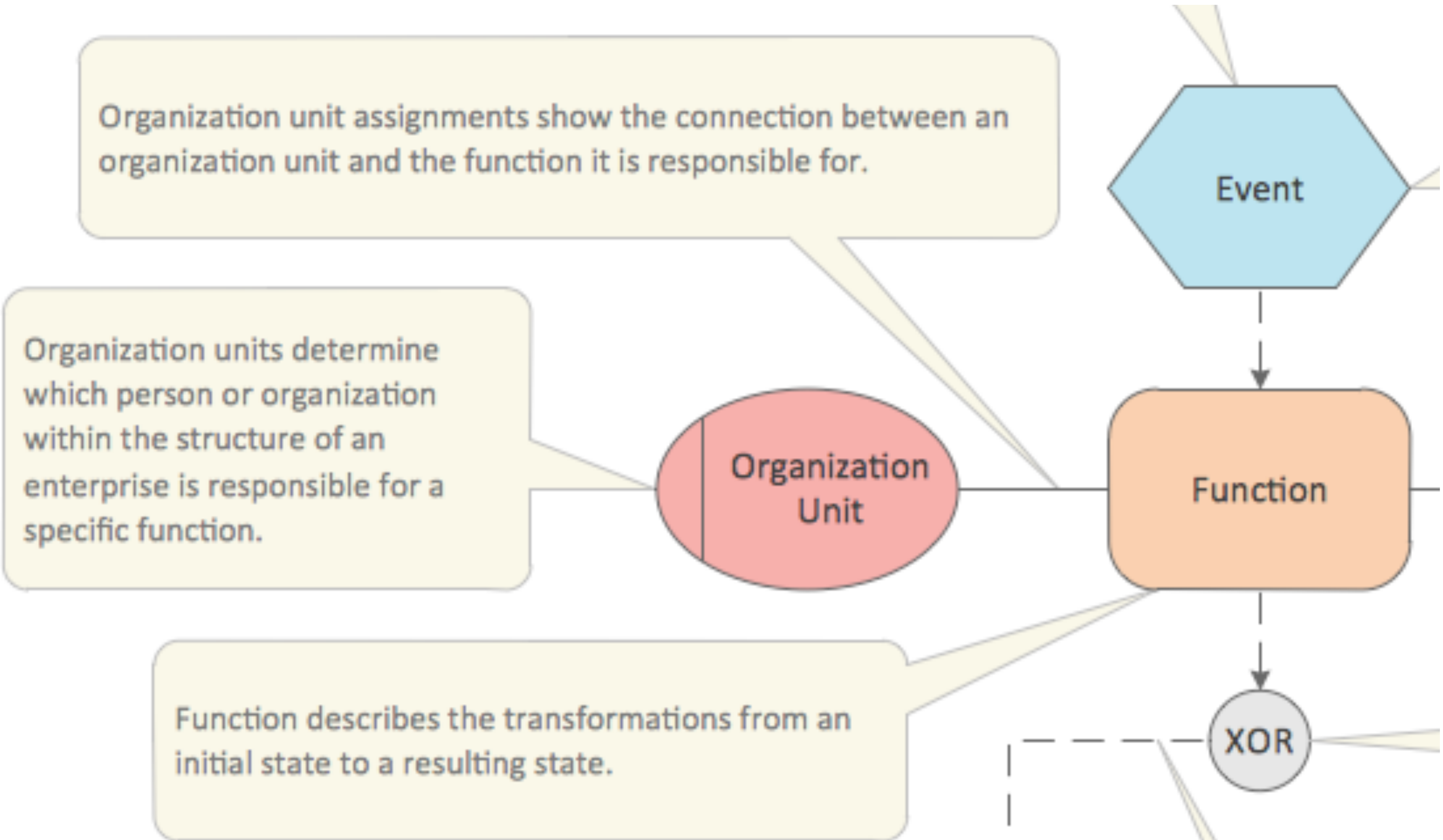
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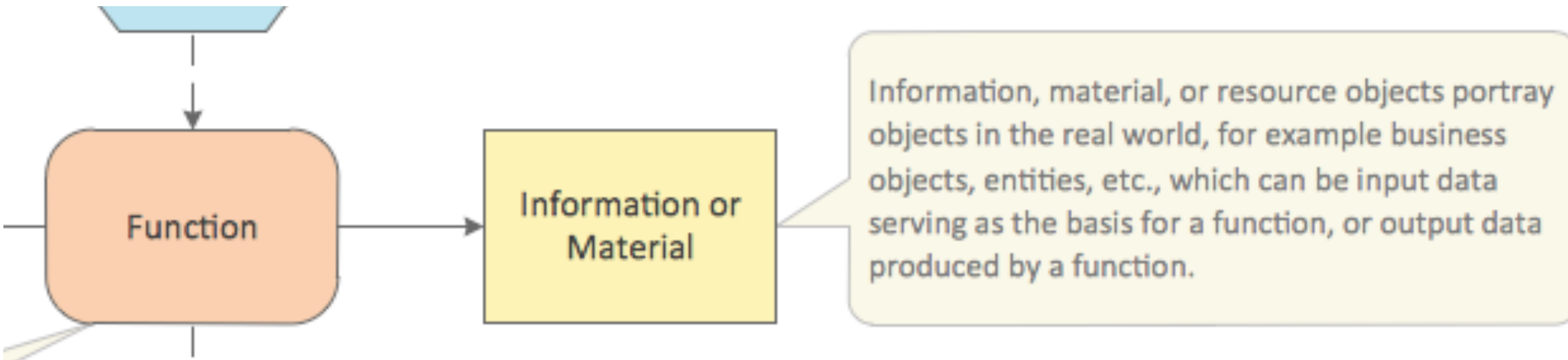
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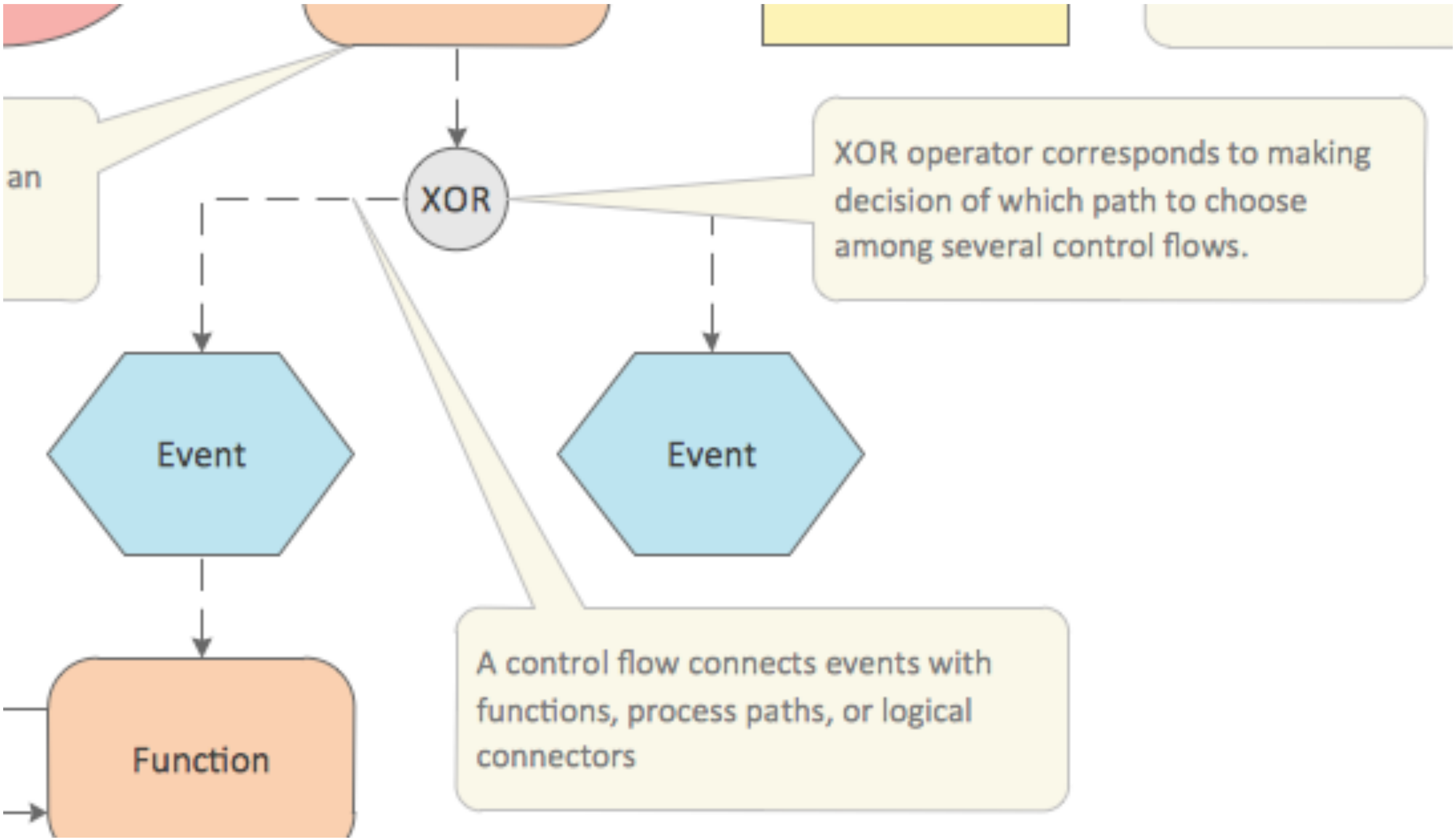
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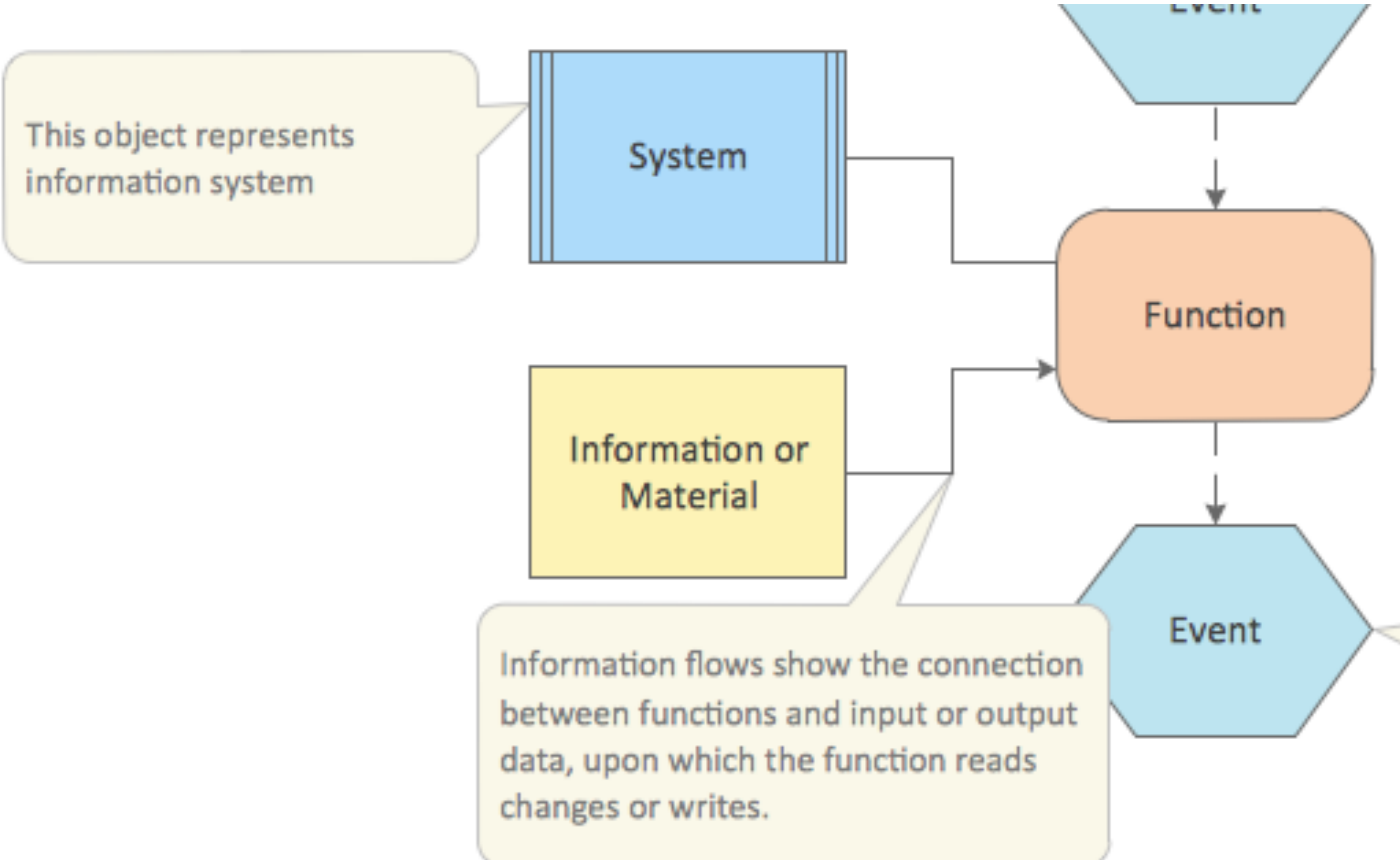
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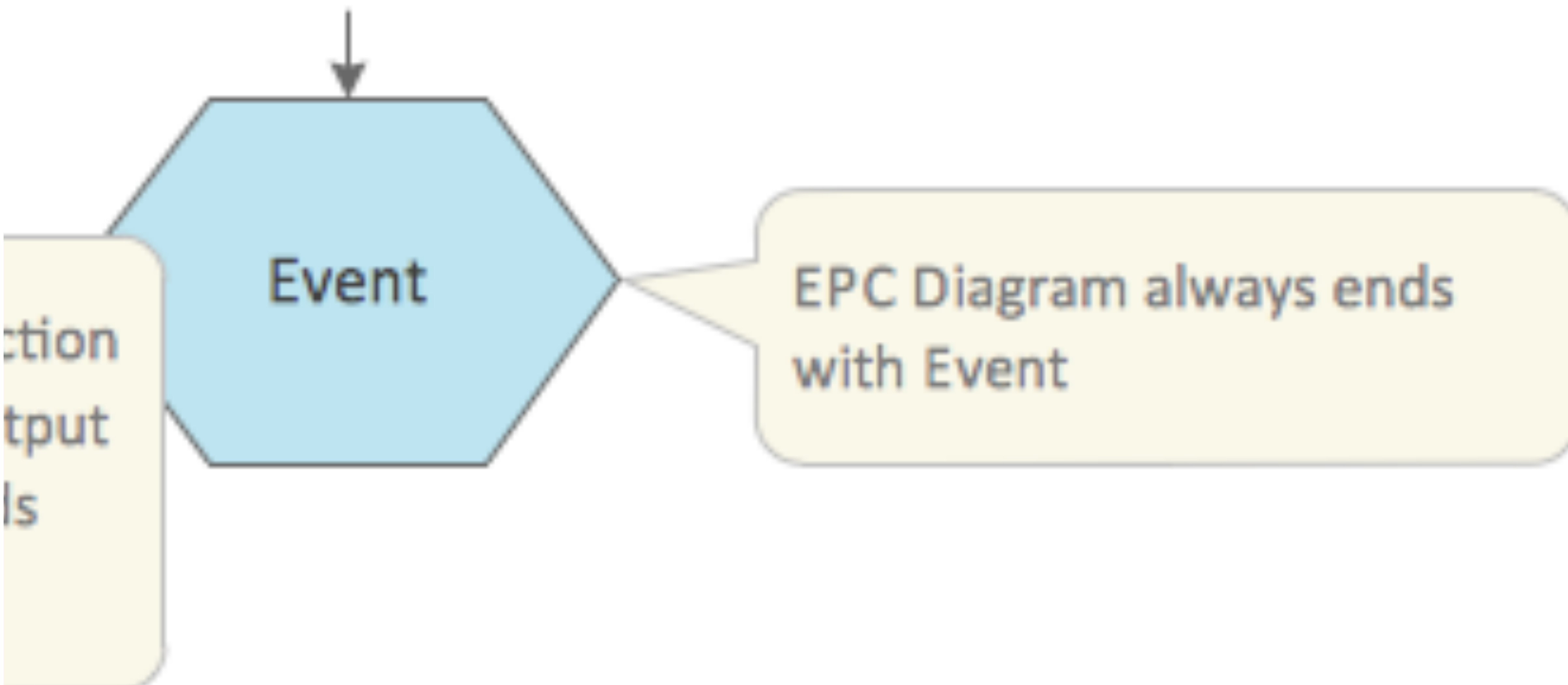
Event
EPC Diagram always ends with Event
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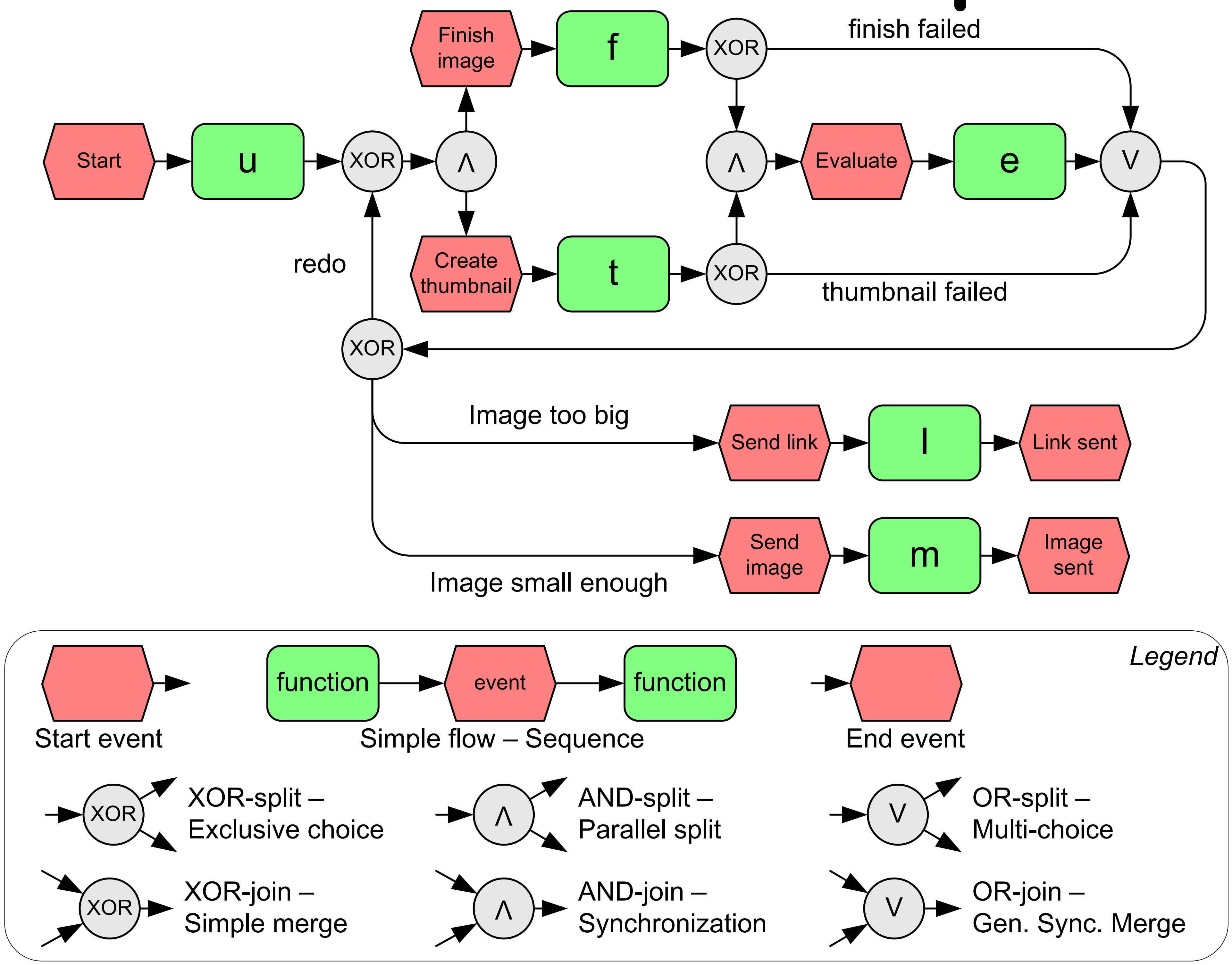
EPC an example



EPC intuitive semantics

A process starts when some initial event(s) occurs

The activities are executed according to the constraints in the diagram

When the process is finished, only final events have not been dealt with

If this is always the case, then the EPC is "correct"

EPC semantics?

Little unanimity around the EPC semantics

Rough verbal description
in the original publication by Scheer (1992)

Later, several attempts to define formal semantics
(assigning different meanings to the same EPC)
Discrepancies typically stem from the interpretation
of (X)OR connectors (in particular, join case)

Other issues: unclear start,
alternation between events and functions,
join/split correspondence

Problem with start events

A start event is an event with no incoming arc

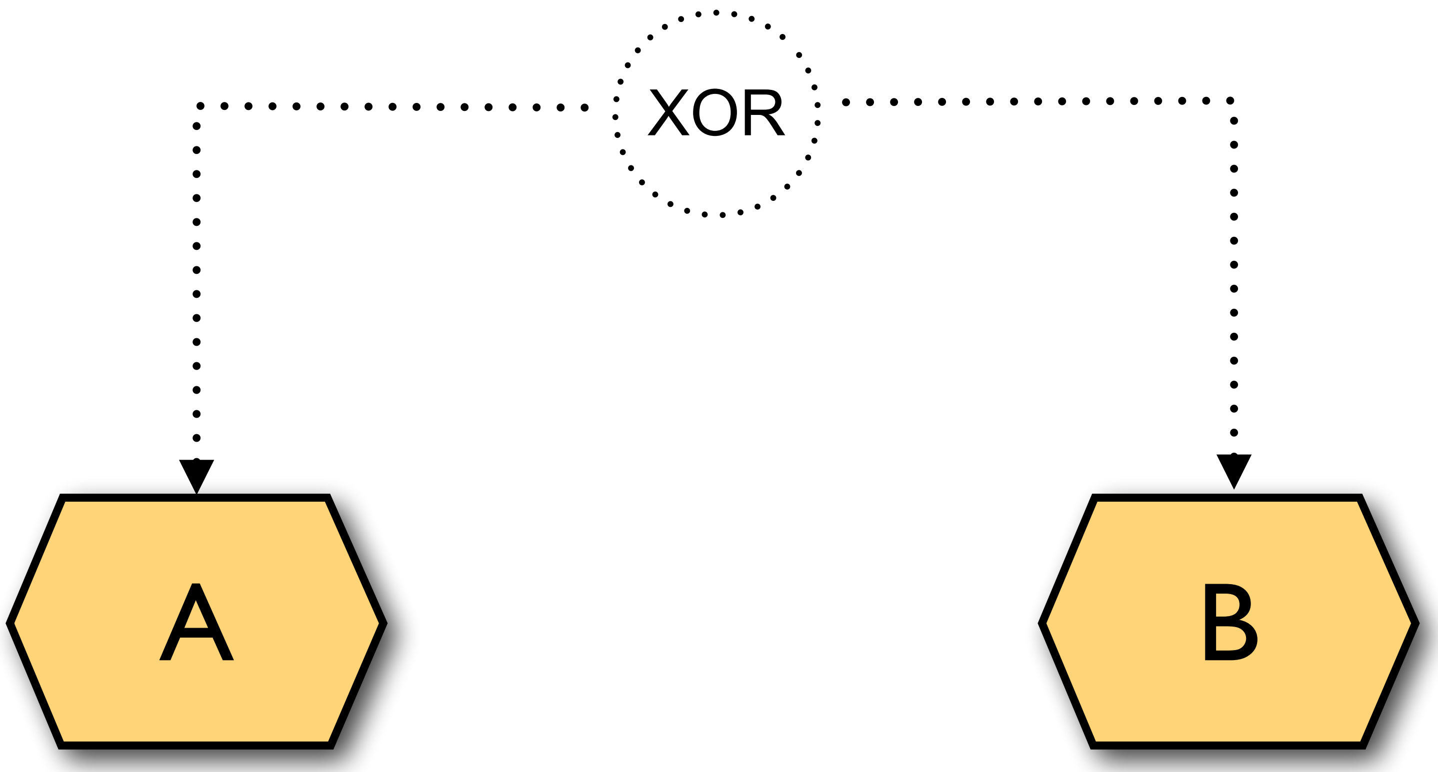
A start event
invokes a new execution of the process template

What if multiple start events occur?

Solution:
Start events are mutually exclusive
(as if they were preceded by an implicit XOR split)

Problem with start events: solution

hypothetical / implicit split



Problem with alternation

From empirical studies:
middle and upper management people consider strict alternation between events and functions as too restrictive:
they find it hard to identify the necessary events at the abstract level of process description they are working at

Solution:
It is safe to drop the requirement about alternation
(dummy events might always be added later)

Every join has a split

observation:
Every join has at least one **corresponding** split
(i.e. a split for which there is a path
from either output to the input of the join)

proof sketch:
we trace backward the paths
leading to the join from start events;
if the start events coincide there is a split node in the path;
if start events differ, the candidate split is the implicit XOR

Problem with corresponding splits

The semantics of a join often
depends on the nature of the corresponding split

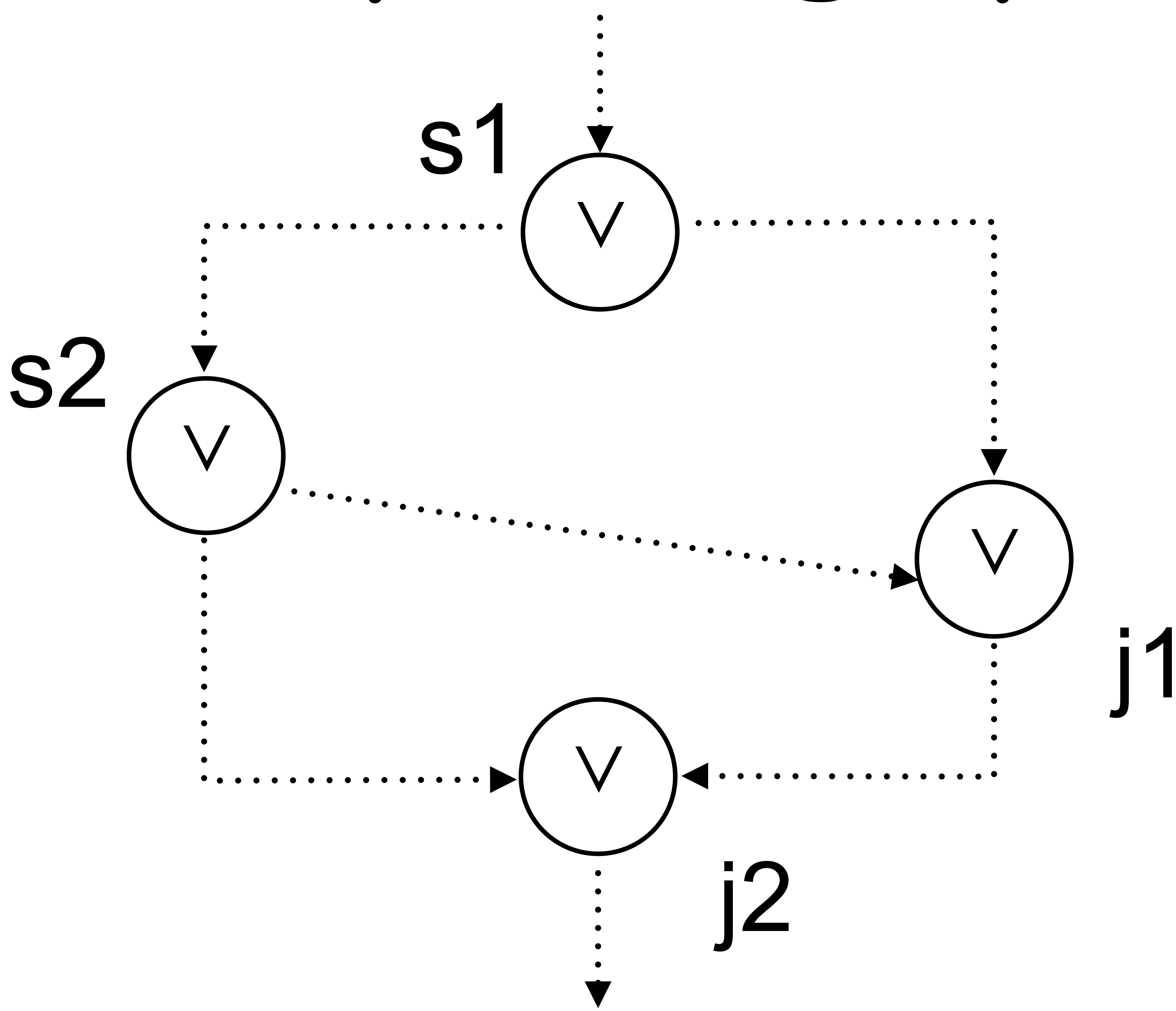
But:

1) there can be **more candidates** to corresponding split
2) and they can have **different type** than the join

candidates of the same type of the join are called
matching split

Some suggested to have a flag that denotes the
corresponding split

Tagging corresponding splits



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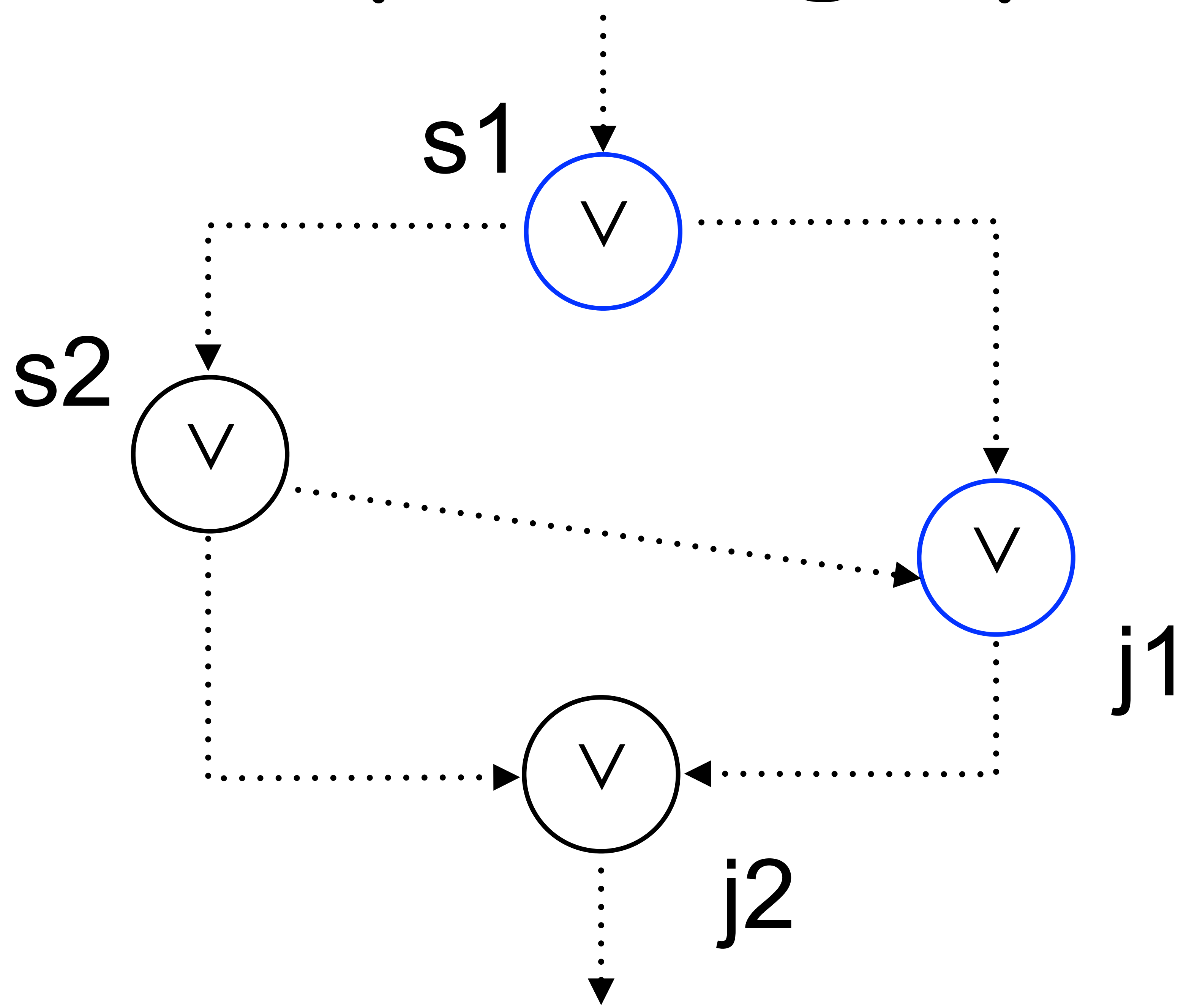

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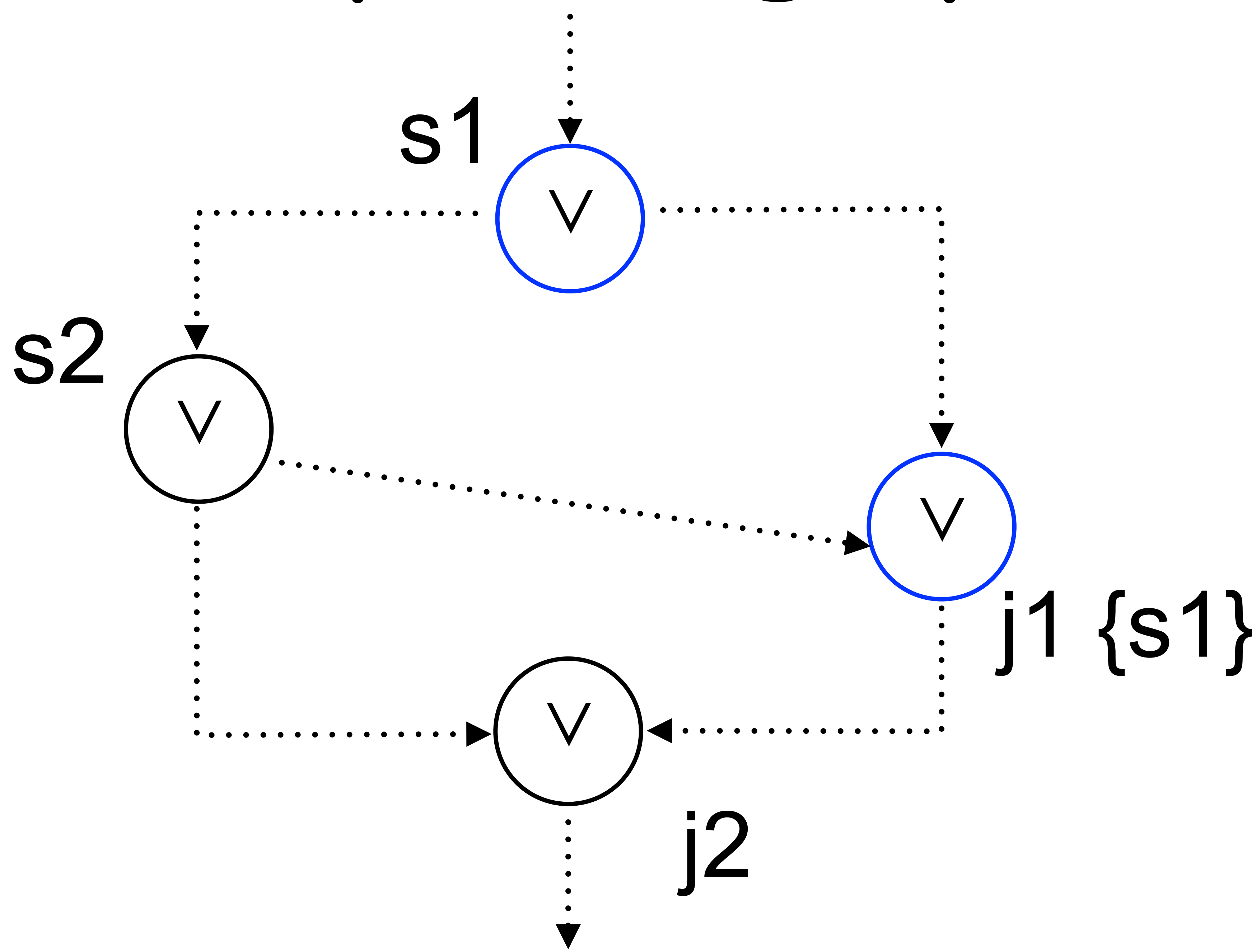

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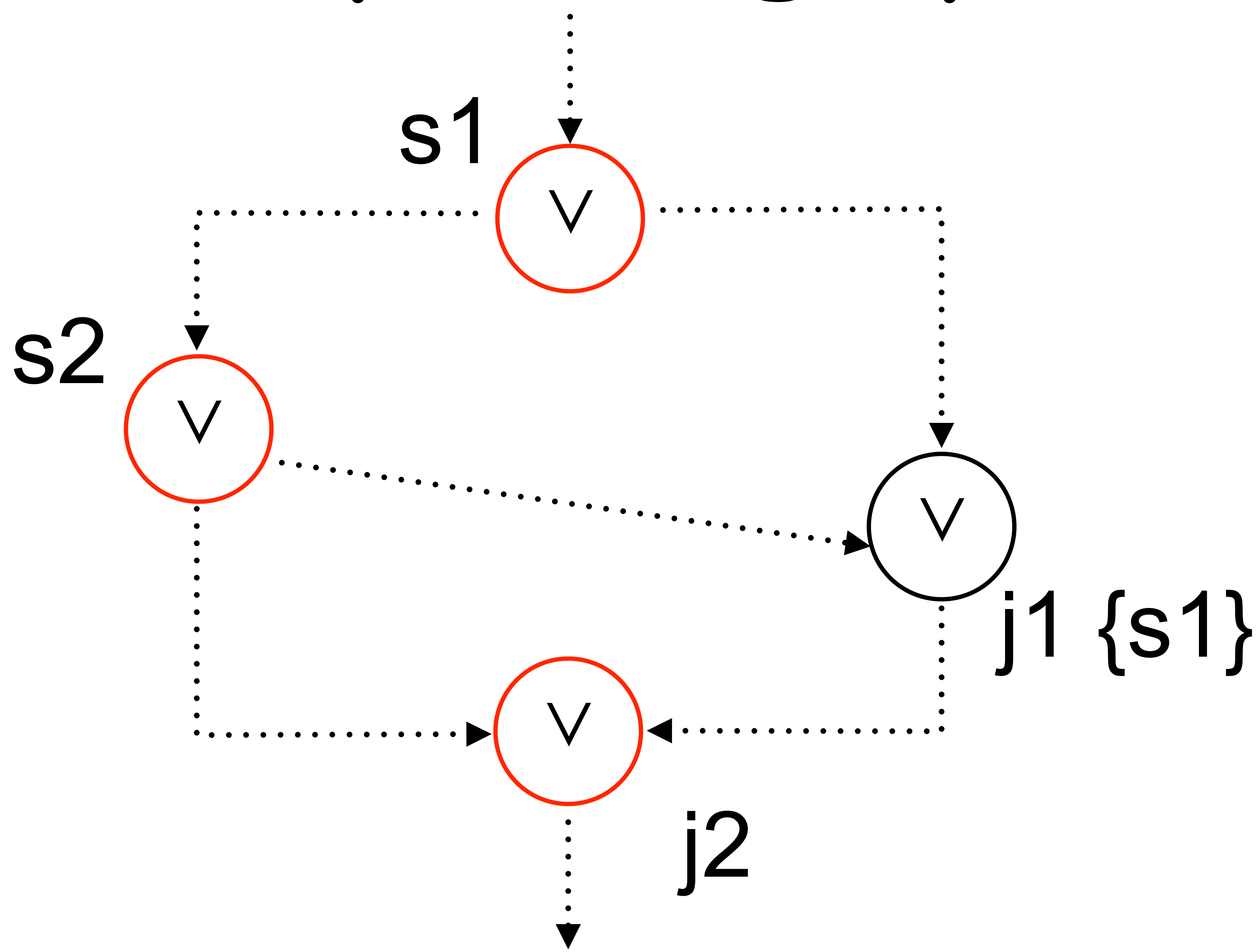

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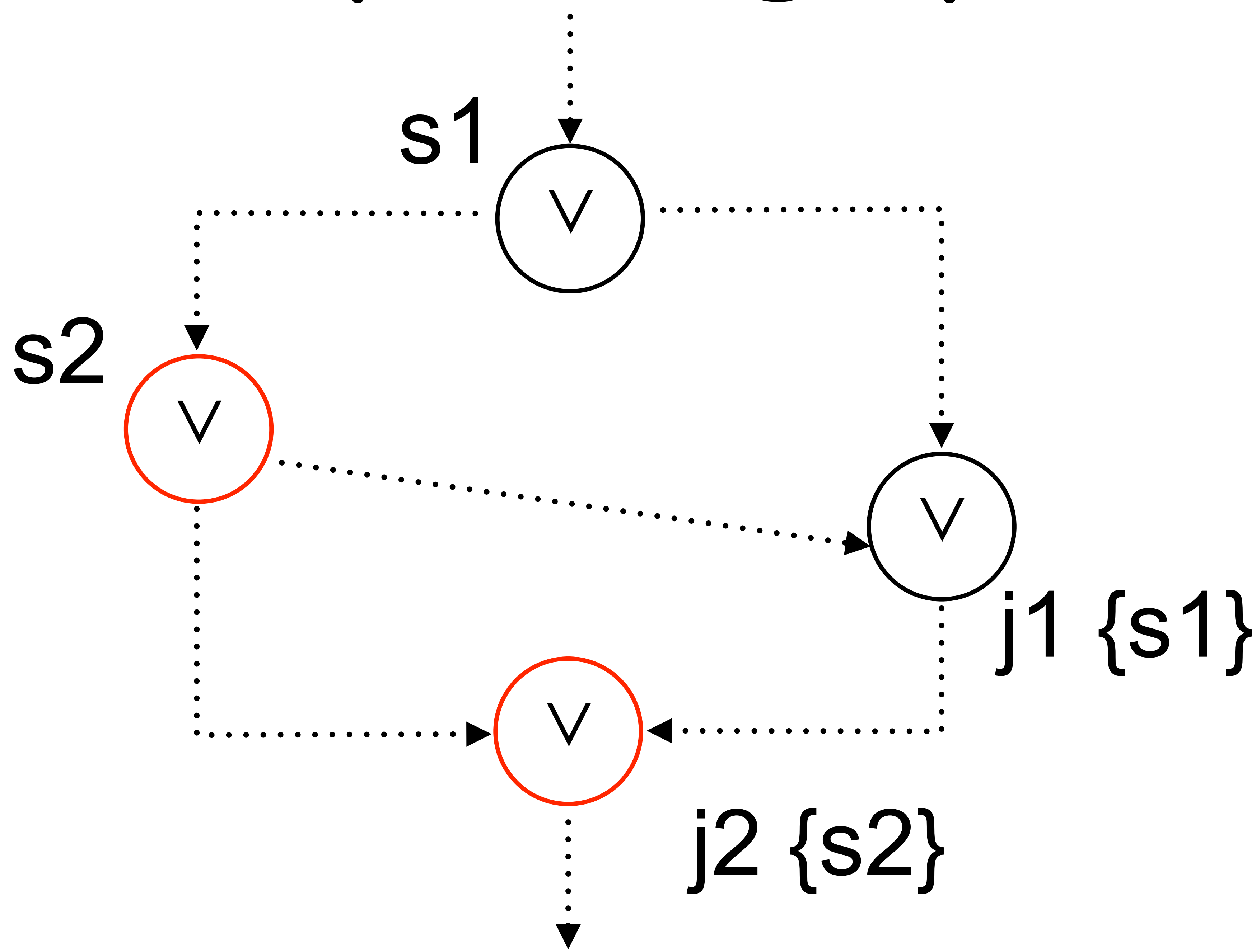

Problem with OR join

If an OR join has a **matching split**, the semantics is usually:
"wait for the completion of all paths activated by the matching split"

If there is no matching split, some policy must be applied:

wait-for-all: wait for the completion of all *activated* paths
(default semantics, because it coincides with that of a matching split)

first-come: wait only for the path that is completed first
and ignore the second

every-time: trigger the outgoing path on each completion
(the outgoing path can be activated multiple times)

Some suggested to have different (trapezoid) symbols or
suitable flags to distinguish the above cases

Problem with XOR join

Similar considerations hold for the XOR join

If a XOR join has a matching split, the semantics is intuitive:
“it blocks if both paths are activated and
it is triggered by the completion of a single activated path”

If there is no matching split:
all feasible interpretations that do not involve blocking are already covered by the OR (wait-for-all, first-come, every-time)
and **contradict the exclusivity** of the XOR
(a token from one path can be accepted only if we make sure that no second token will arrive via the other path)

Some suggest to just forbid the use of XOR in the unmatched case
(the implicit start split is allowed as a valid match)

Sound EPC diagrams

We transform EPC diagrams to Workflow nets:
the EPC diagram is sound if its net is so

We can exploit the formal semantics of nets
to give unambiguous semantics to EPC diagrams

We can reuse the verification tools
to check if the net is sound

Translation of EPC to Petri nets

A note about the transformation

We first transform each event, function and connector separately in small net fragments

When translating the control flow arcs we may then introduce other places / transitions to preserve the bipartite structure in the net
(no arc allowed between two places,
no arc allowed between two transitions)

We show different translations, depending on whether joins are decorated or not

First attempt (decorated EPC)

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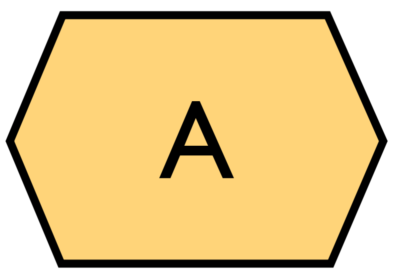
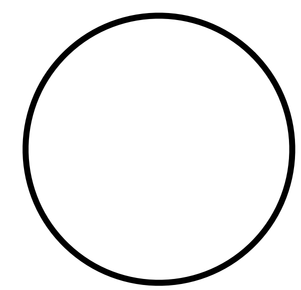
Institut für Wirtschaftsinformatik
Fachbereich Informatik
Universität Koblenz-Landau

EPC

Petri net





event

place

EPC

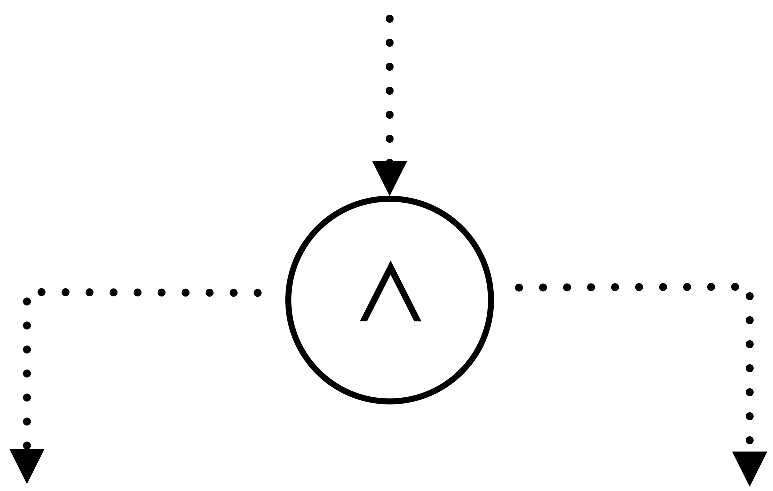
function

Petri net

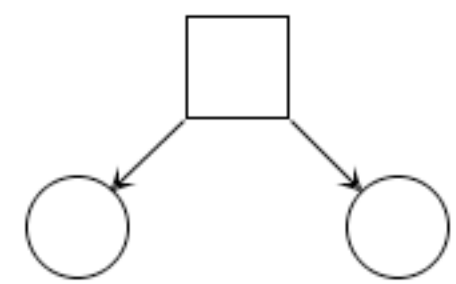
transition

EPC

Petri net



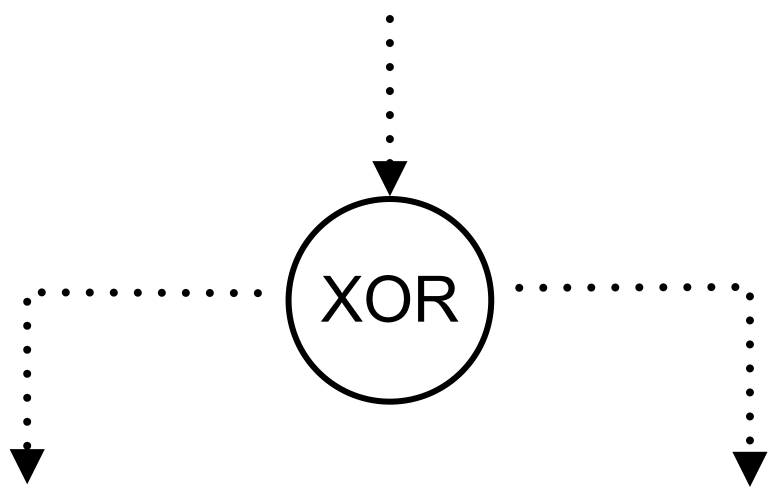
AND split

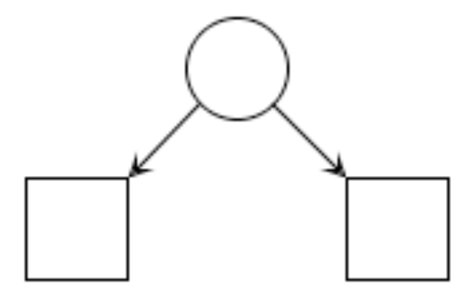


net

EPC

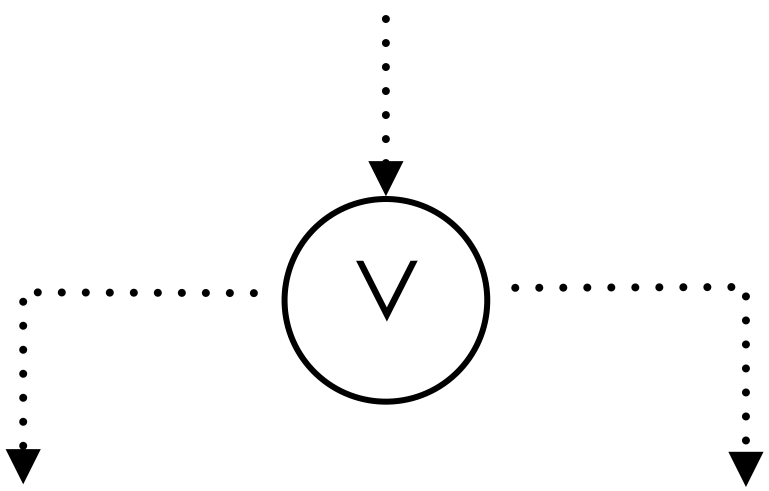
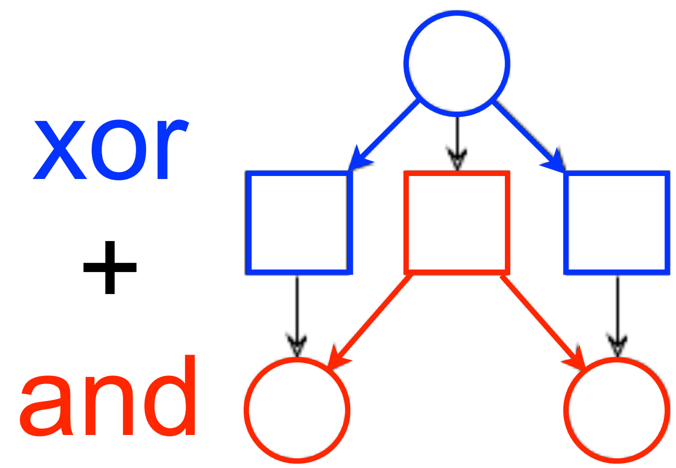
Petri net





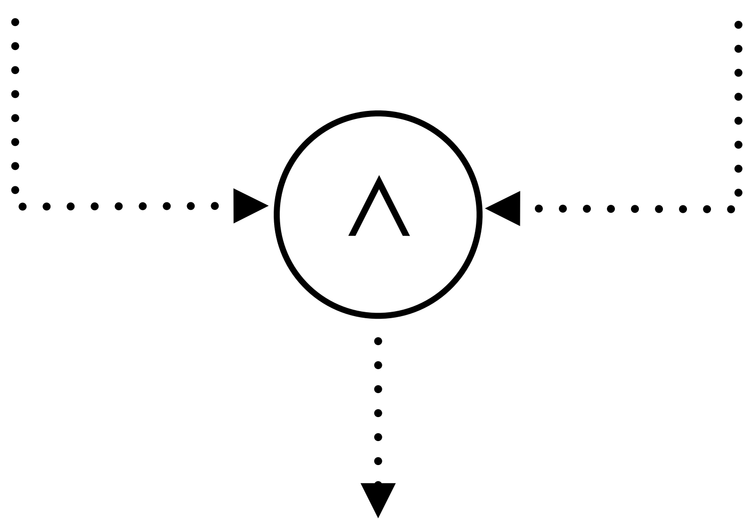
XOR split

net

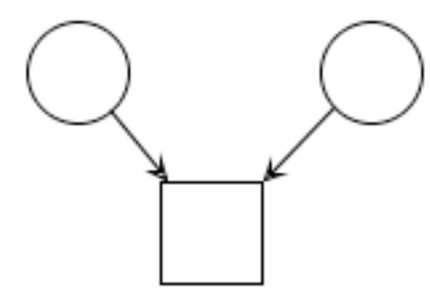
EPC	Petri net
	
OR split	net

EPC

Petri net



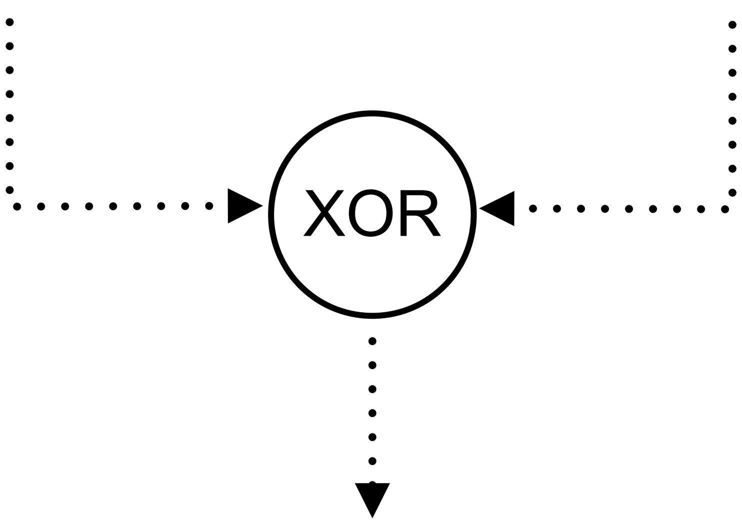
AND join



net

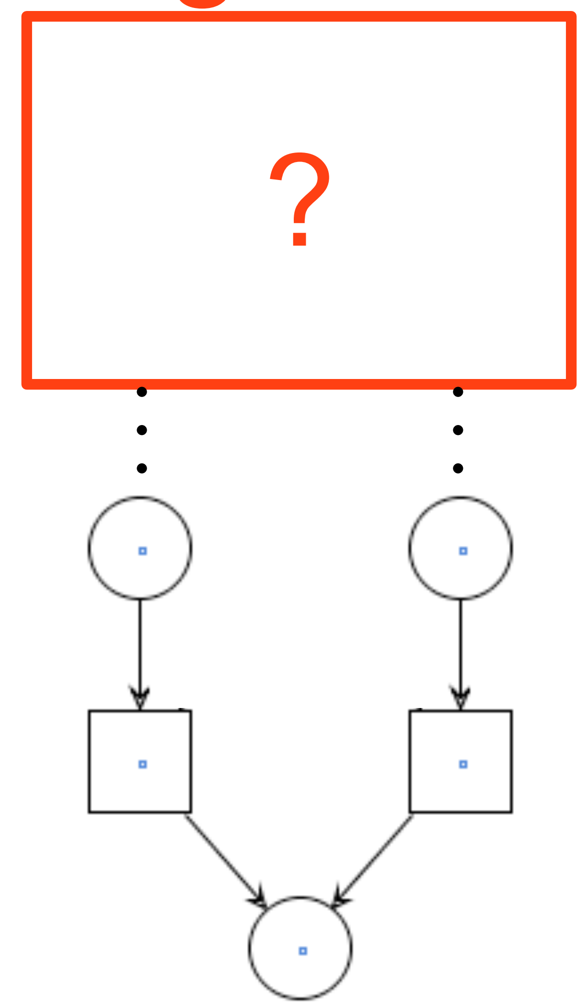
EPC

Petri net



XOR join

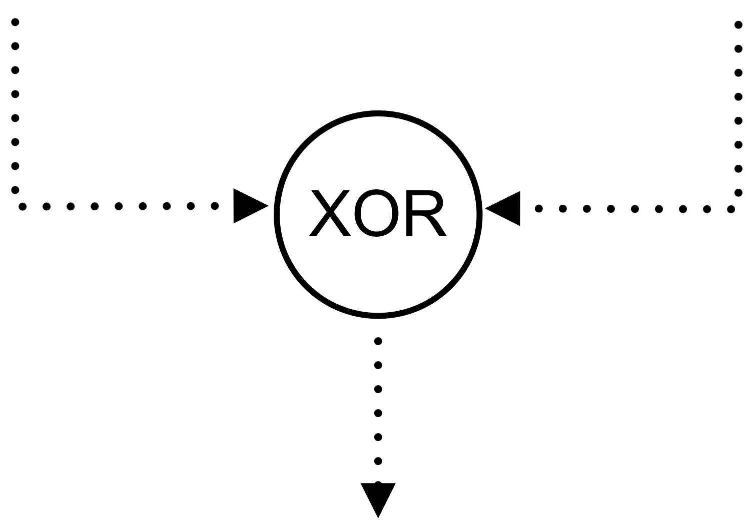
corresponding
split



net

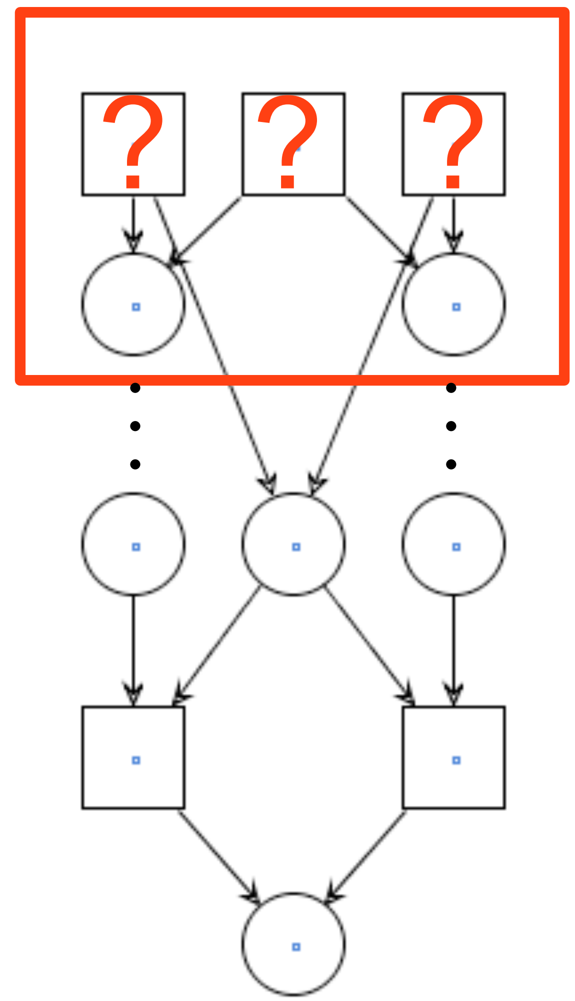
EPC

Petri net



XOR join

most general case

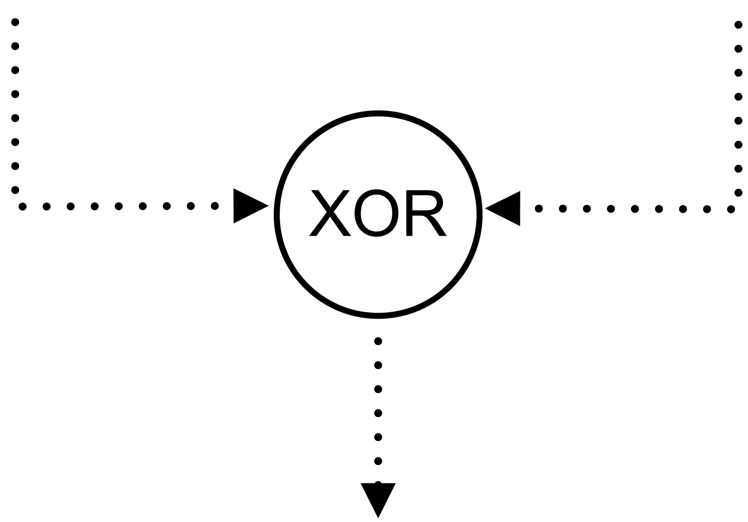


net

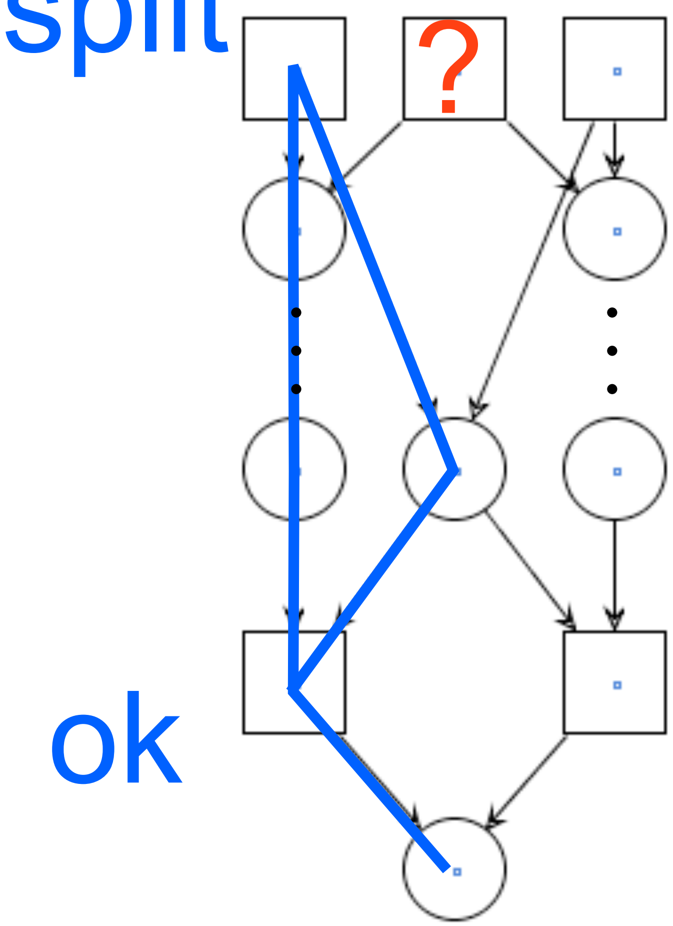
EPC

Petri net

corresponding
XOR/OR split

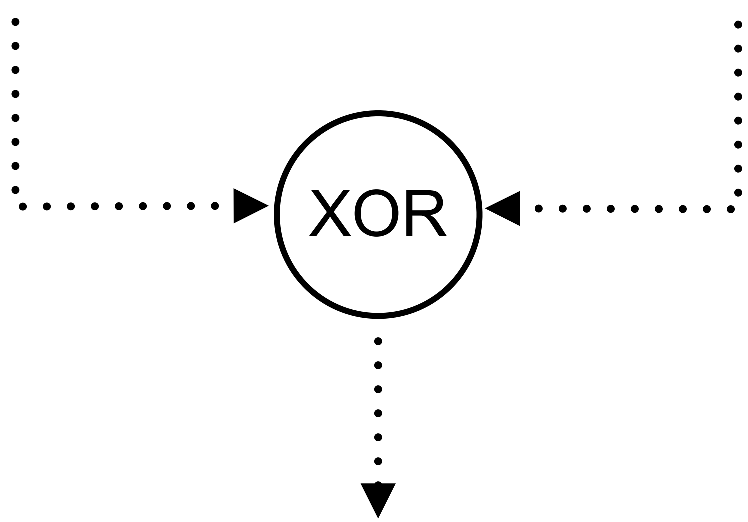


XOR join

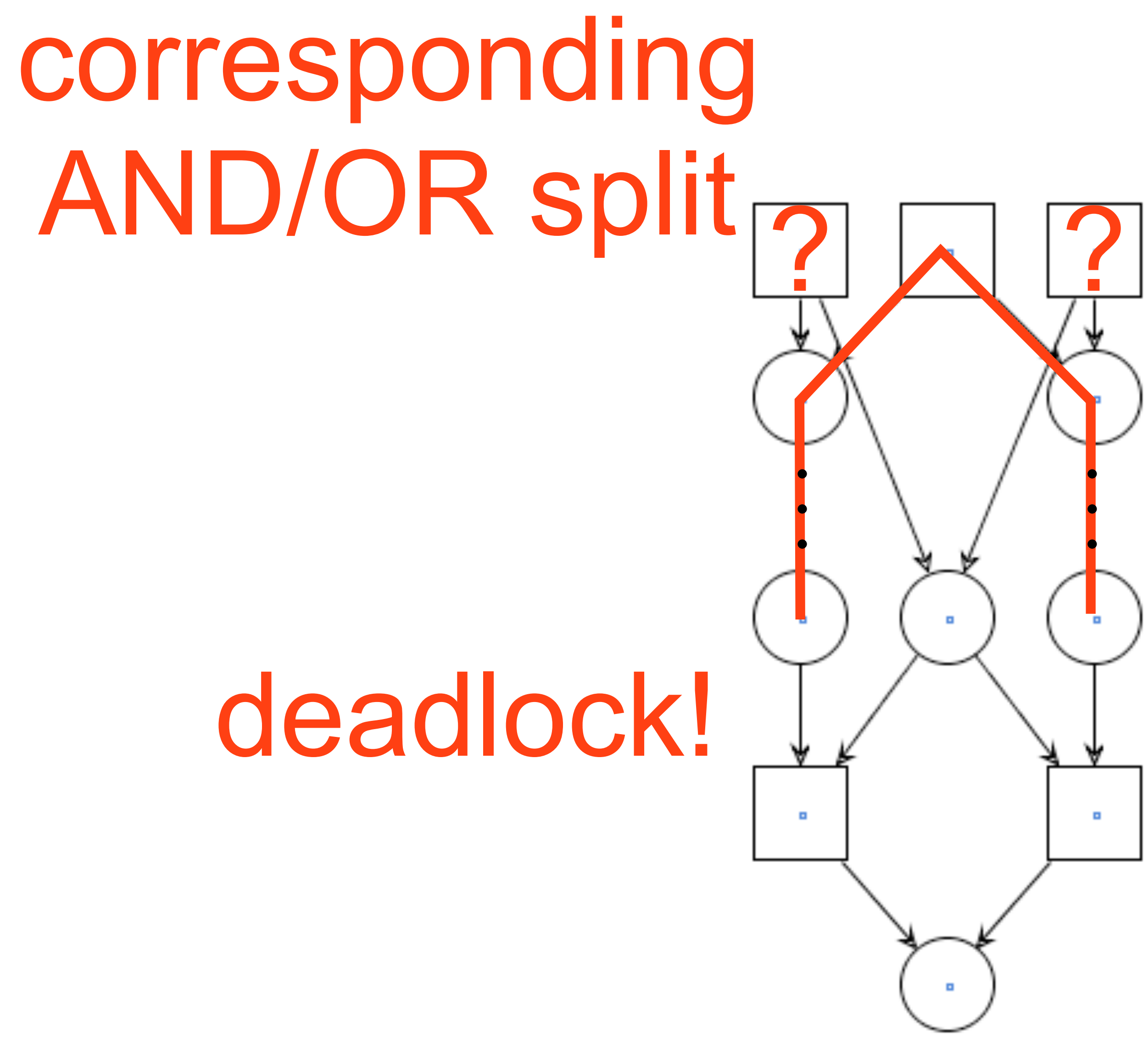


net

EPC Petri net



XOR join

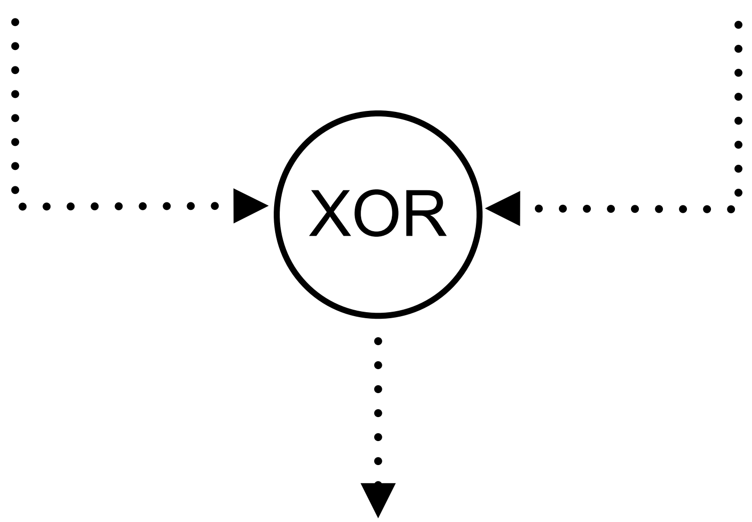


net

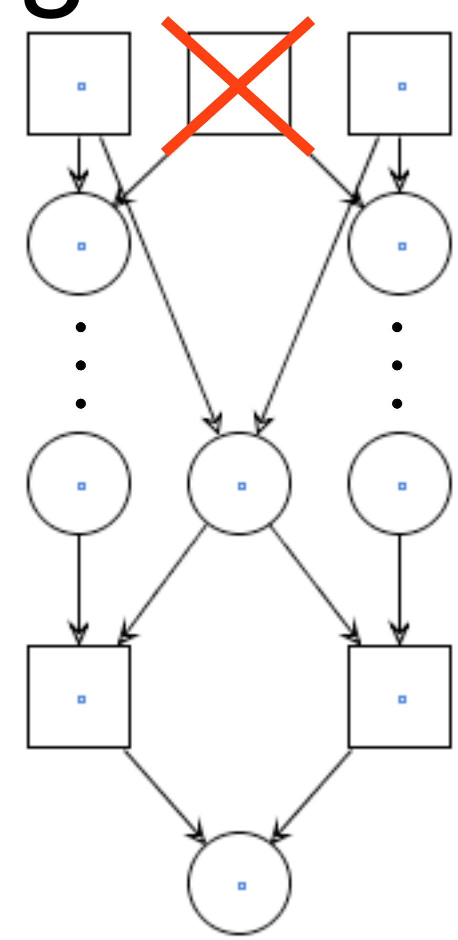
EPC

Petri net

better to have
a corresponding
XOR split!



XOR join

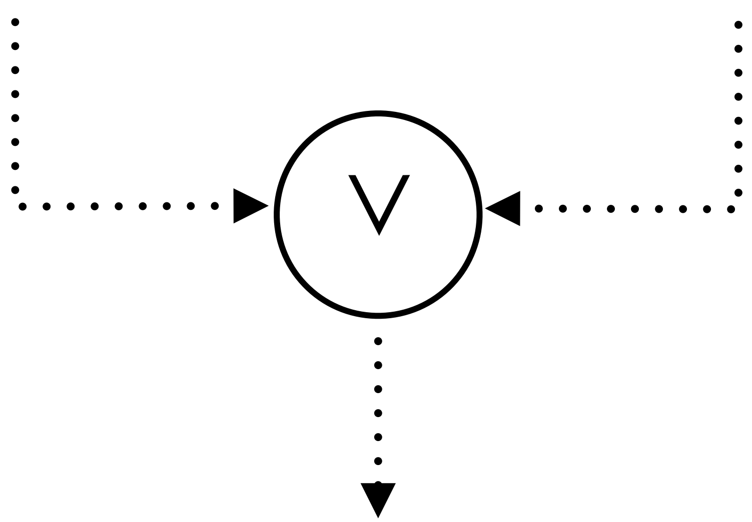


net

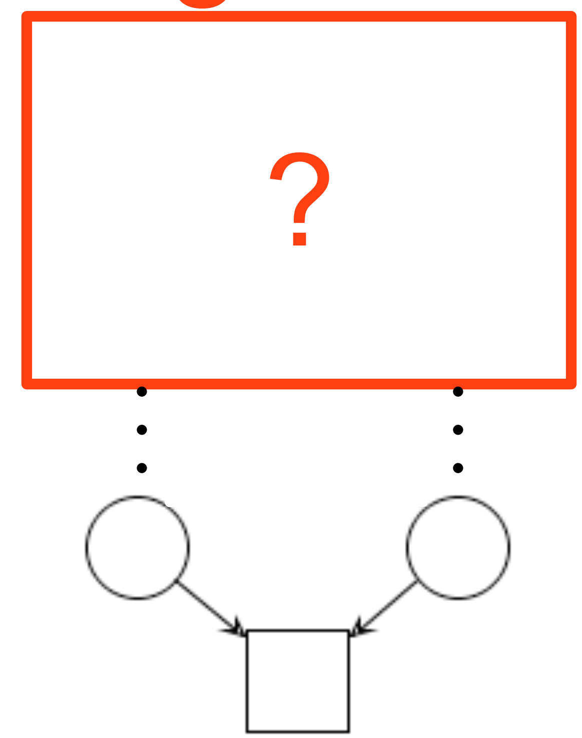
EPC

Petri net

corresponding split



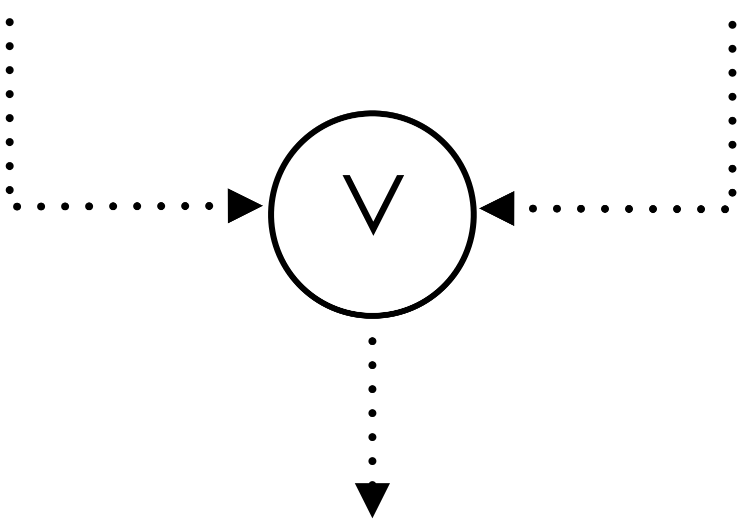
OR join

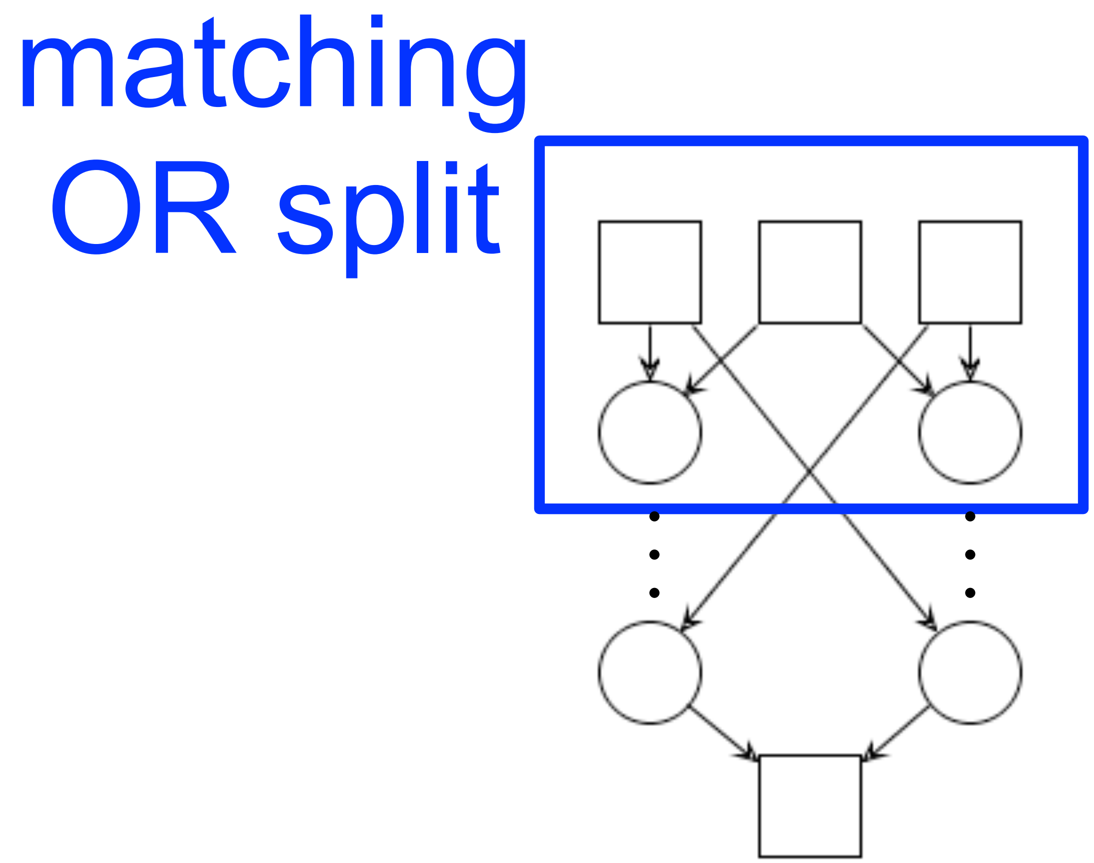


net

EPC

Petri net





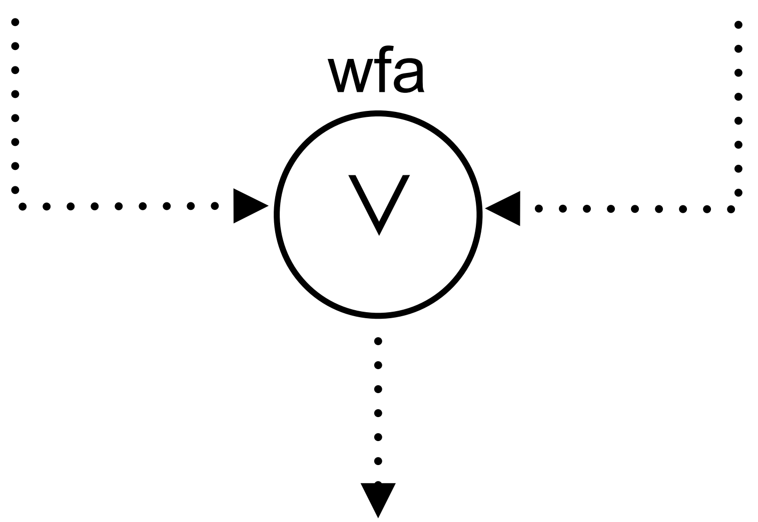
OR join
with
matched OR split

net

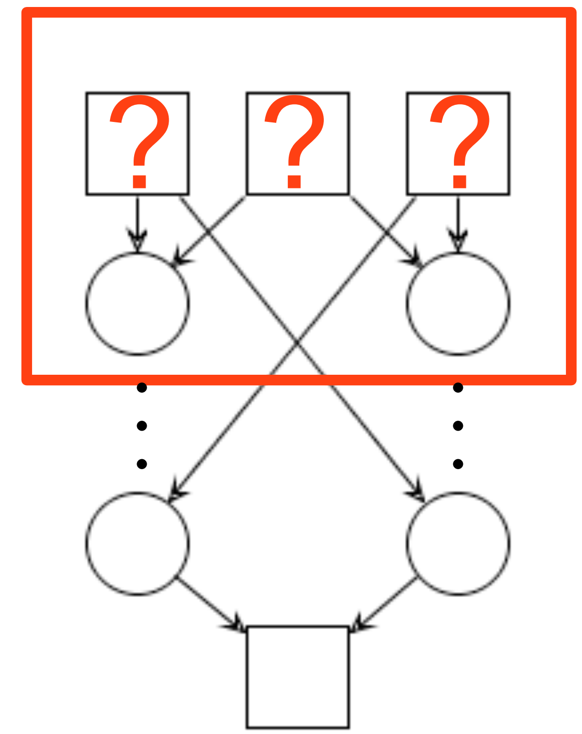
EPC

Petri net

mismatched corresponding split: most general case



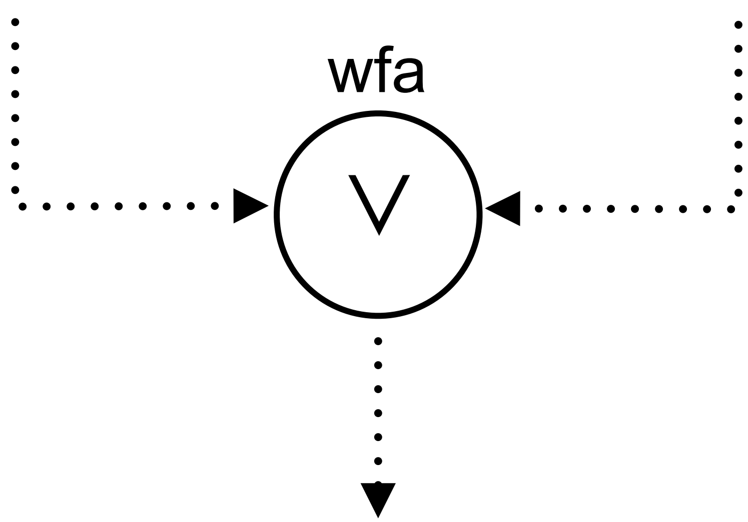
OR join
wait-for-all
(mismatched)



net

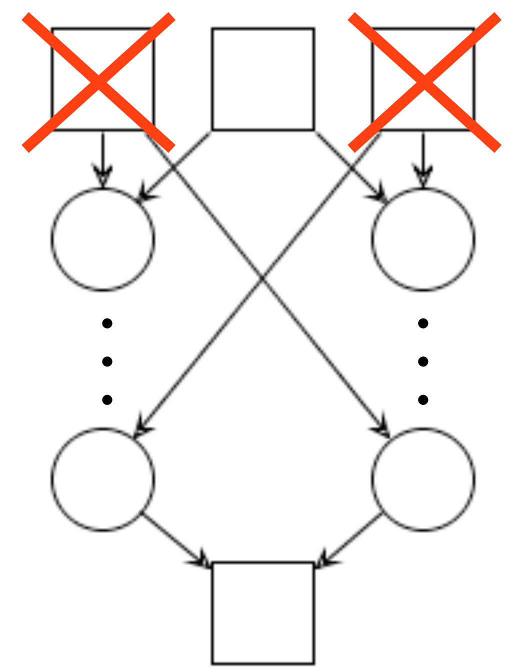
EPC

Petri net



OR join
wait-for-all
(mismatched)

corresponding
AND split

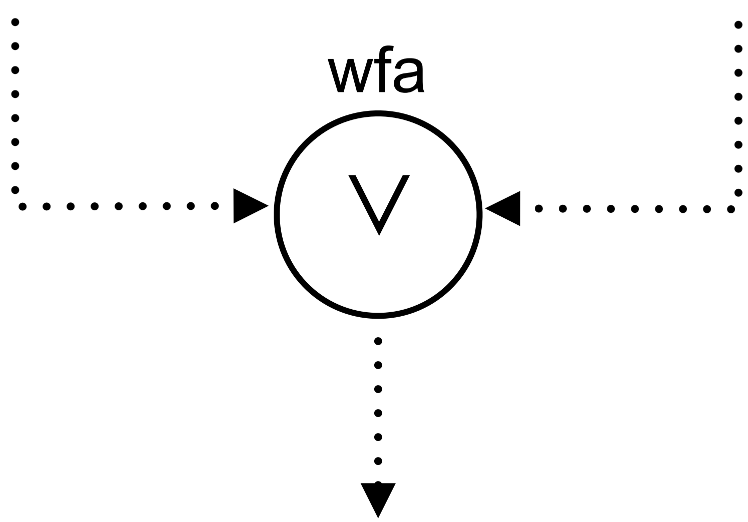


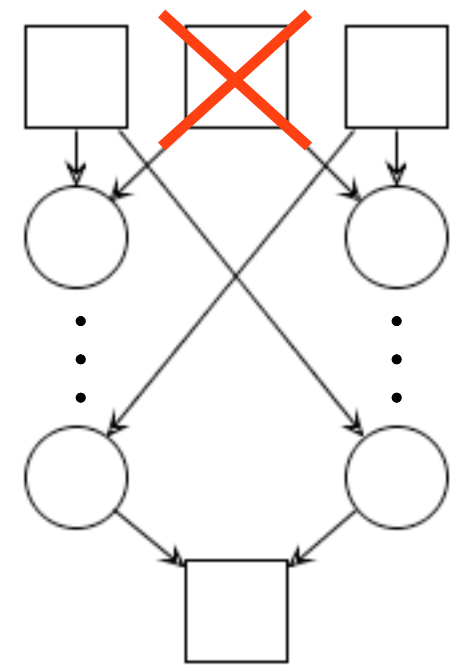
net

EPC

Petri net

corresponding
XOR split



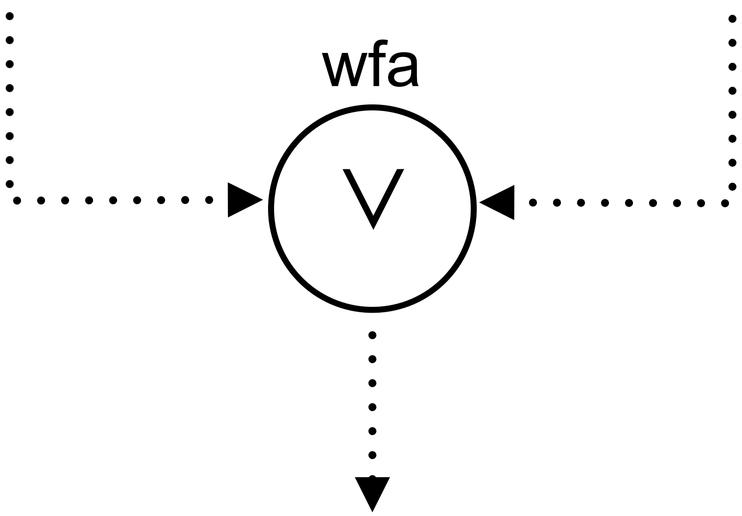


OR join
wait-for-all
(mismatched)

net

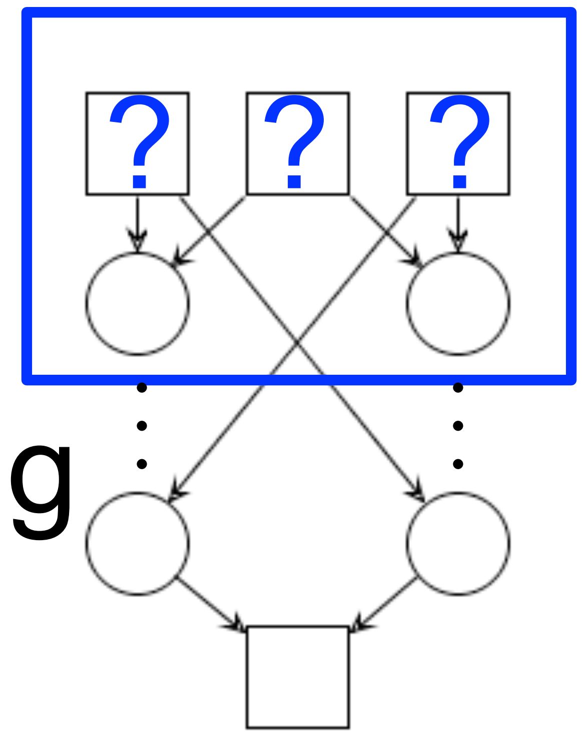
EPC

Petri net



OR join
wait-for-all
(mismatched)

wfa
works well
with any
corresponding
split

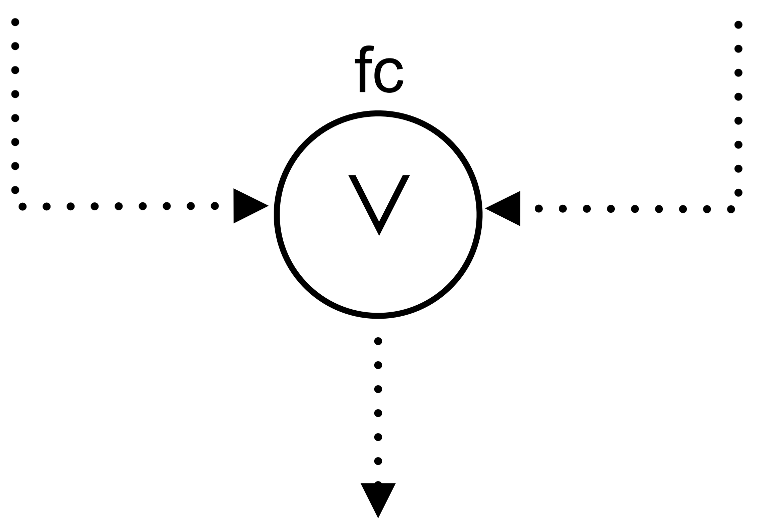


net

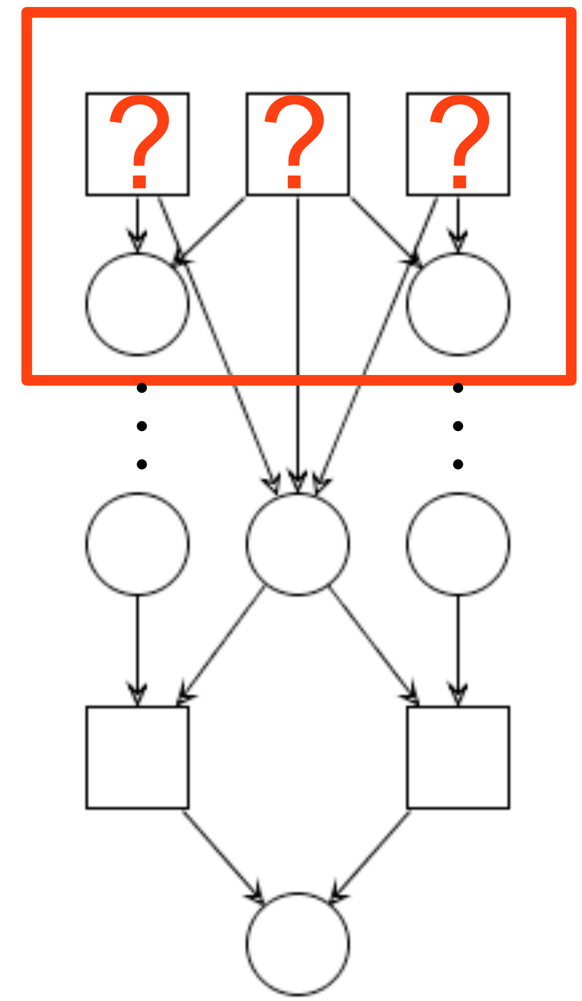
EPC

Petri net

mismatched corresponding split:
most general
case

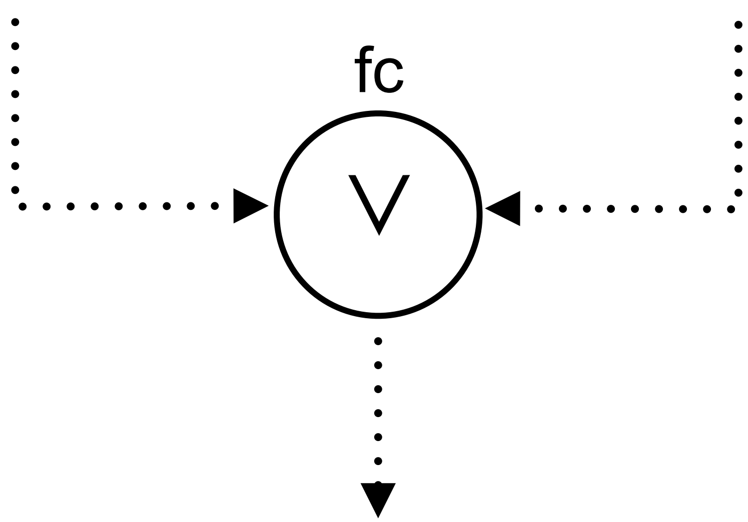


OR join
first-come
(mismatched)



net

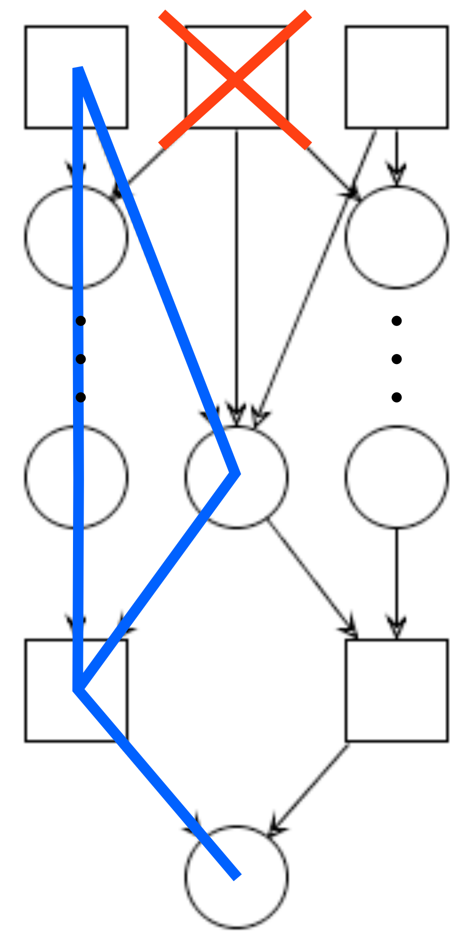
EPC



OR join
first-come
(unmatched)

Petri net

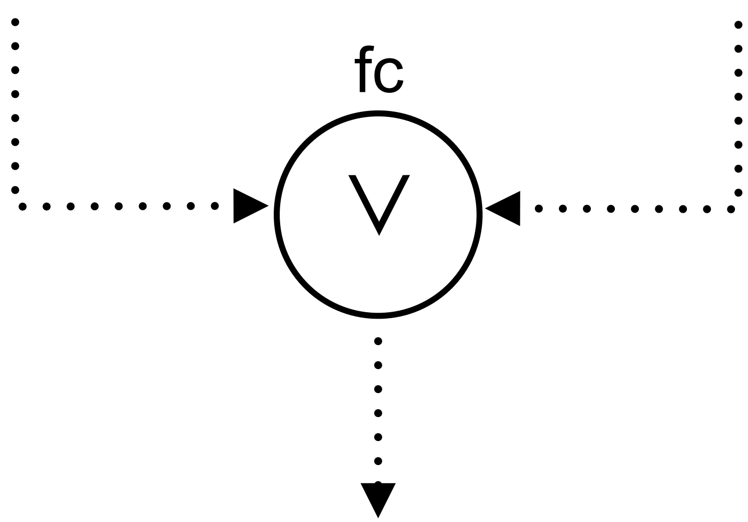
corresponding
XOR split



ok

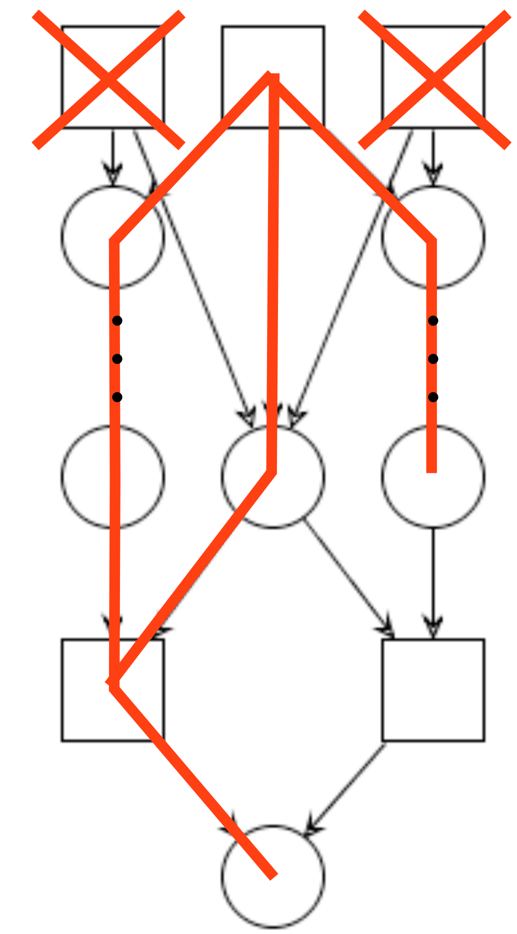
net

EPC



OR join
first-come
(unmatched)

Petri net

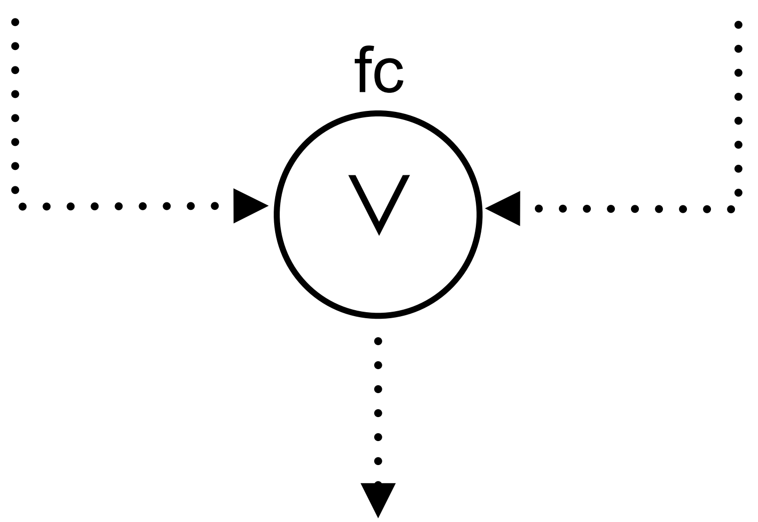


net

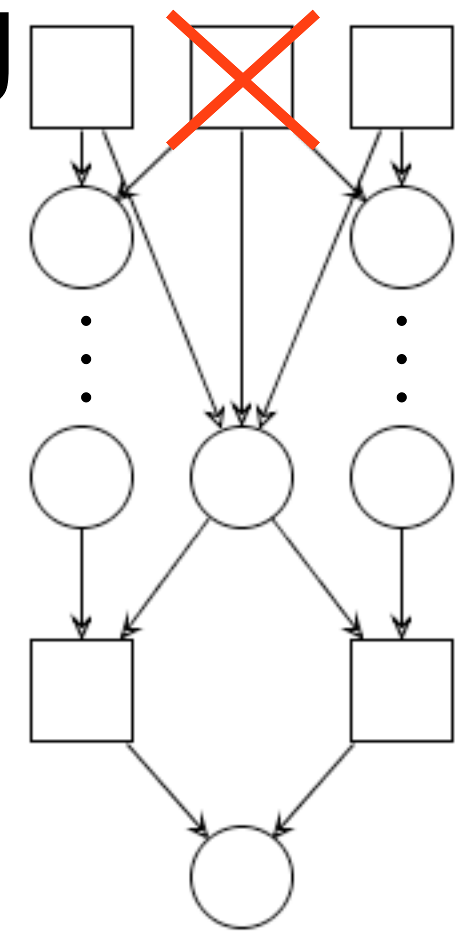
EPC

Petri net

fc:
better to have
a corresponding
XOR split!



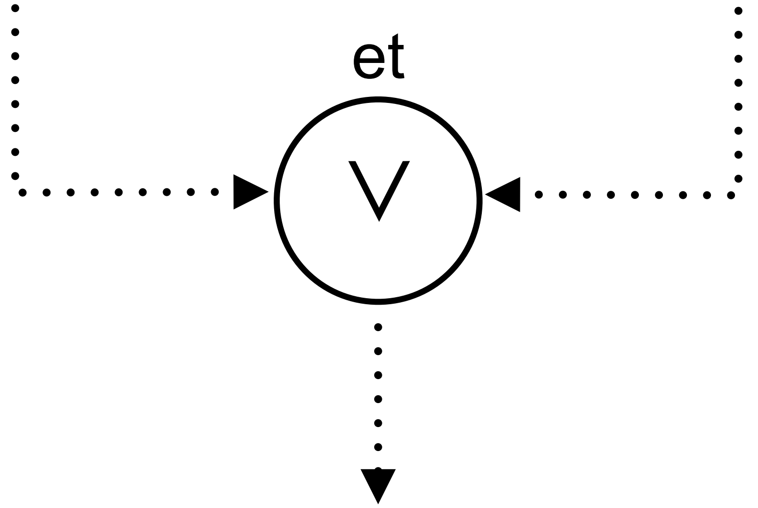
OR join
first-come
(mismatched)



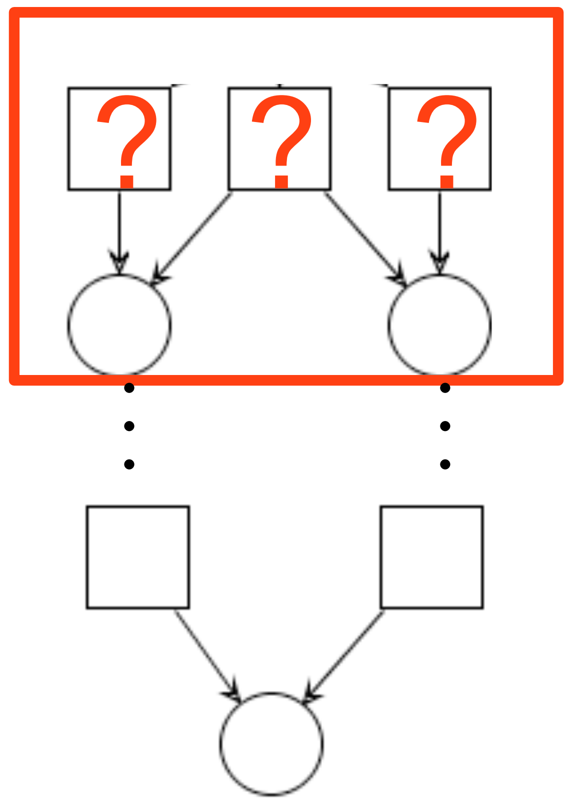
net

EPC Petri net

mismatched corresponding split: most general case



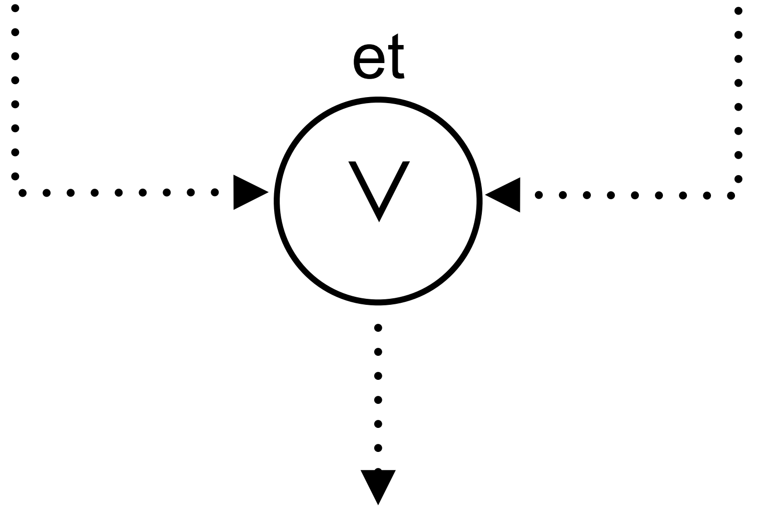
OR join every-time (mismatched)



net

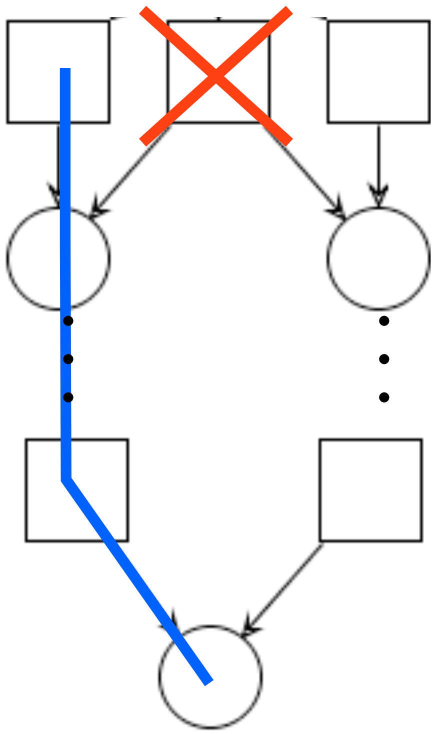
EPC

Petri net



OR join
every-time
(mismatched)

corresponding
XOR split



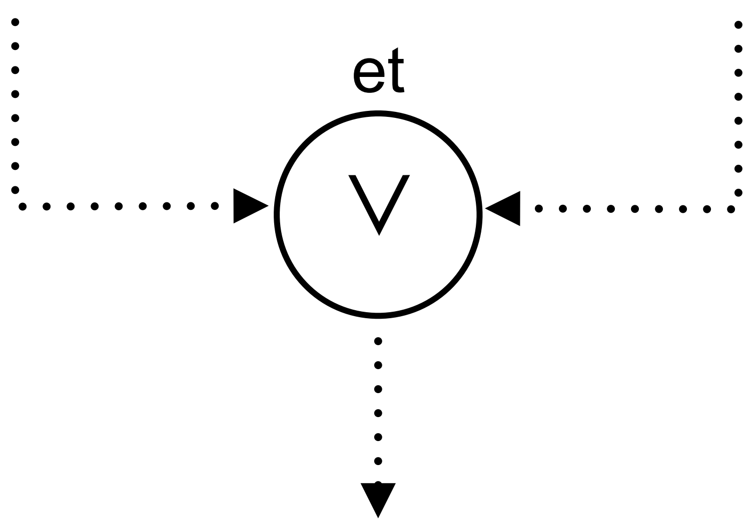
ok

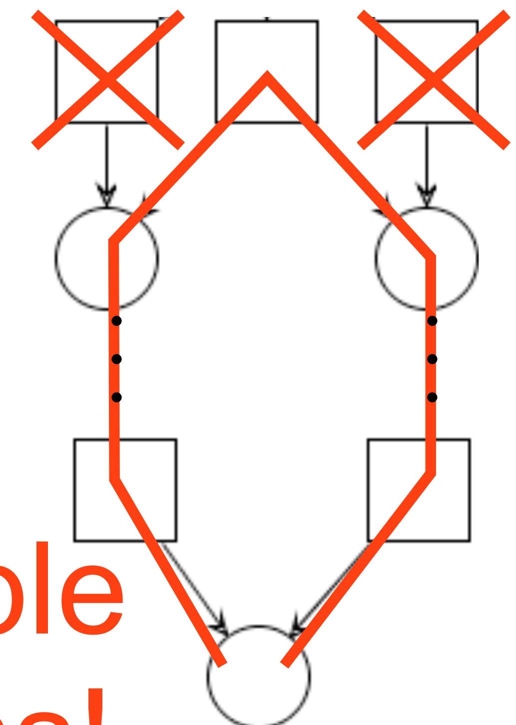
net

EPC

Petri net

corresponding
AND split





OR join
every-time
(unmatched)

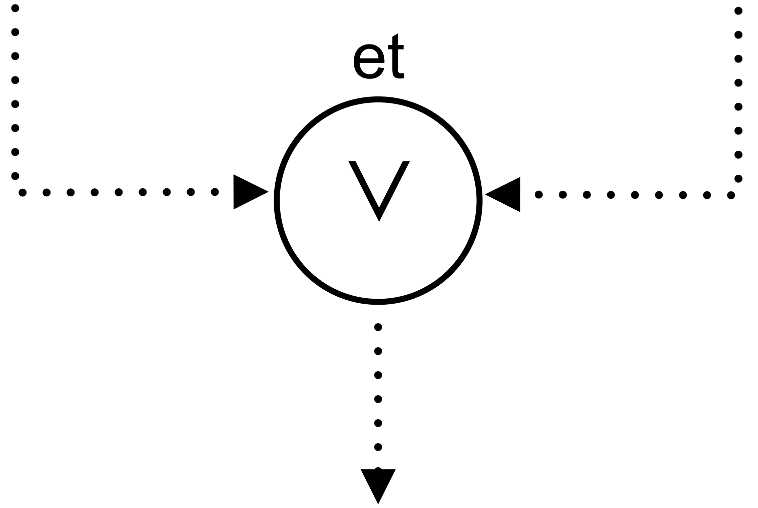
multiple
tokens!

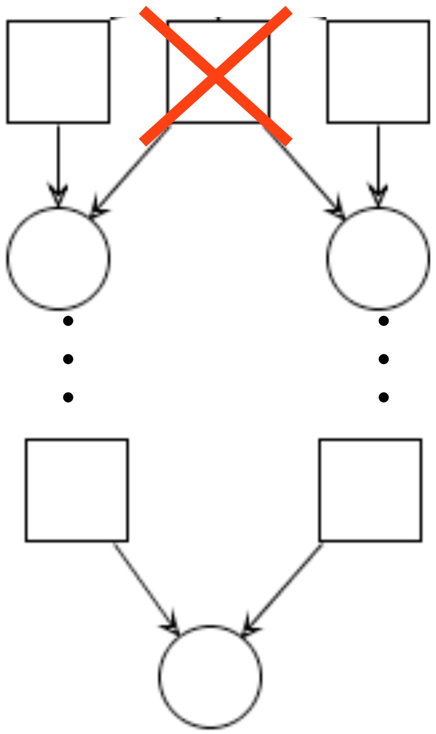
net

EPC

Petri net

et:
better to have
a corresponding
XOR split!



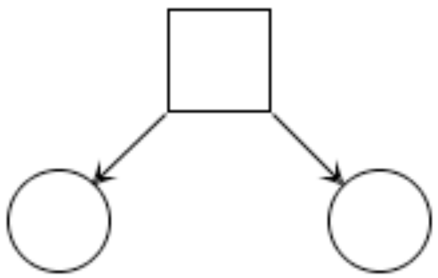


OR join
every-time
(mismatched)

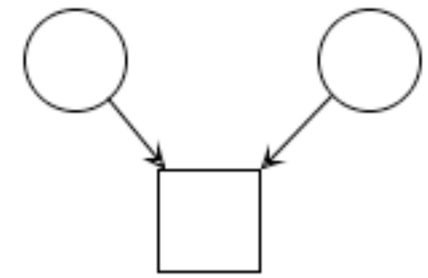
net

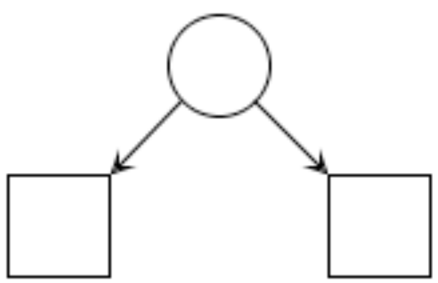
split

join



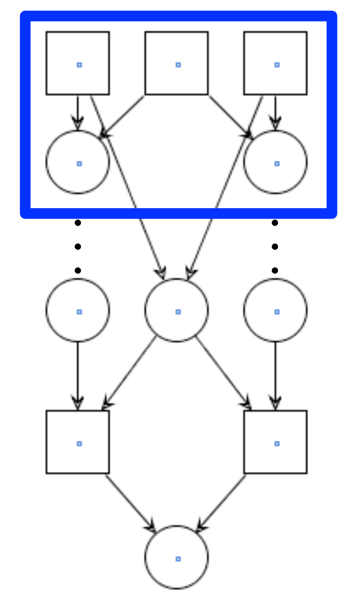
∧

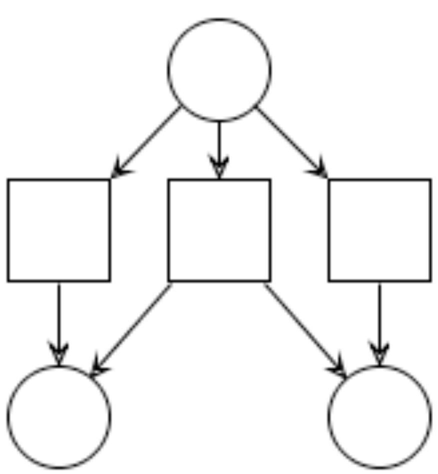




XOR

corresp.
split

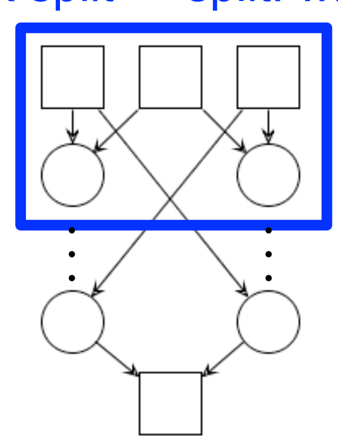




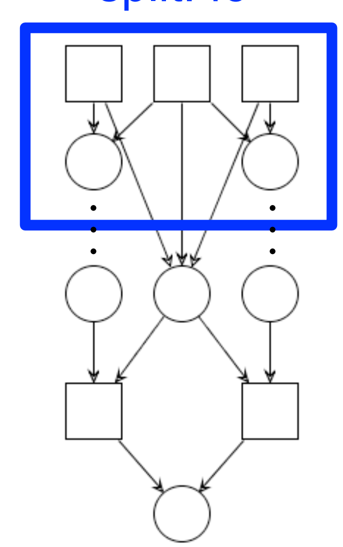
∨

matched
OR split

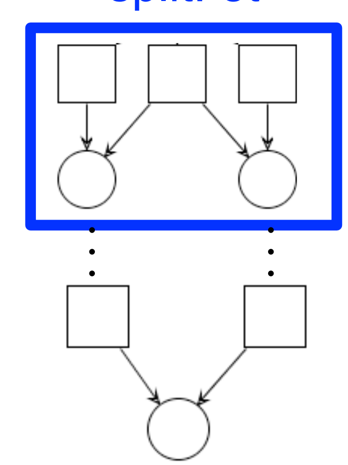
corresp.
split: wfa



corresp.
split: fc

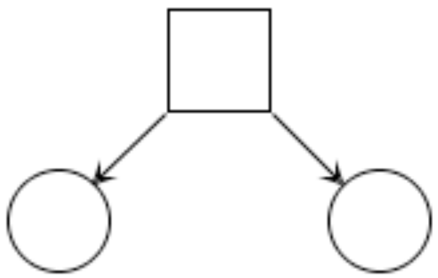


corresp.
split: et

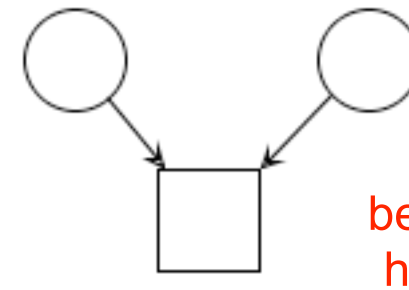


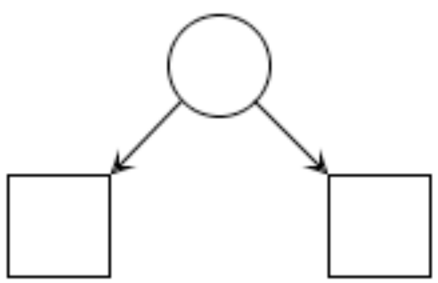
split

join



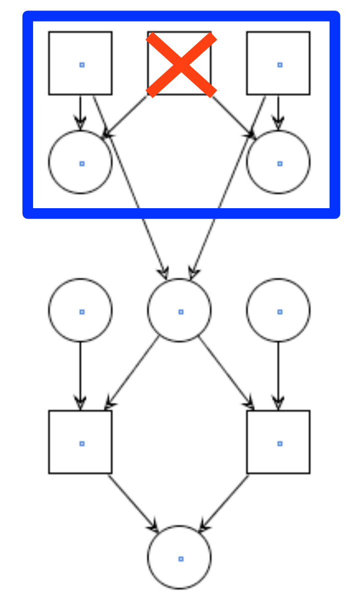
∧



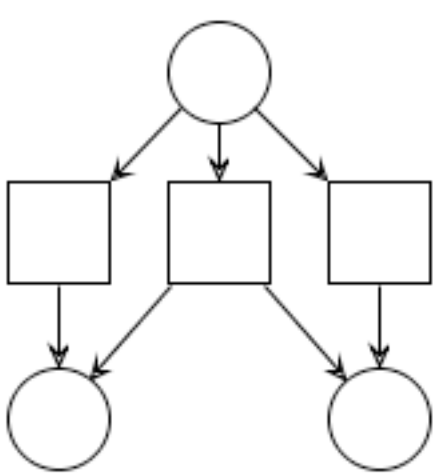


XOR

corresp. split



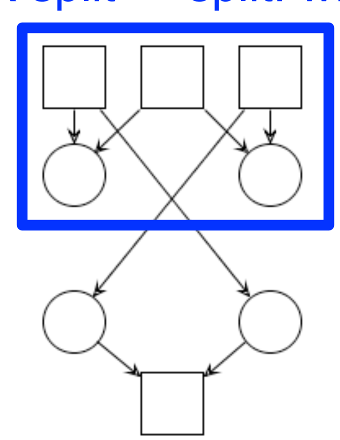
better to have a corresp. XOR split



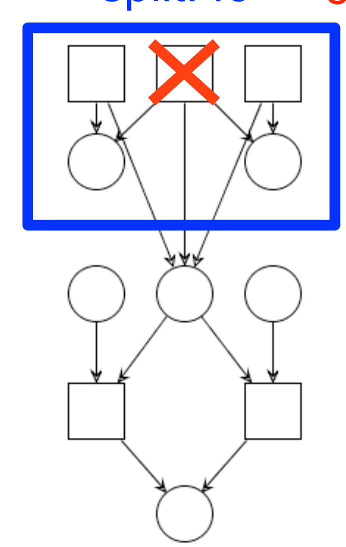
∨

matched OR split

corresp. split: wfa

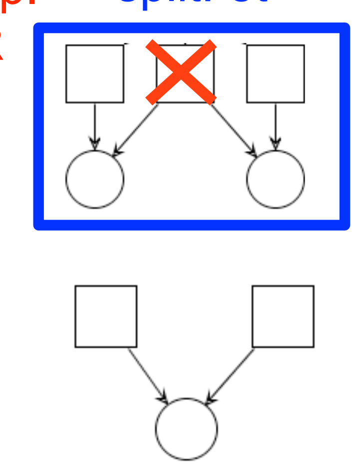


corresp. split: fc



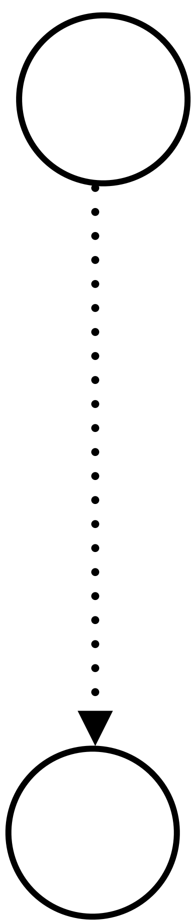
better to have a corresp. XOR split

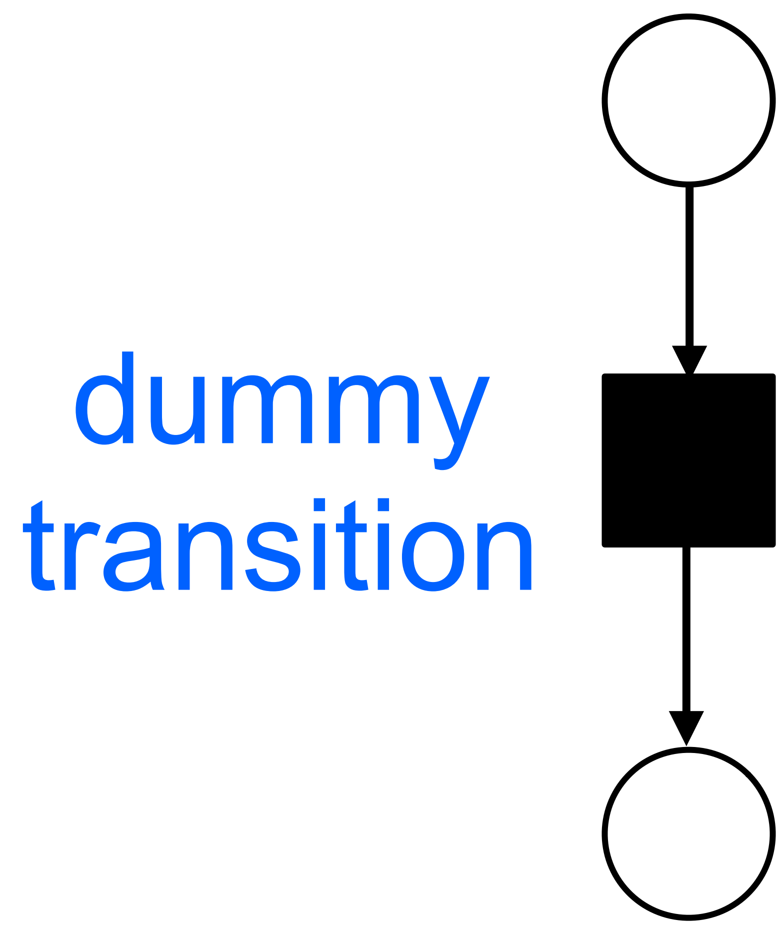
corresp. split: et



Ill-formed net

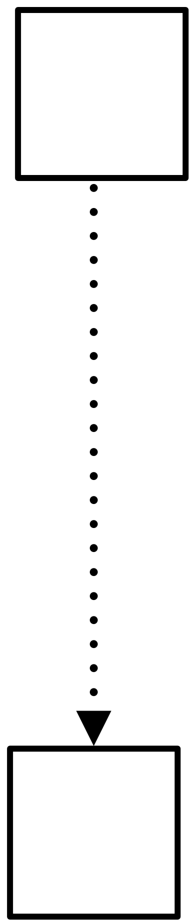
Petri net

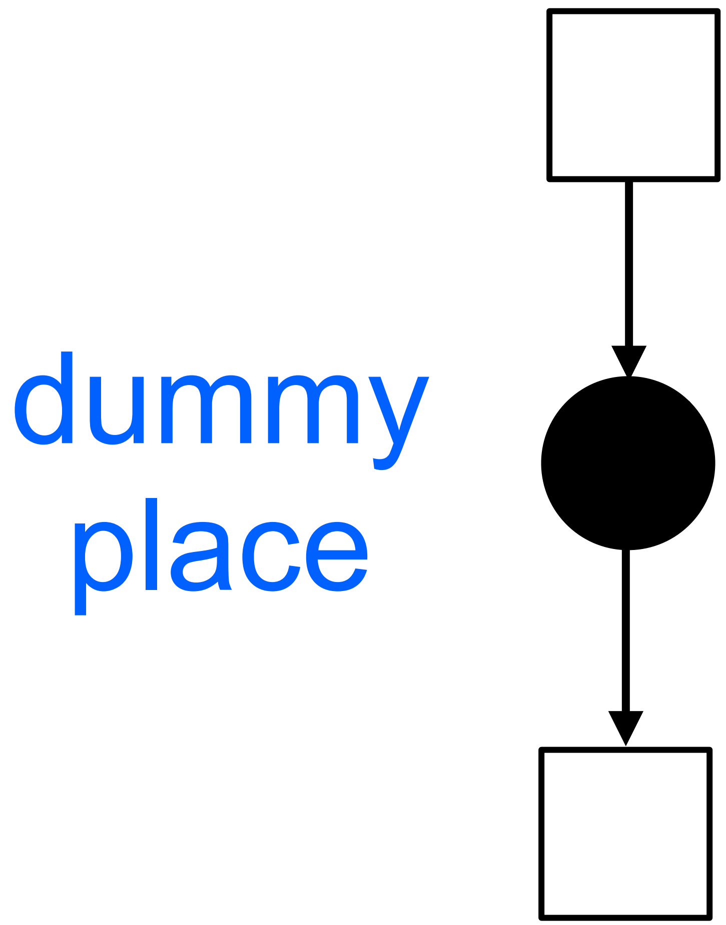




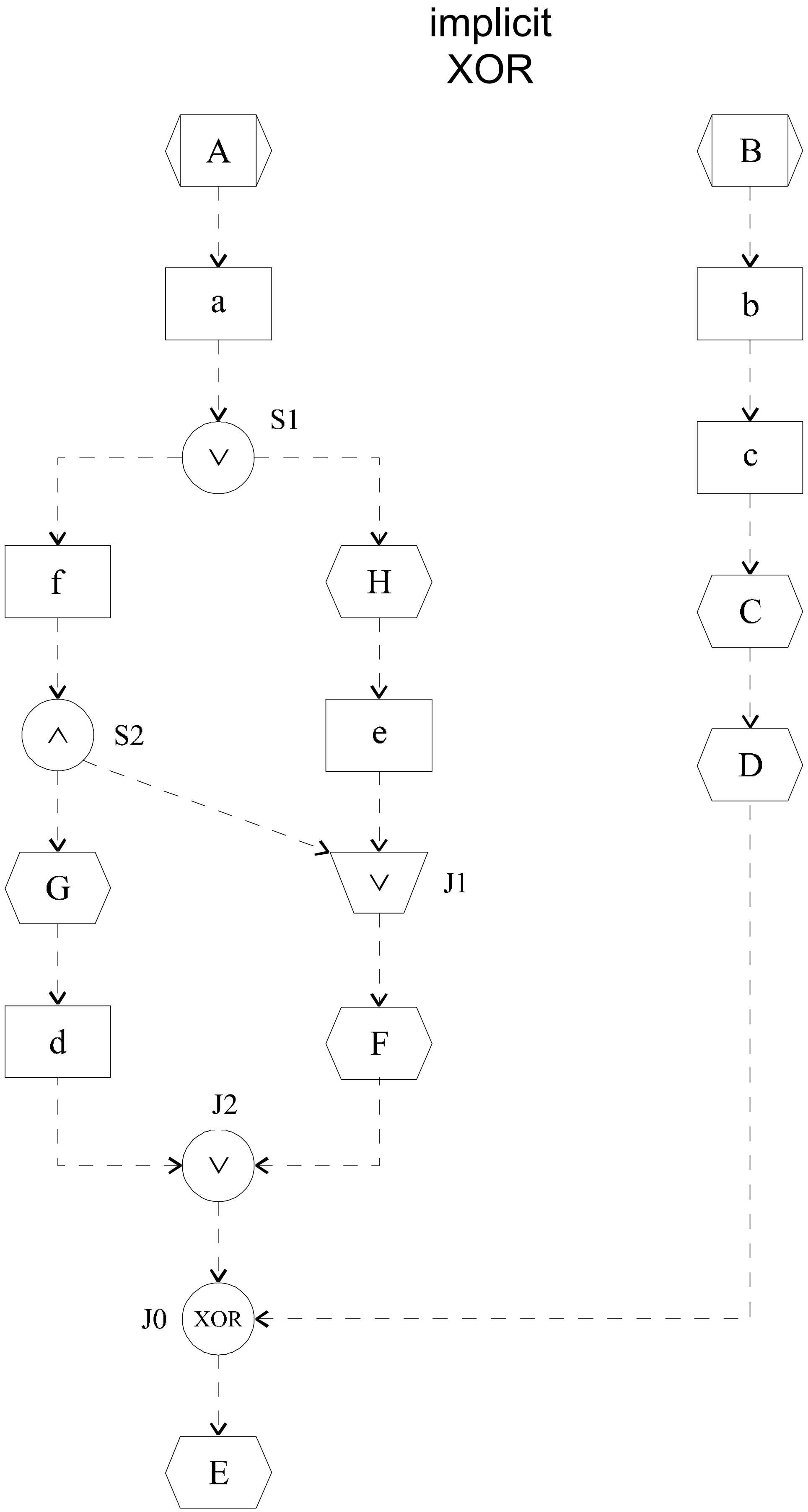
Ill-formed net

Petri net



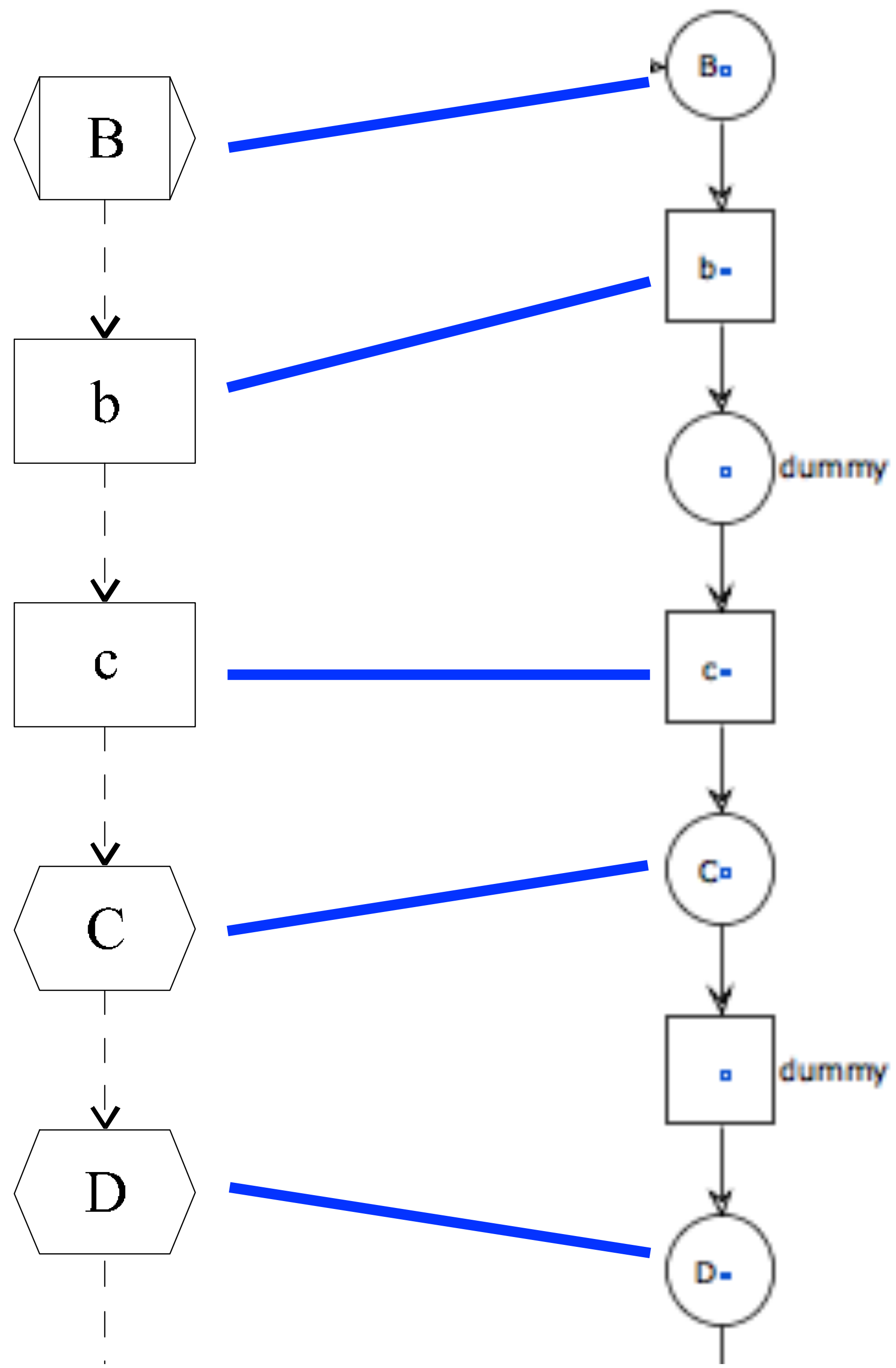


Example

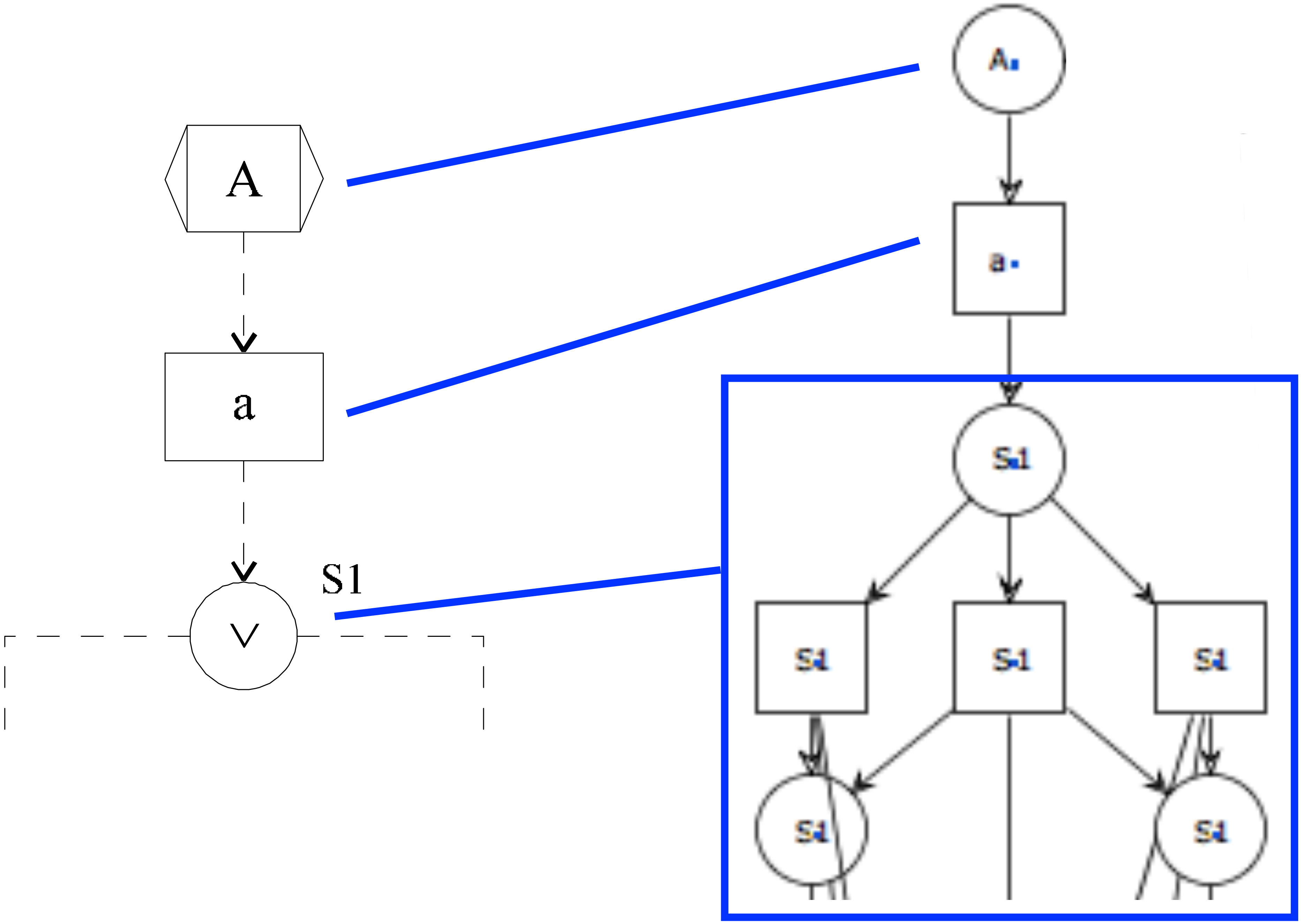


Example

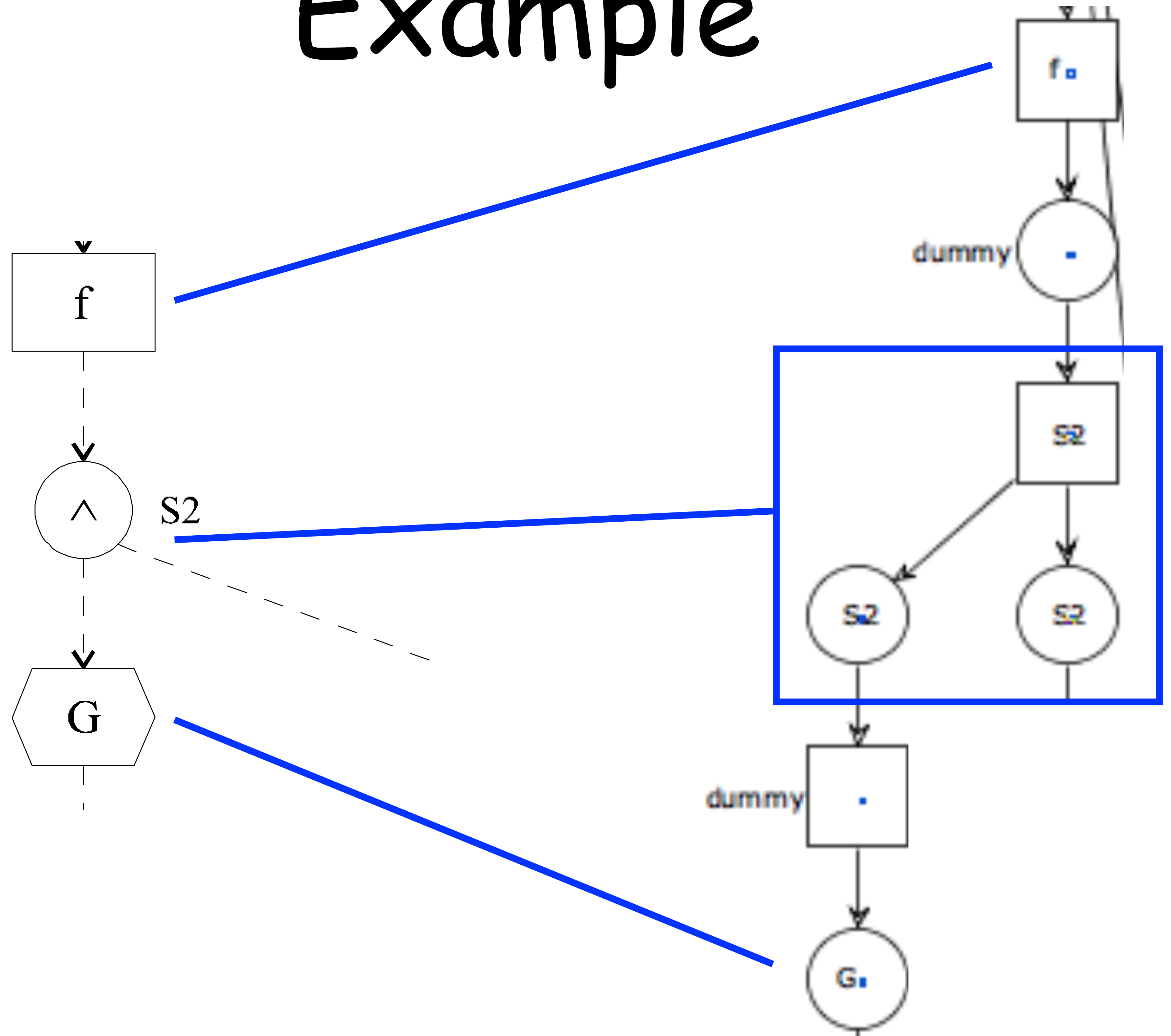
Example



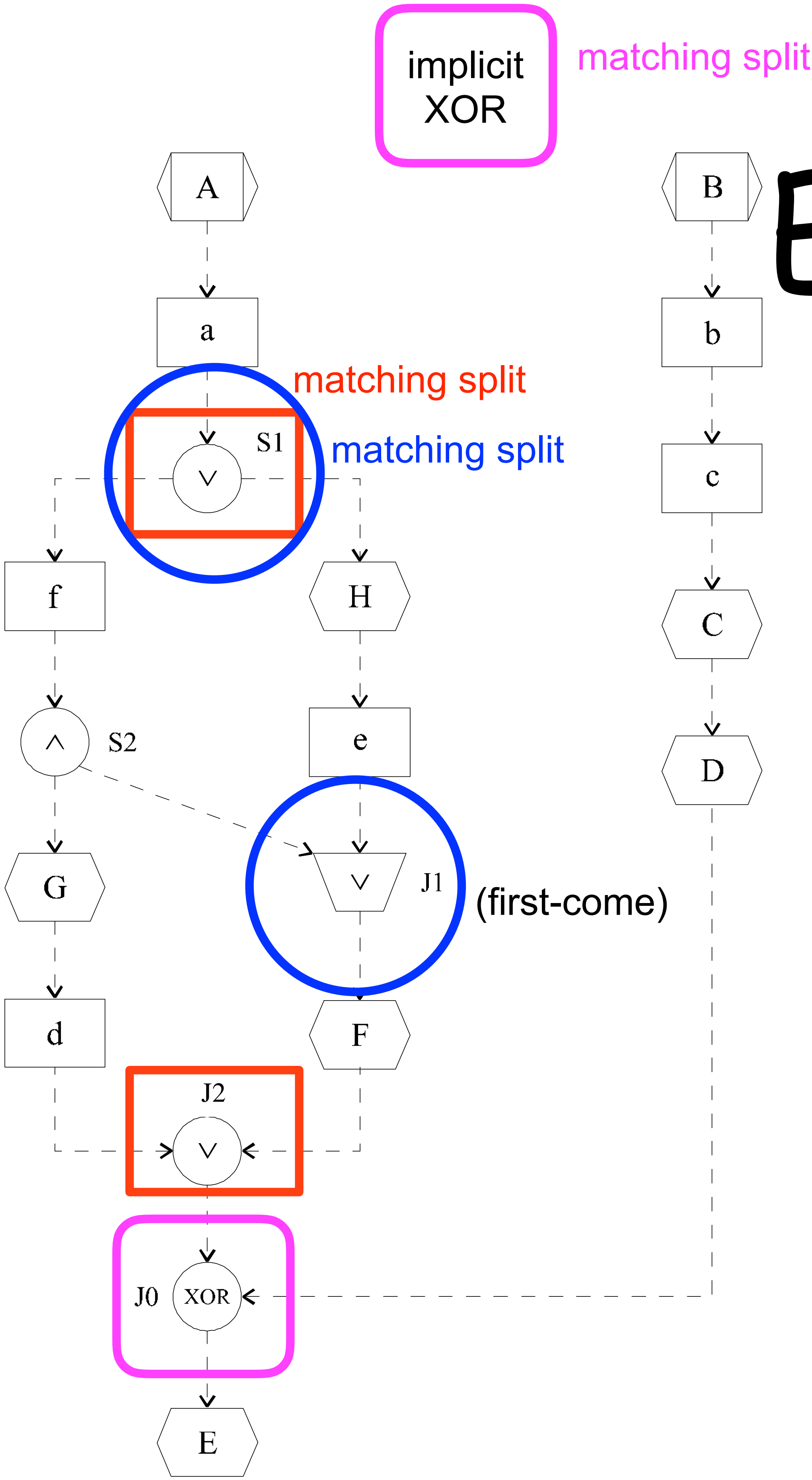
Example



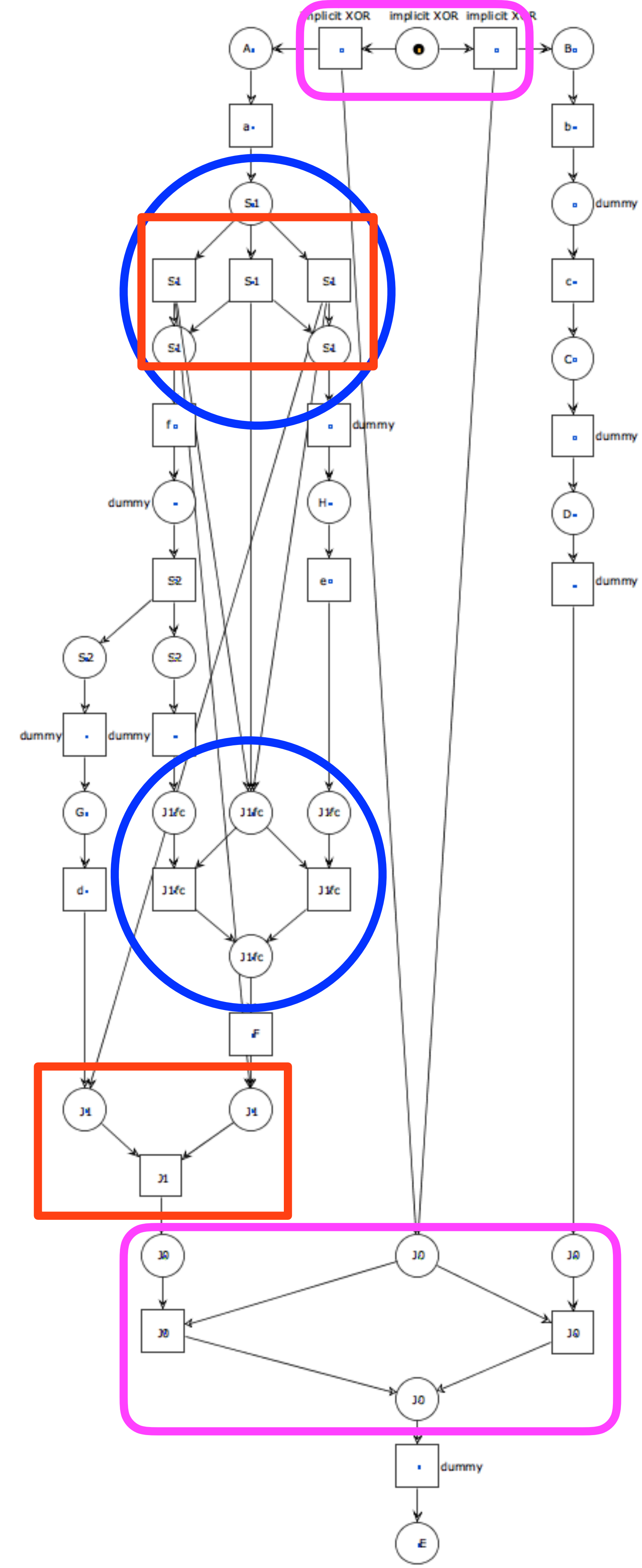
Example



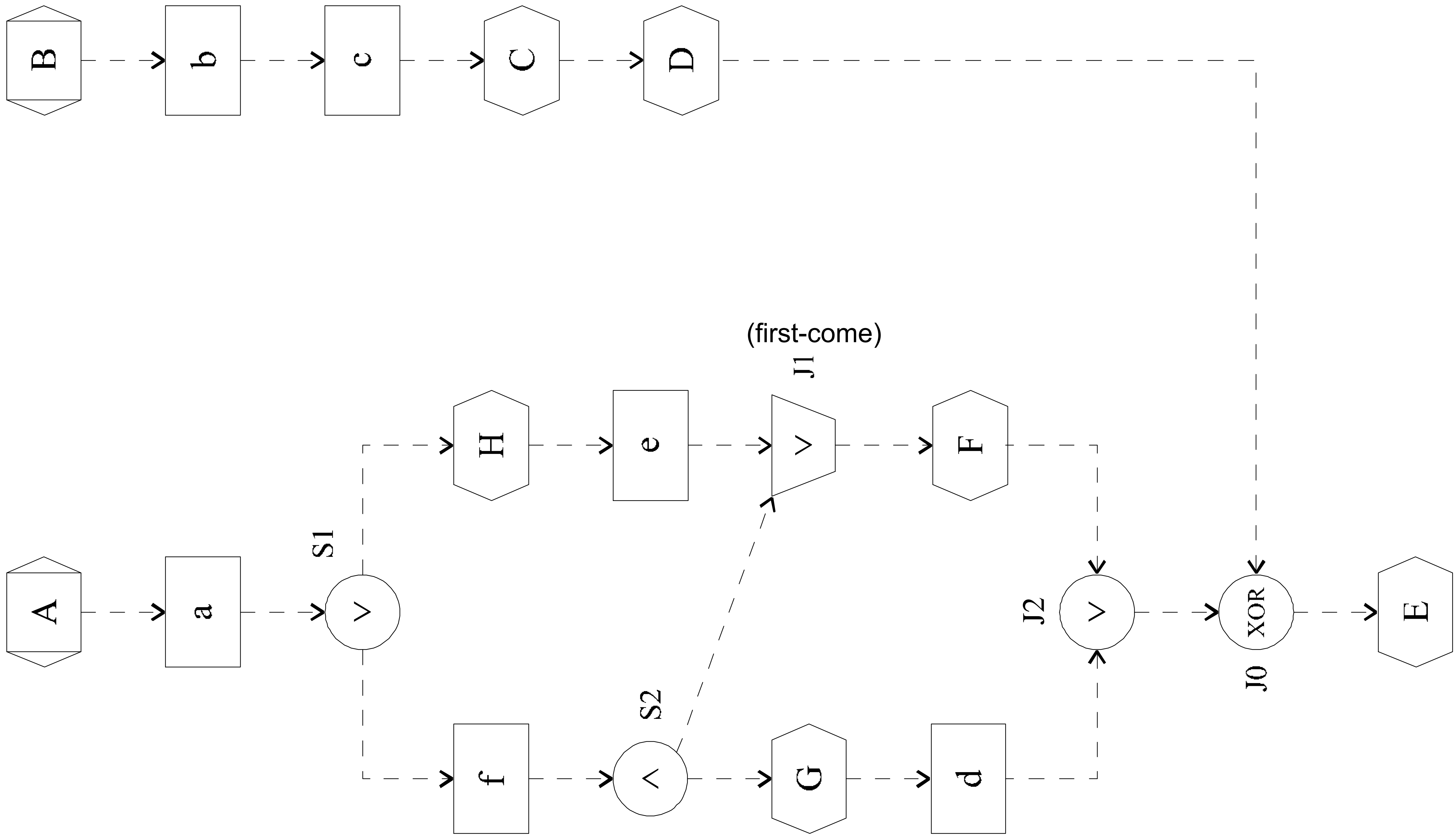
Exercise



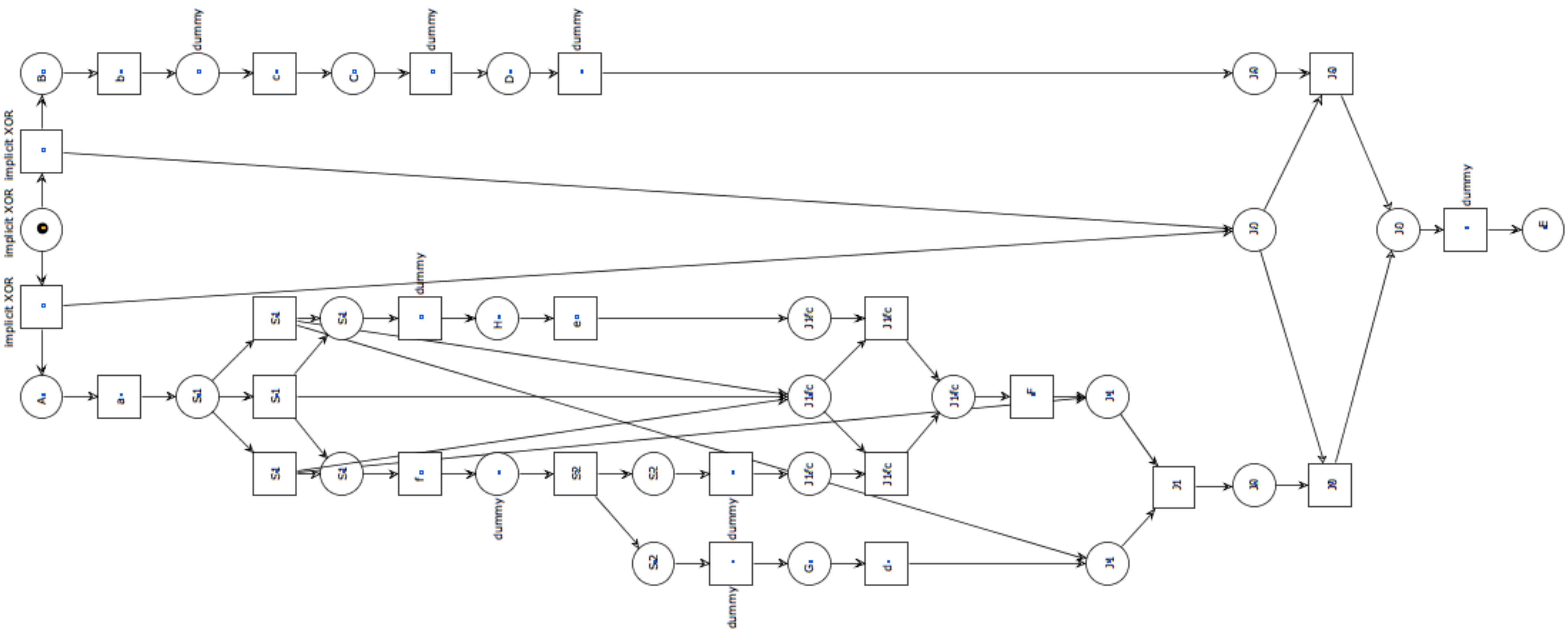
Sound?



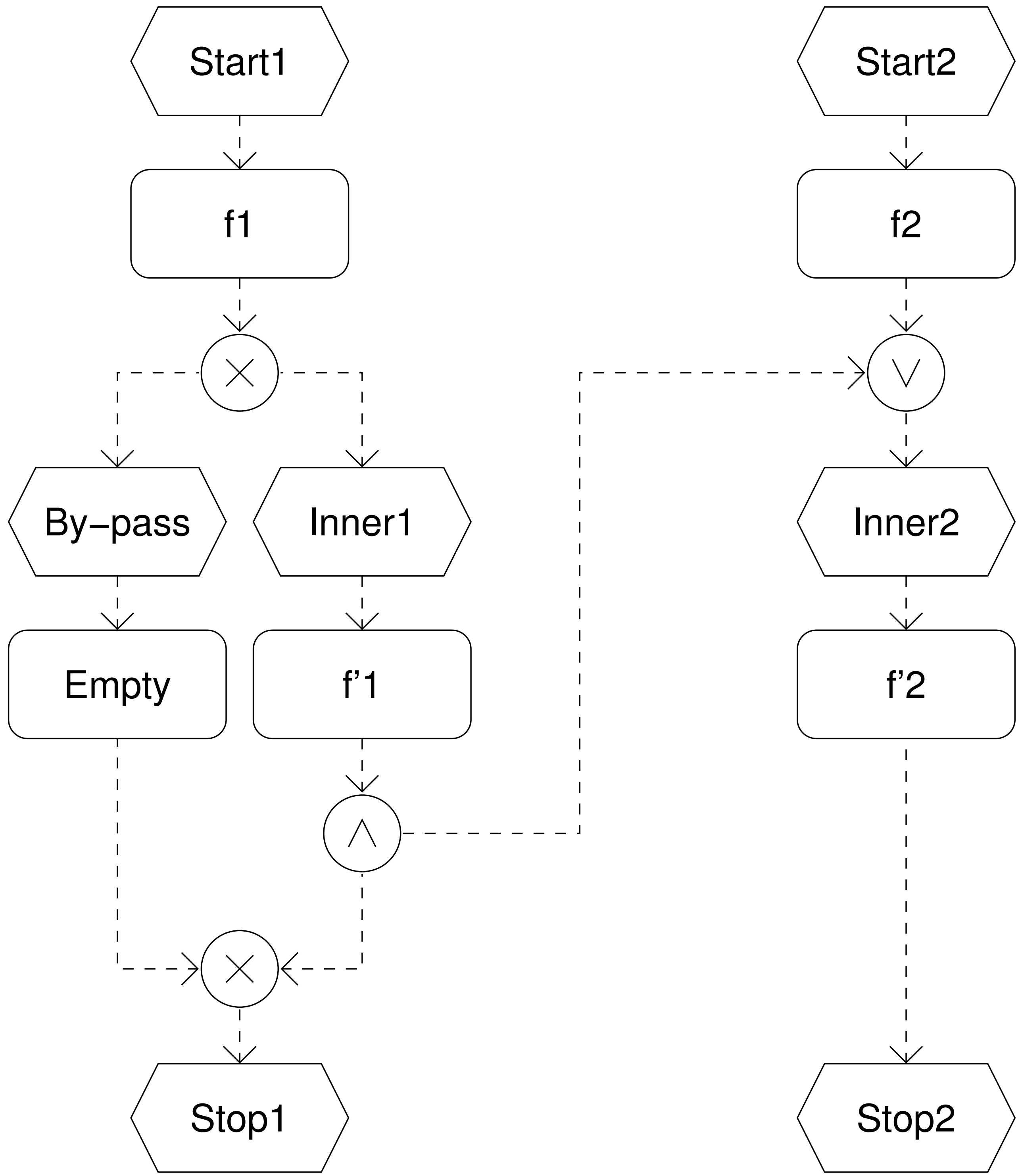
ZOOM IN



ZOOM IN


implicit XOR
implicit XOR
implicit XOR
dummy
dummy
dummy
dummy
dummy
dummy
dummy
dummy

Exercise



Sound?

Summary of problems

We need to decorate the EPC diagram
joins must be decorated with matching/corresponding splits
mismatched OR-joins must be decorated with policies

Split / join mismatch may induce unexpected behaviour

Possible introduction of dummy places and transitions

Second attempt (no decoration required)

Formalization and Verification of Event-driven Process Chains

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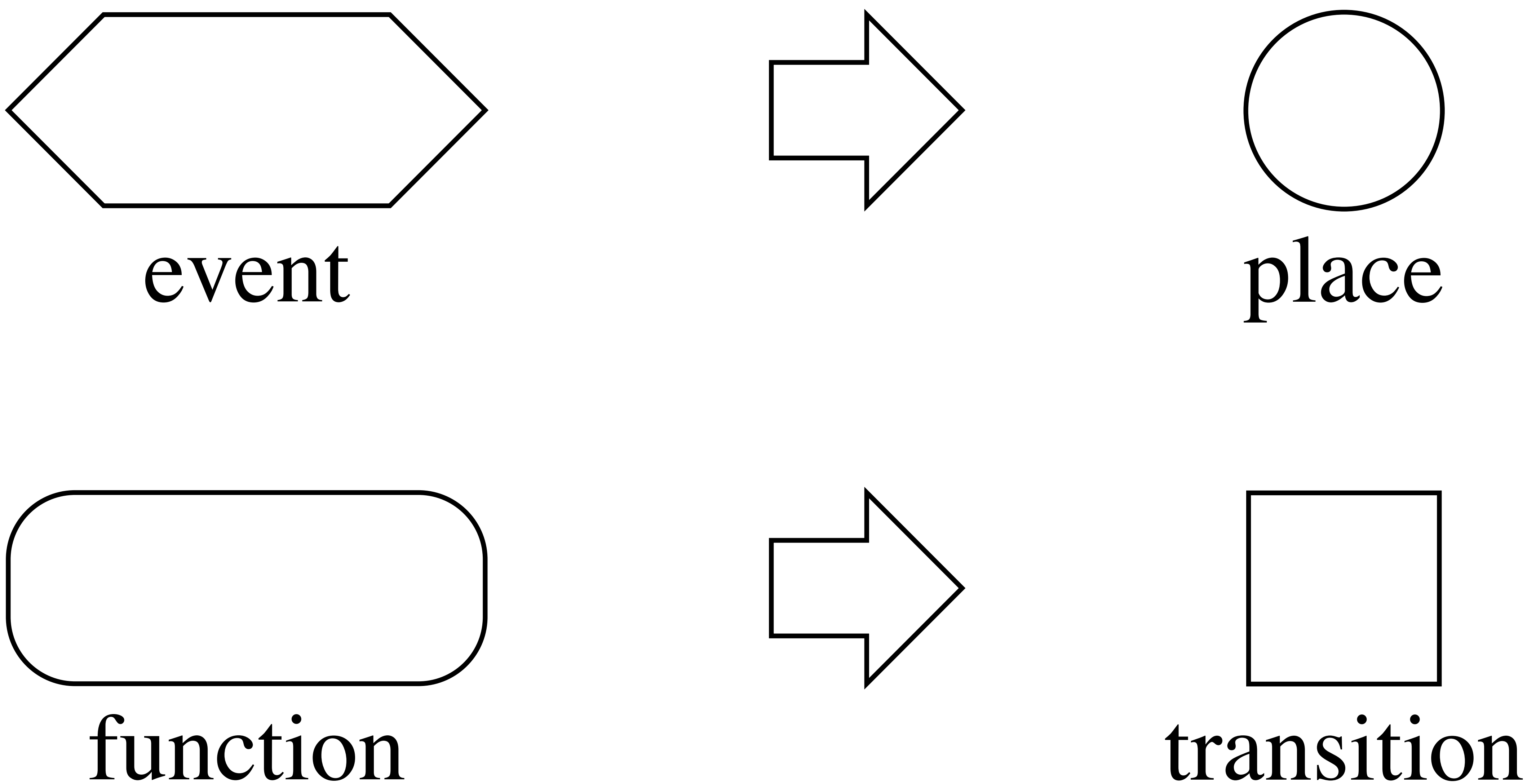
Simplified EPC

We rely on event / function alternation
along paths in the diagram
and also **along paths between two connectors**

OR-connectors are not considered

EPC 2 Petri nets: events and functions



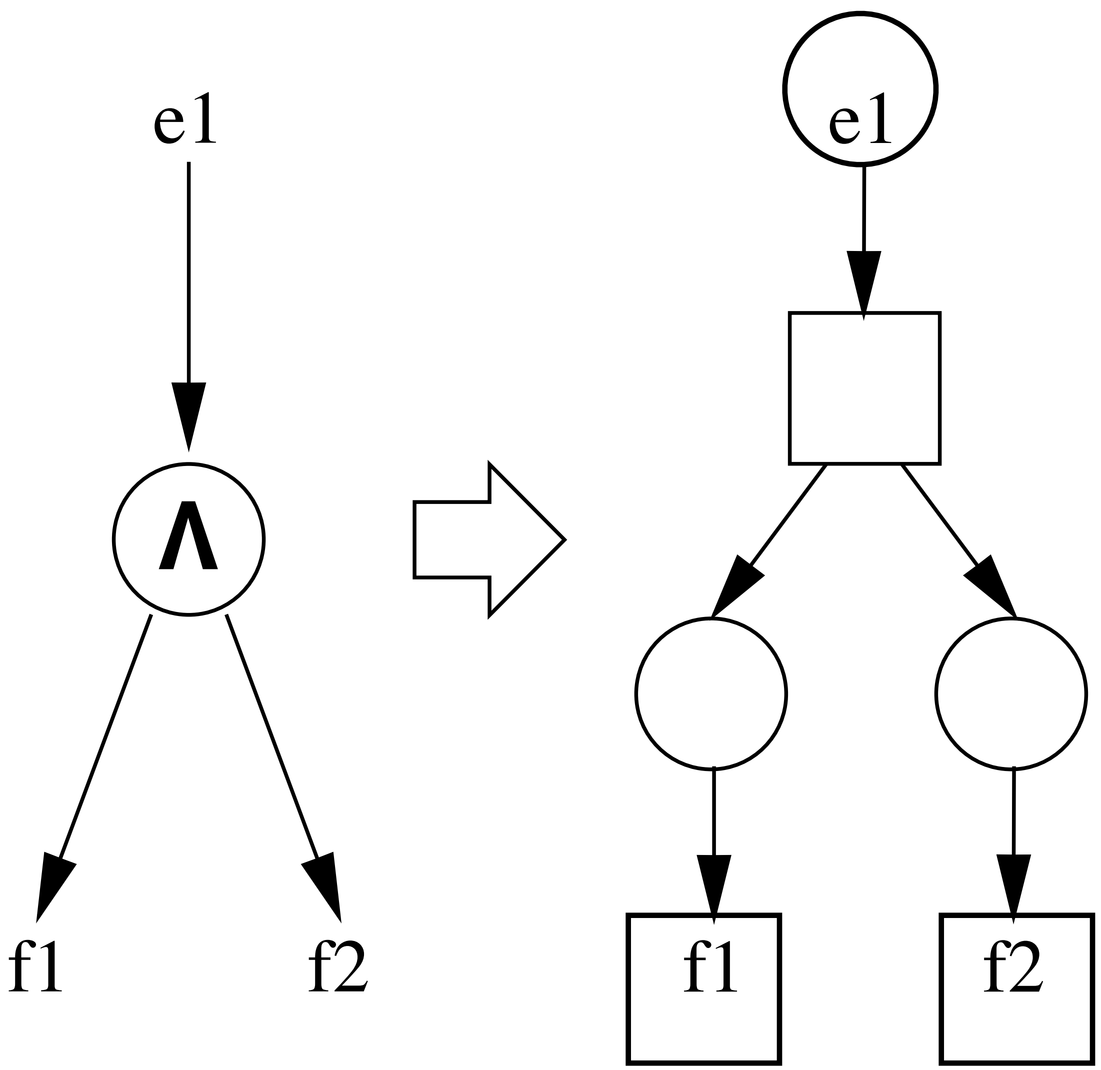
EPC 2 Petri nets: split/join connectors

The translation of logical connectors
depends on the context:

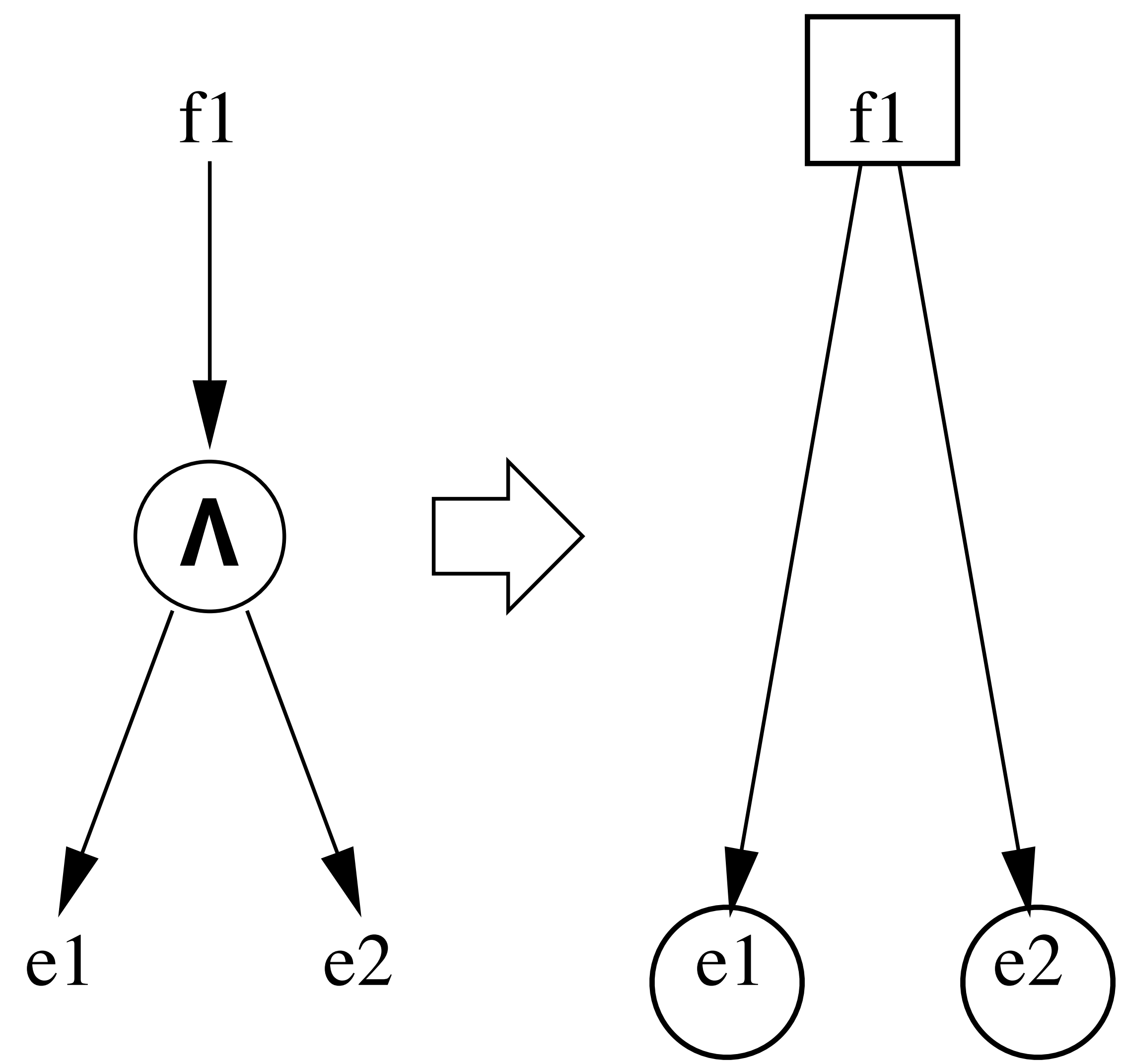
if a connector connects **functions to events**
we apply a certain translation

if it connects **events to functions**
we apply a different translation

EPC 2 Petri nets: AND split

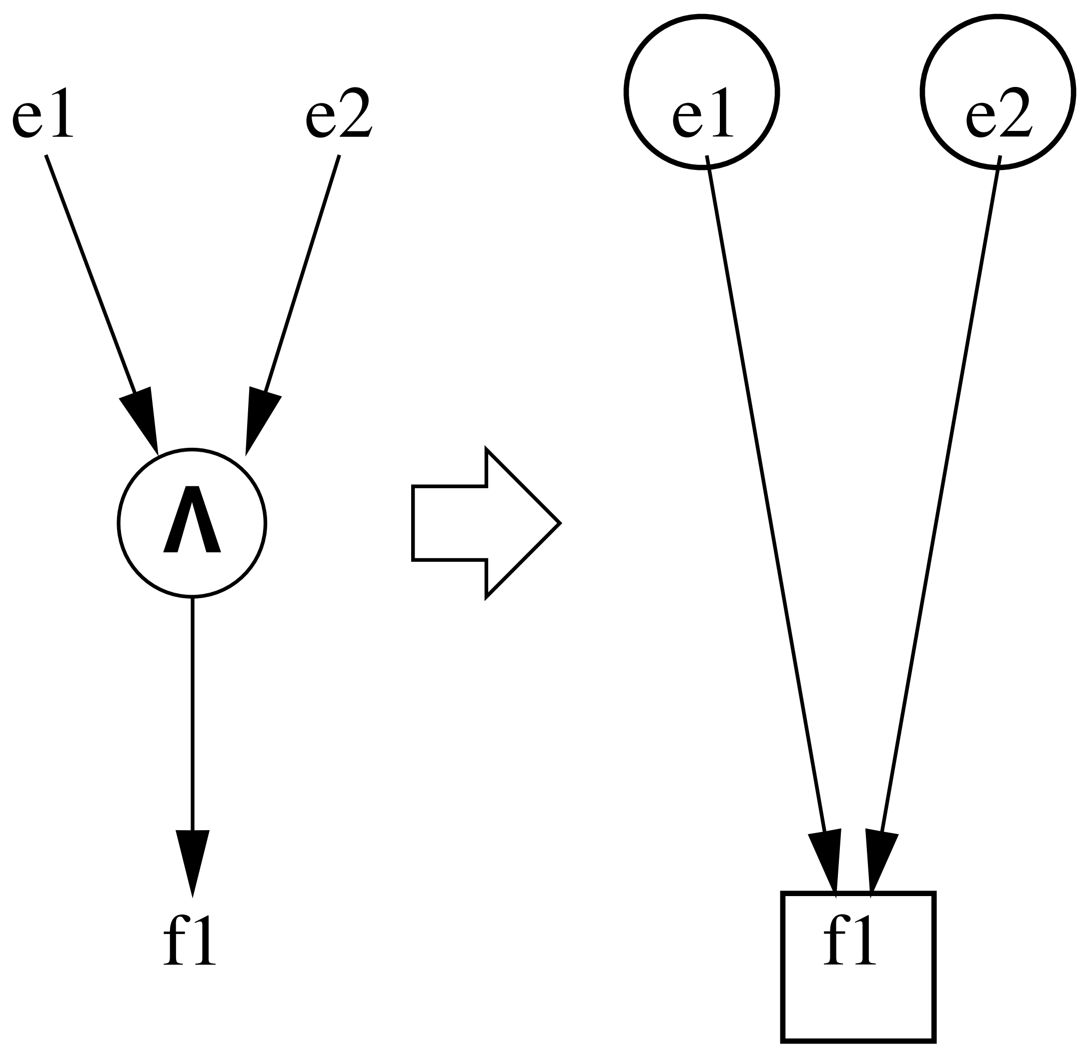


(event to functions)

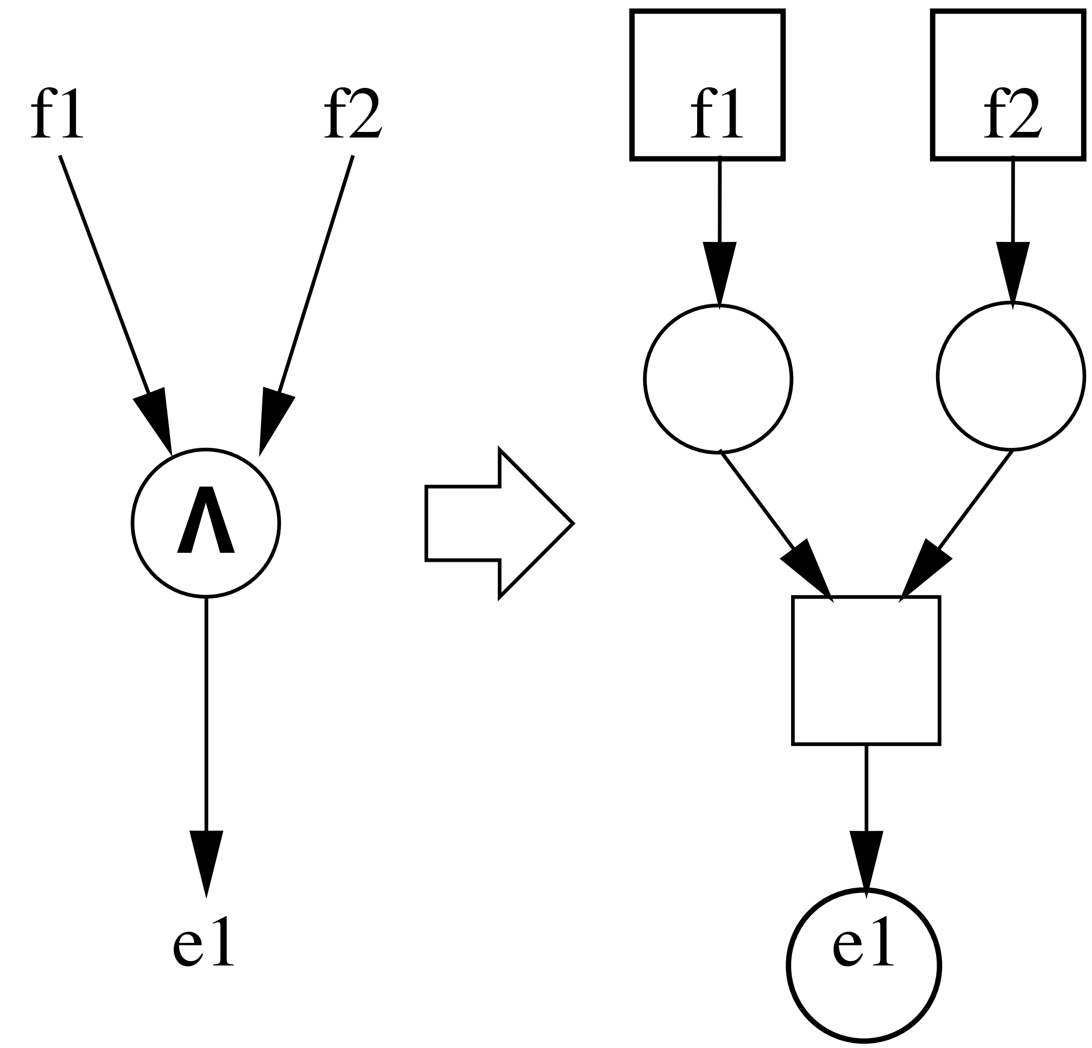


(function to events)

EPC 2 Petri nets: AND-join

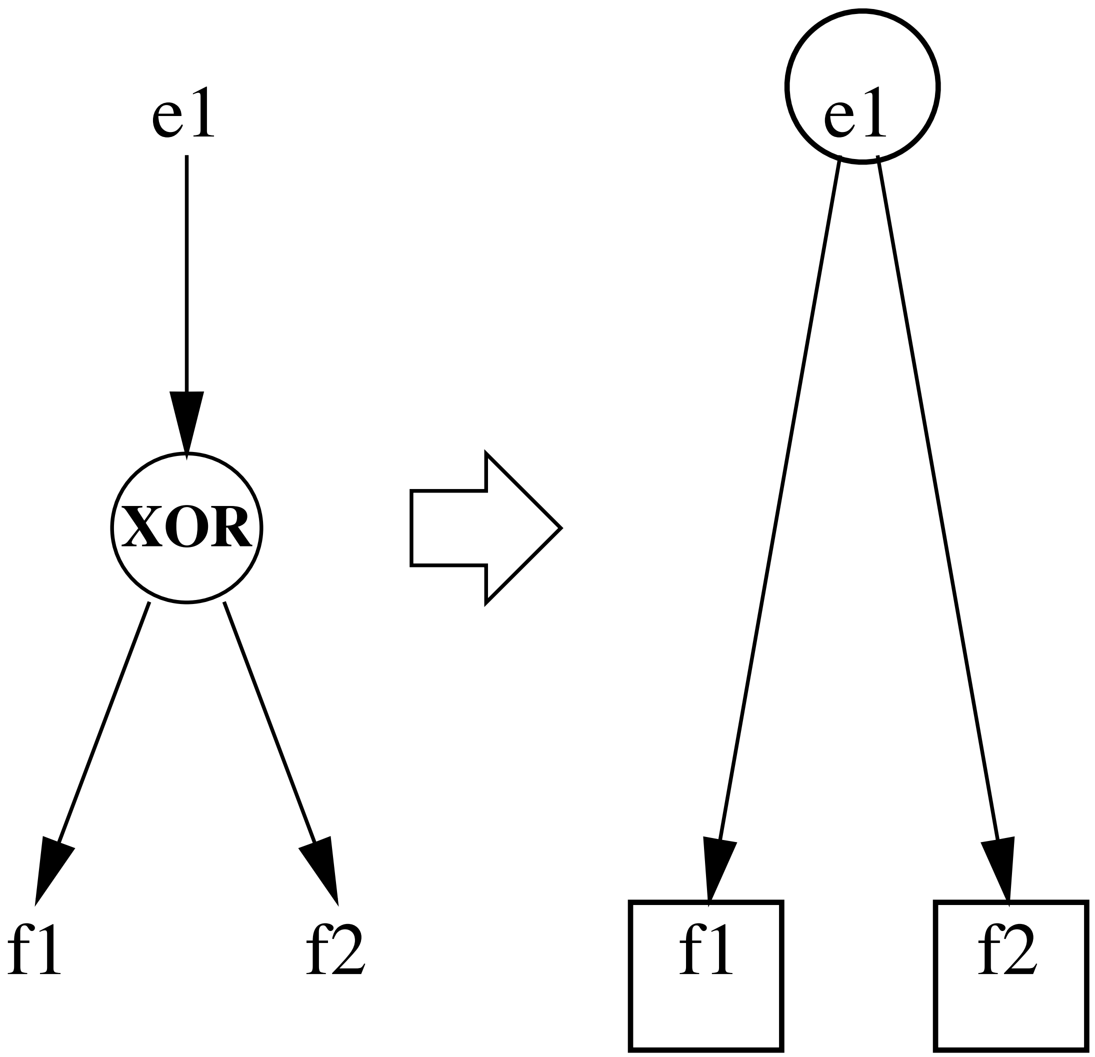


(events to function)

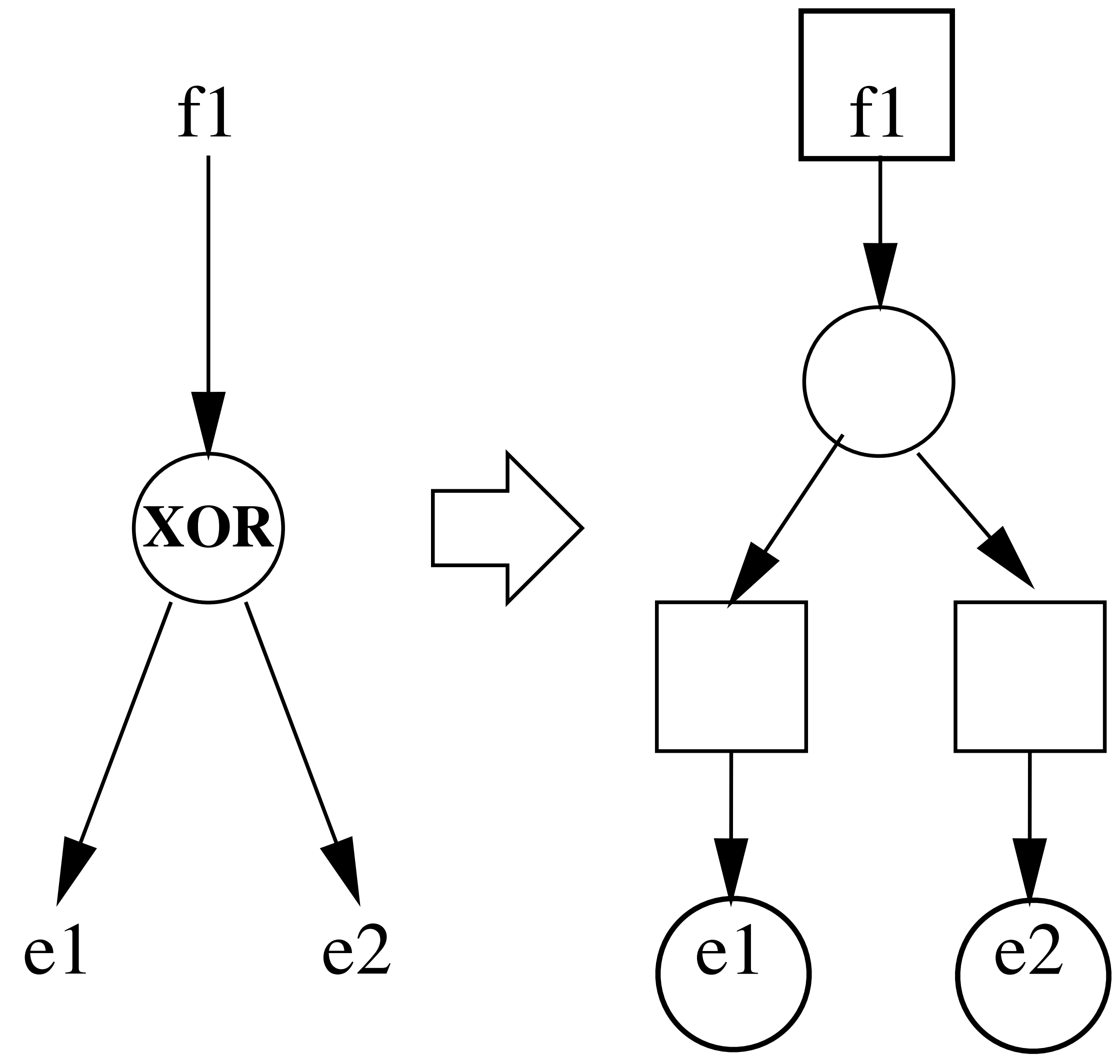


(functions to event)

EPC 2 Petri nets: XOR split

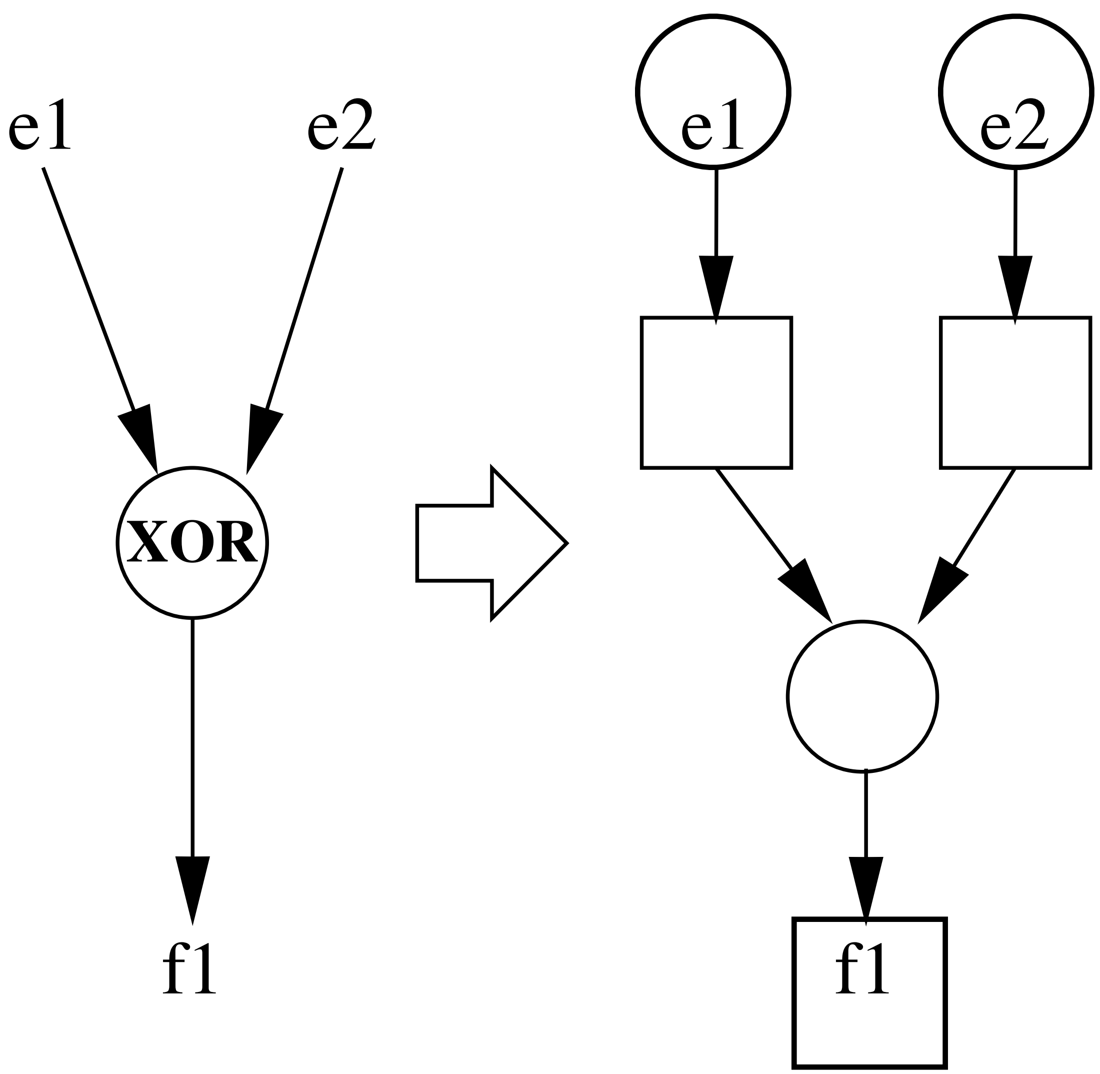


(event to functions)

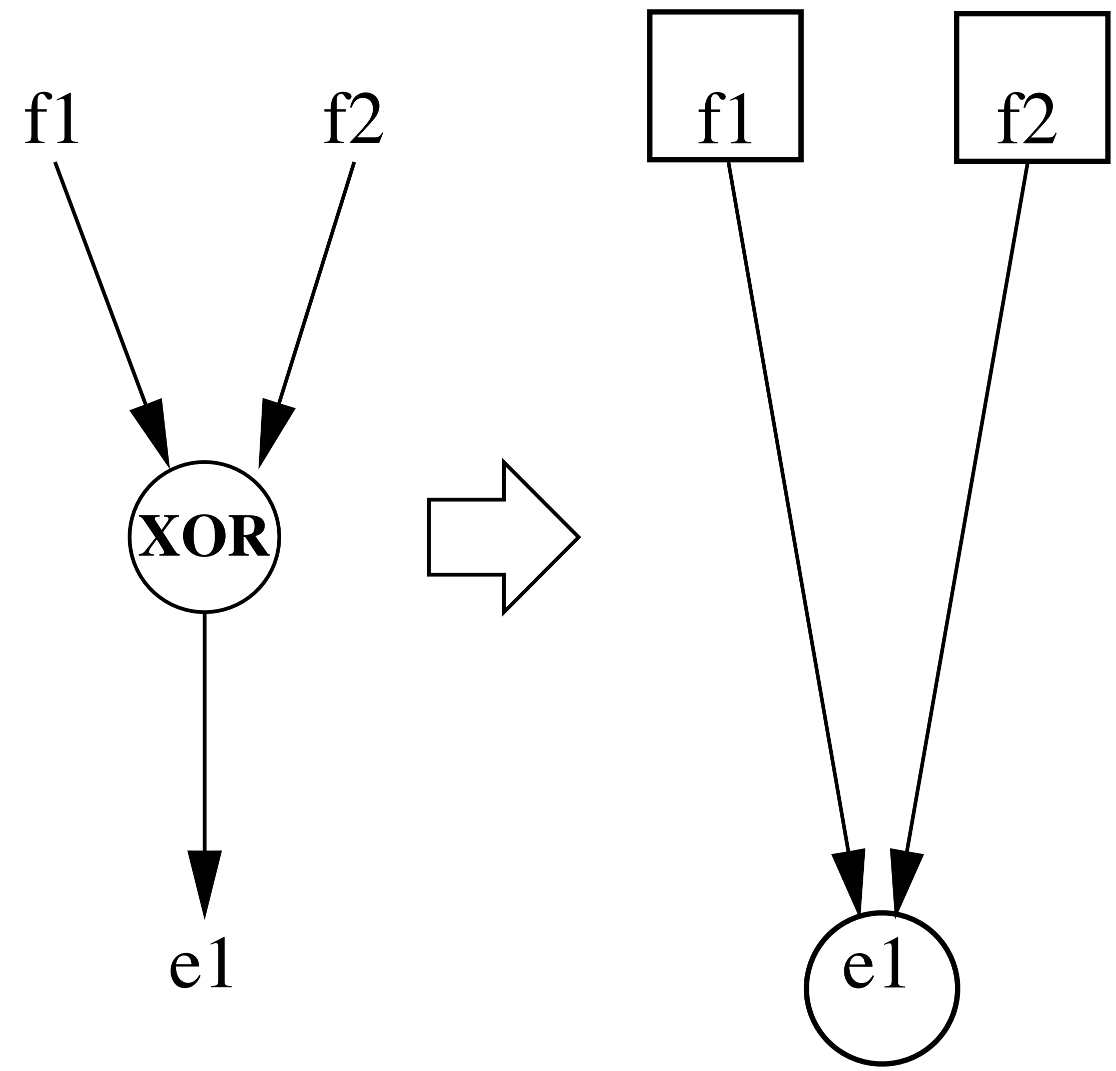


(function to events)

EPC 2 Petri nets: XOR join

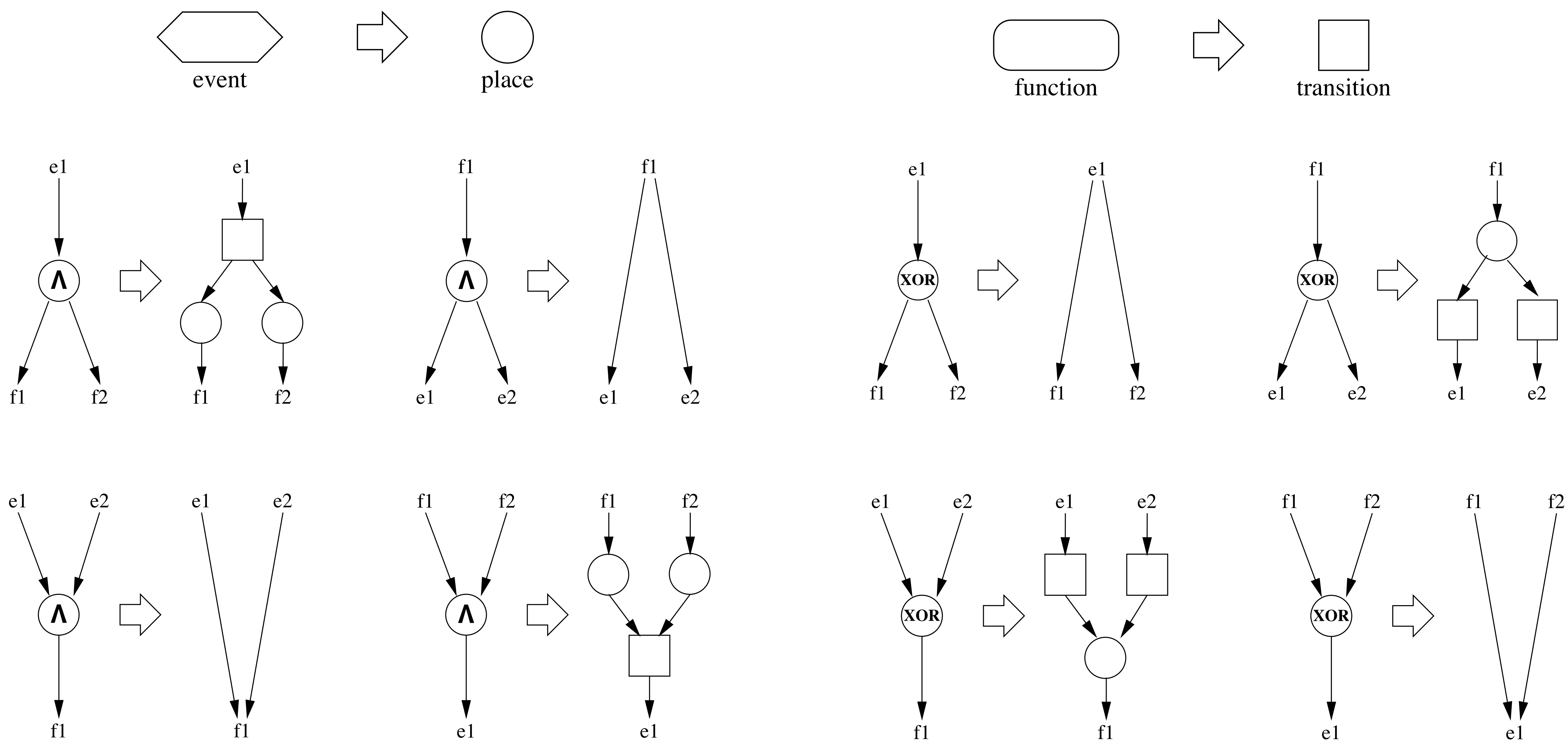


(events to function)

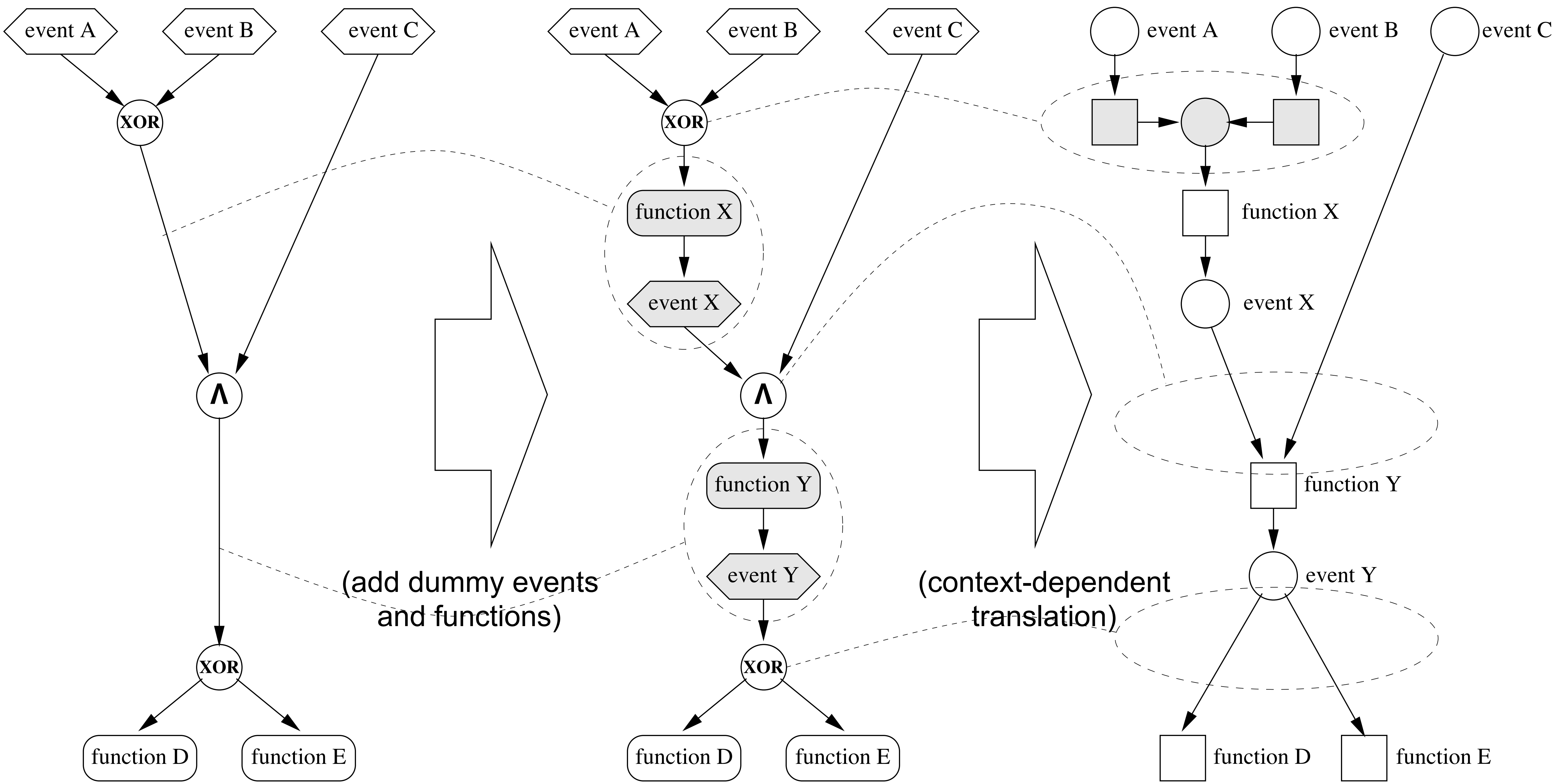


(functions to event)

EPC 2 Petri nets: at a glance



EPC 2 nets: Example

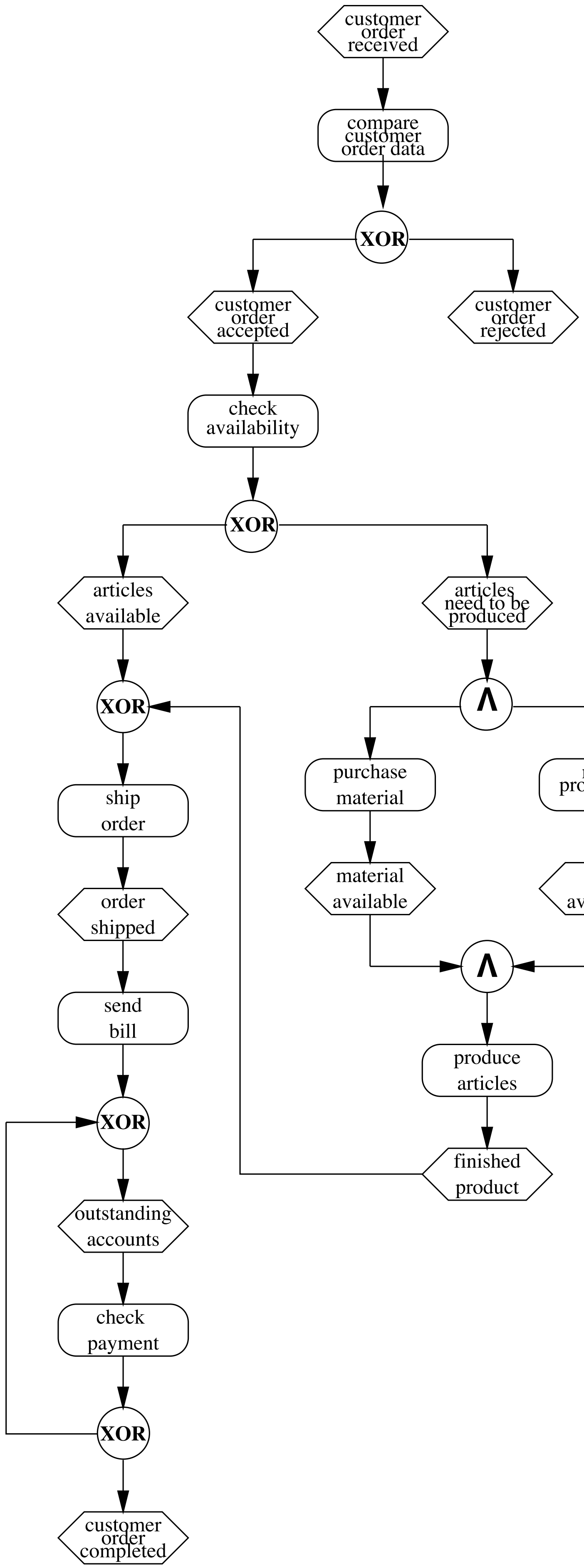


Outcome

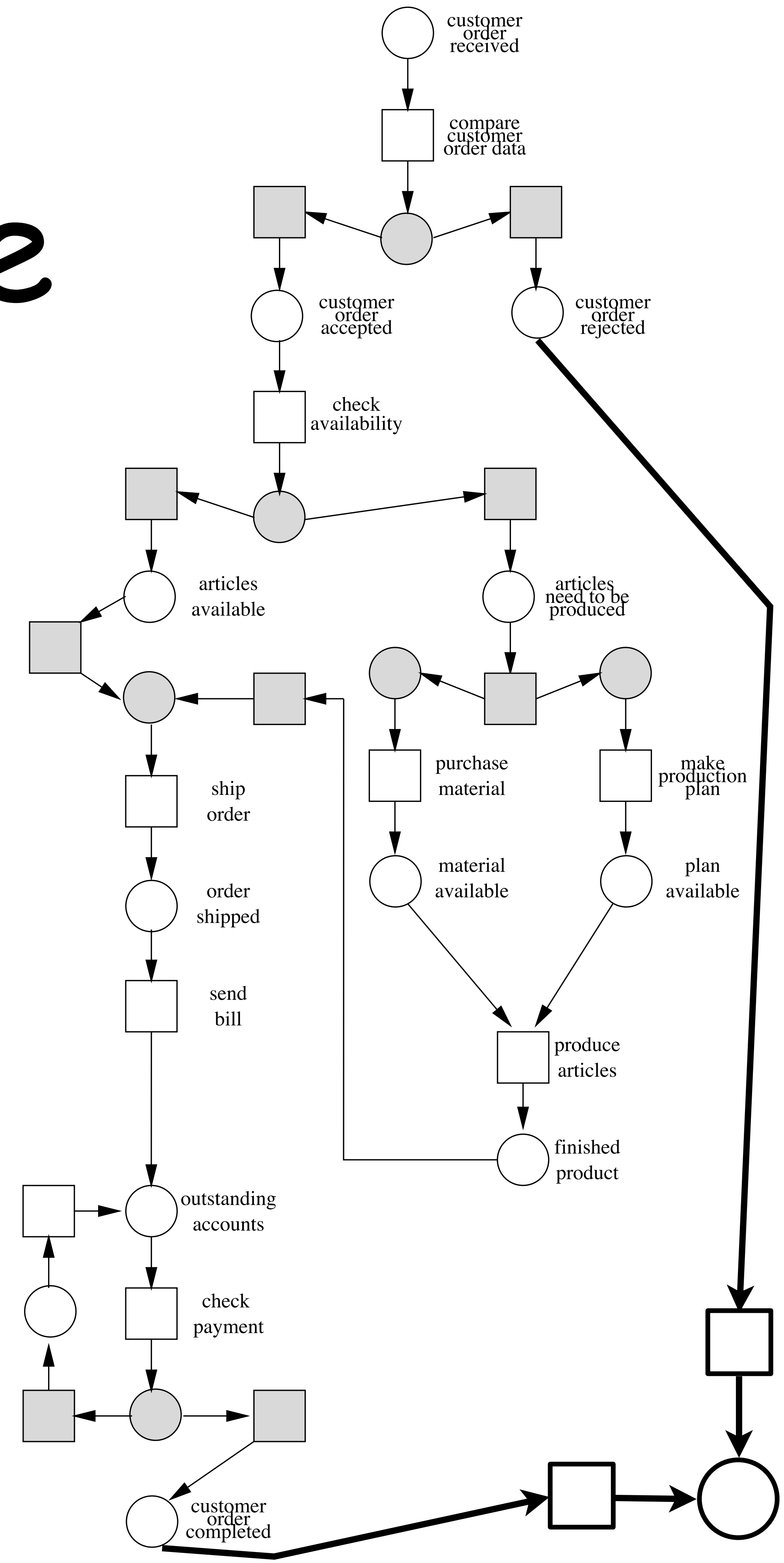
From any EPC we derive a free-choice net

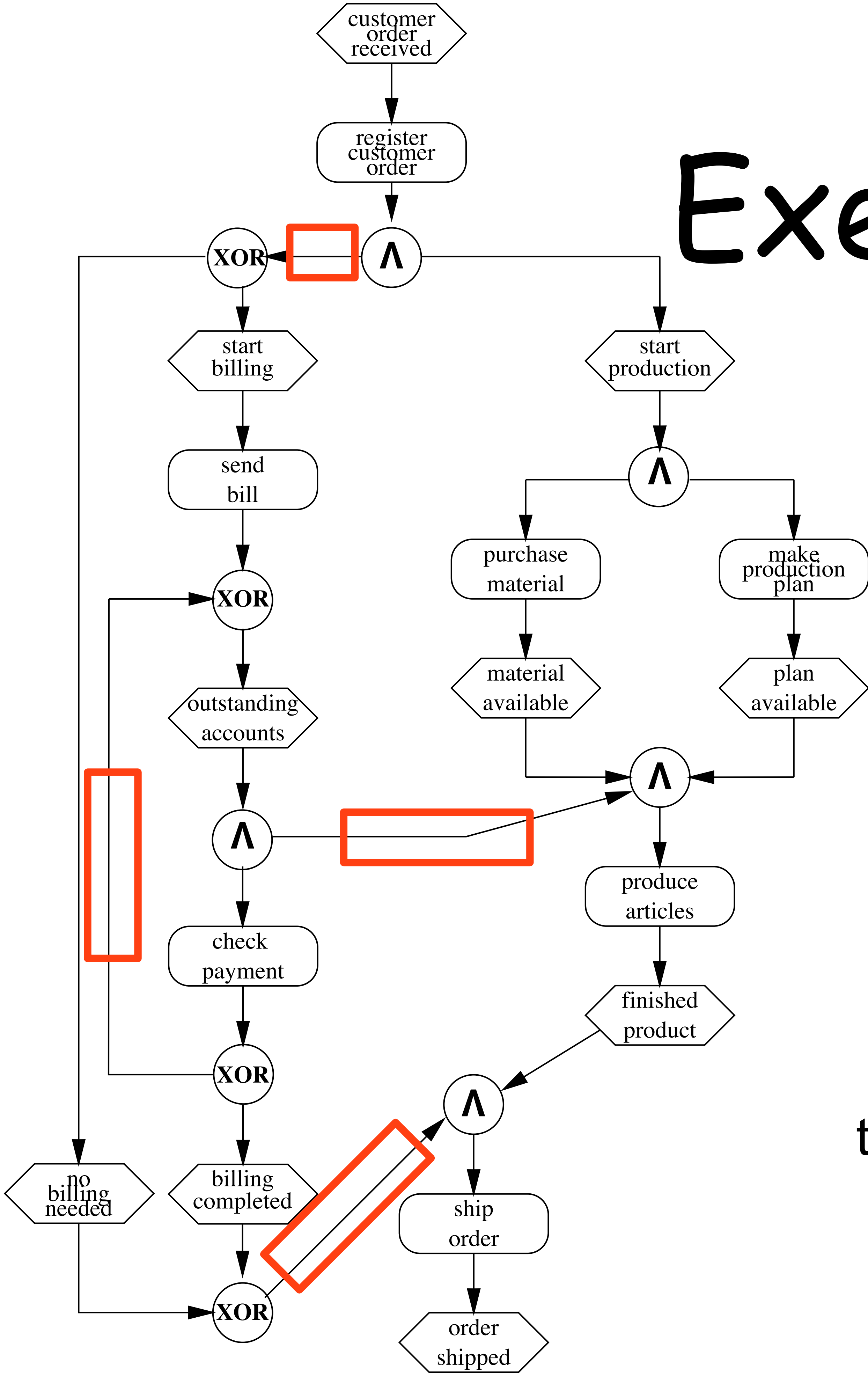
Moreover, if we add unique start / end events
(and suitable transitions attached to them)
the net is a workflow net

Exercise



Check it sound!





Exercise

Sound?

(remind
to add dummy events and functions
and
to guarantee event/function alternation)

Relaxed soundness (a third attempt)

Popularity vs superiority

EPC are a quite successful, semiformal notation

They lack a comprehensive and consistent syntax
They lack even more a corresponding semantics

You may **restrict the notation**, but people will prefer the more liberal (flexible) syntax and ignore the guidelines

You may **enrich the notation**, but people will dislike or misinterpret implementation policies

What are ultimately business process?

Graphical language to **communicate** concepts

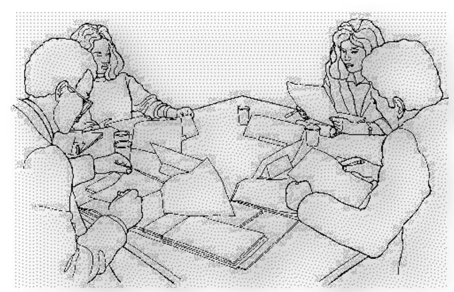
Careful selection of symbols
shapes, colors, arrows
(the alphabet is necessary for communication)

Greatest common denominator of the people involved

Intuitive meaning
(verbal description, no math involved)

Remember some good old friends

Chief Process Officer



Process participants

System architect

EPC

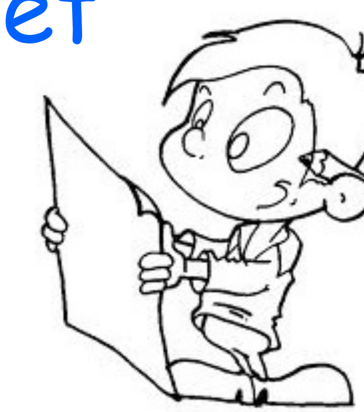
Business engineer

Knowledge worker

Process responsible

WFnet

Process designer



System developer

A secret not to tell

Ambiguity is useful in practice!

The more ways are to interpret a certain construct
the more likely an agreement will be reached

A pragmatic consideration

Moreover

in the **analysis phase**
the participants may not be ready
to **finalise** the specification
and decide for the **correct interpretation**

Yet

it is important to find out **flaws** as **soon** as possible

Consequences

Ambiguous process descriptions
arise in the **design phase**

therefore

we need to fix a **formal representation**
that **preserves all ambiguities**

Problem

EPC is fine (widely adopted)

WF nets offer a useful tool

but

Soundness is too demanding at early stages

Relaxed soundness

A **sound** behaviour:
we move from a start event to an end event
so that nothing blocks or remains undone

Execution paths leading to **unsound** behaviour
can be used to infer potential mistakes in the EPC

If some unsound behaviour is possible
but **enough** sound paths exist
the process is called **relaxed sound**

A 3-steps approach (keep it simple!)

Relaxed Soundness of Business Processes

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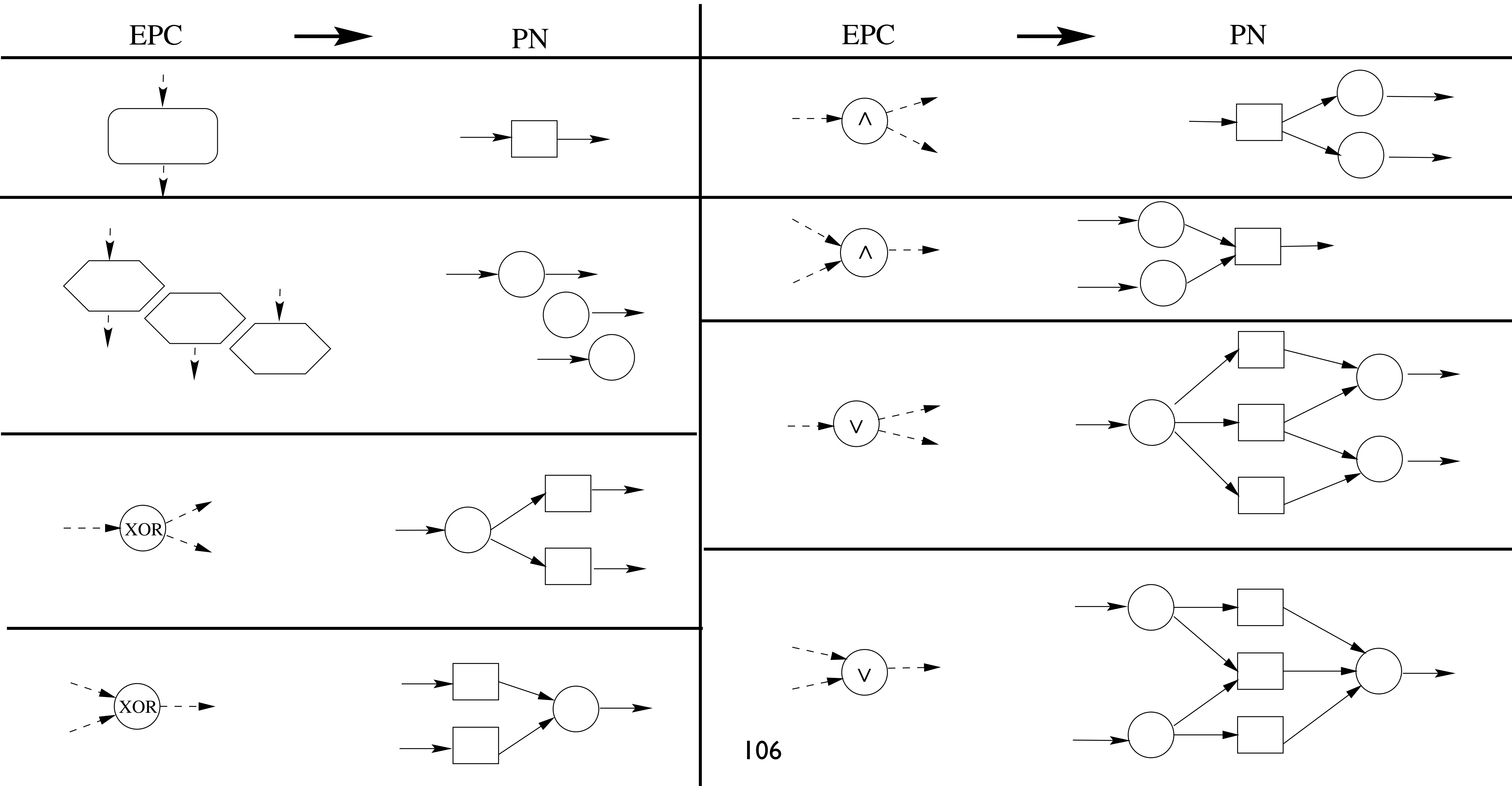
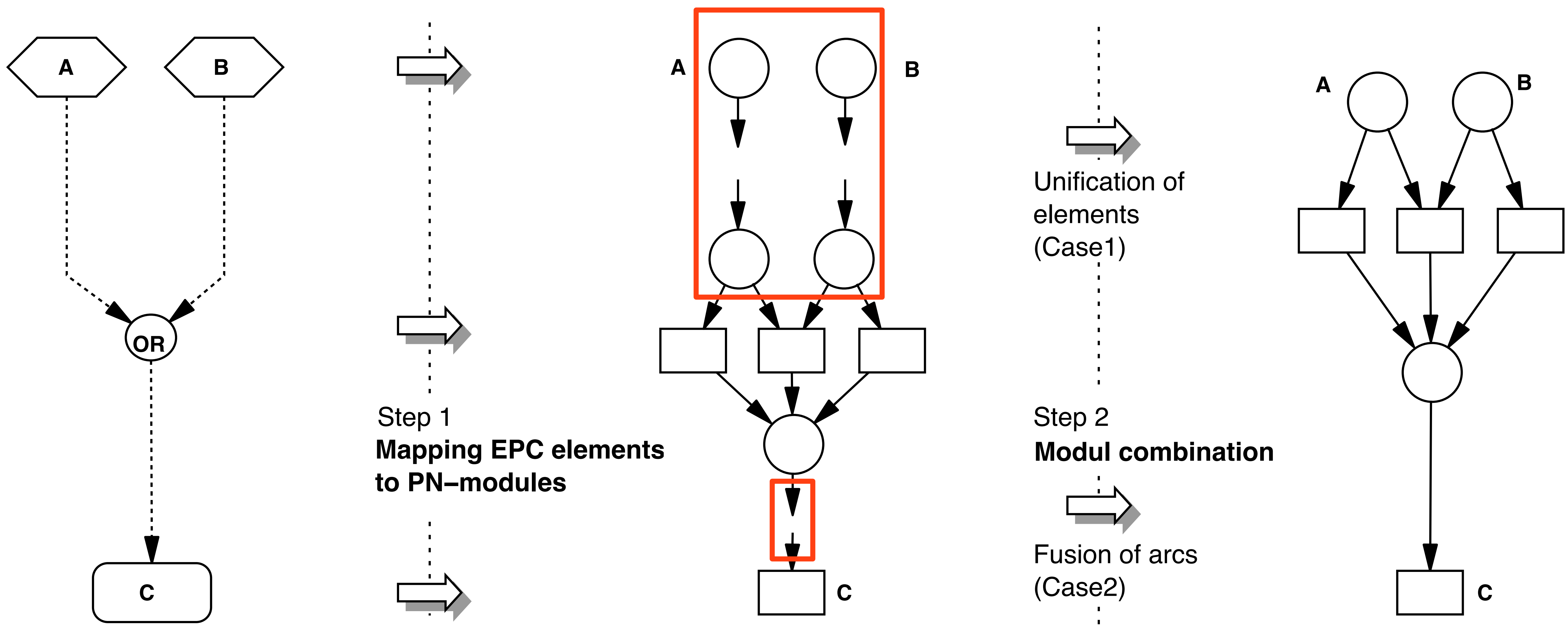
rittgen@uni-koblenz.de

K.R. Dittrich, A. Geppert, M.C. Norrie (Eds.): CAiSE 2001, LNCS 2068, pp. 157–170, 2001.

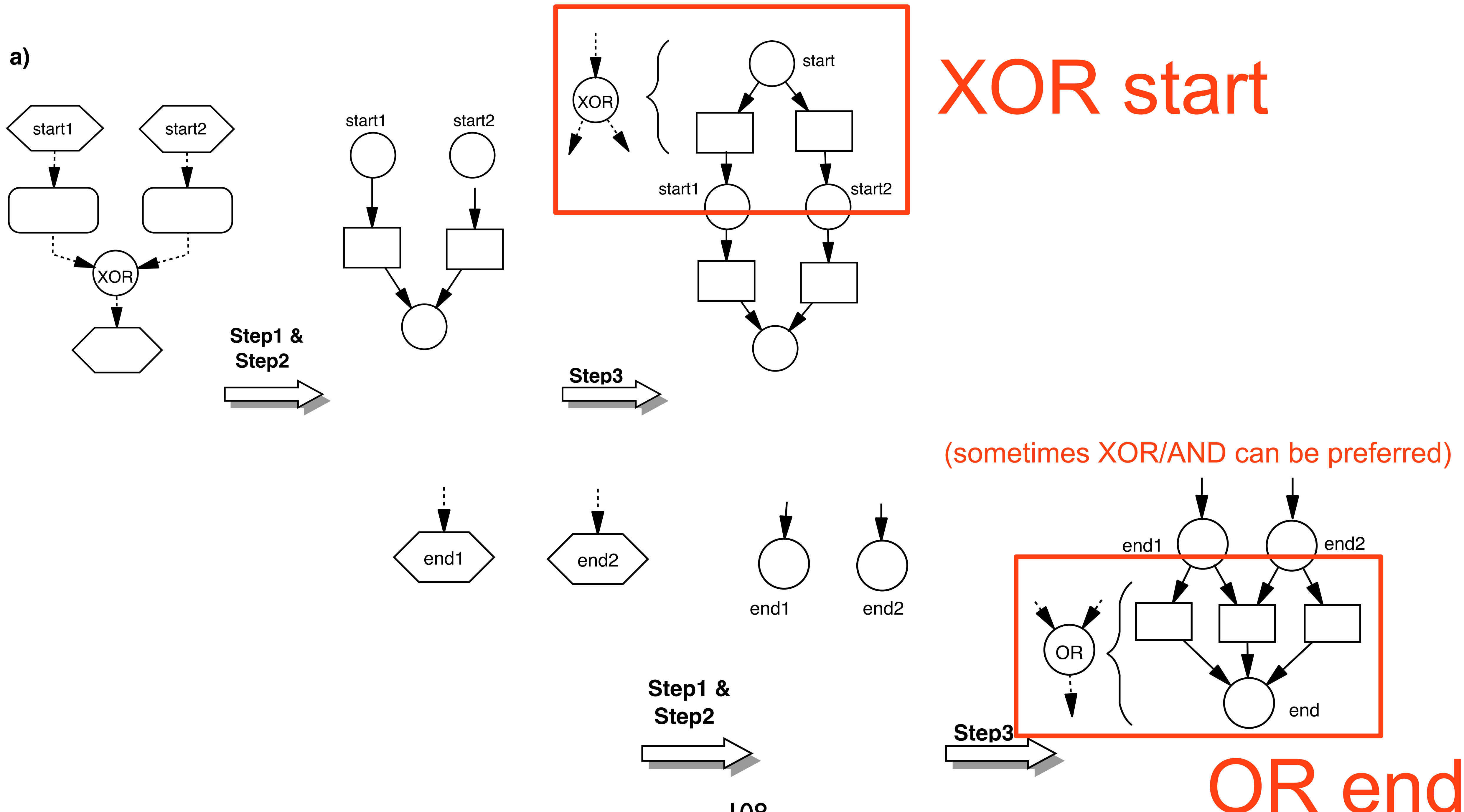
Step 1: straightforward element map



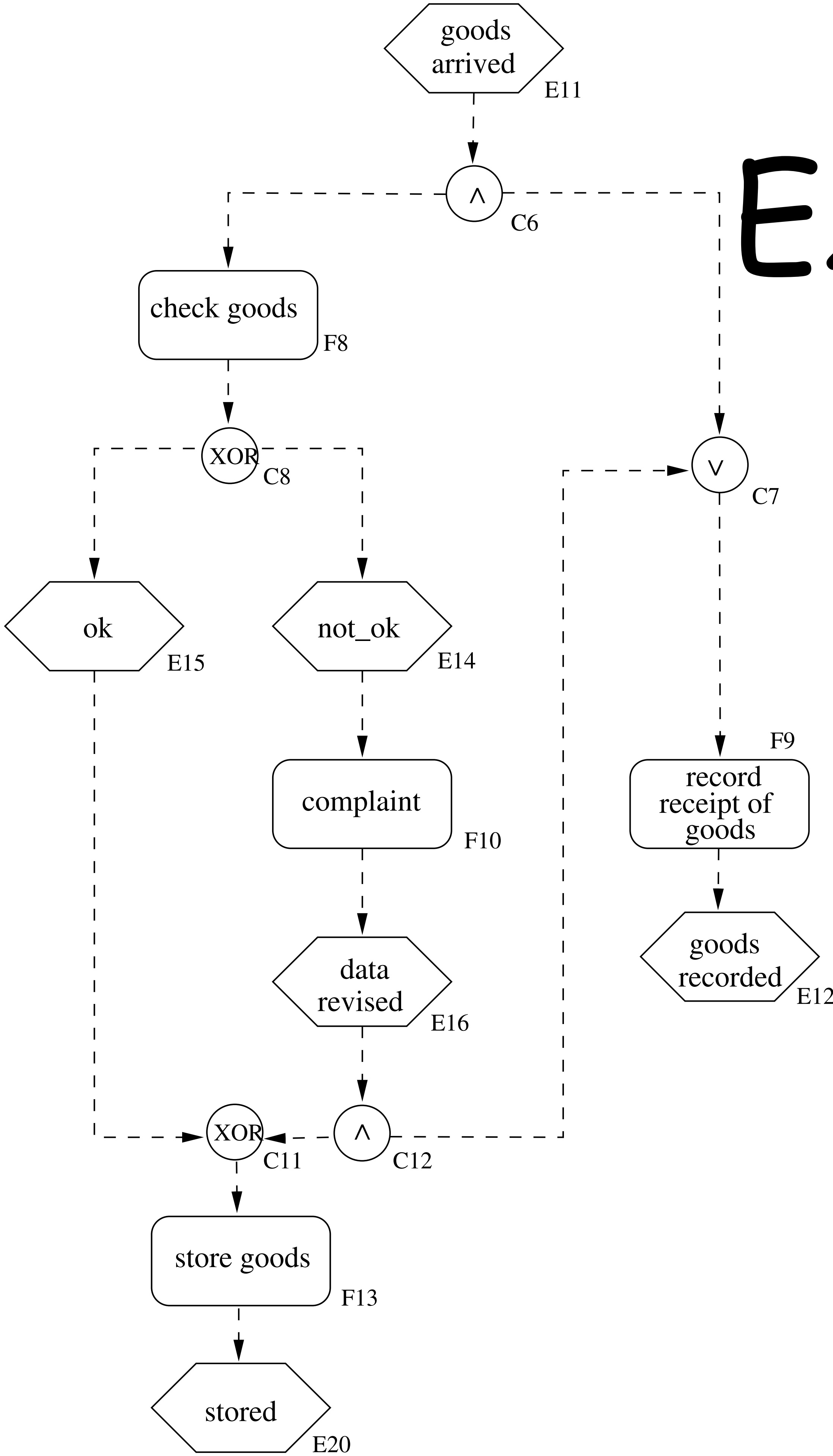
Step 2: element fusion



Step 3:
add unique start / end

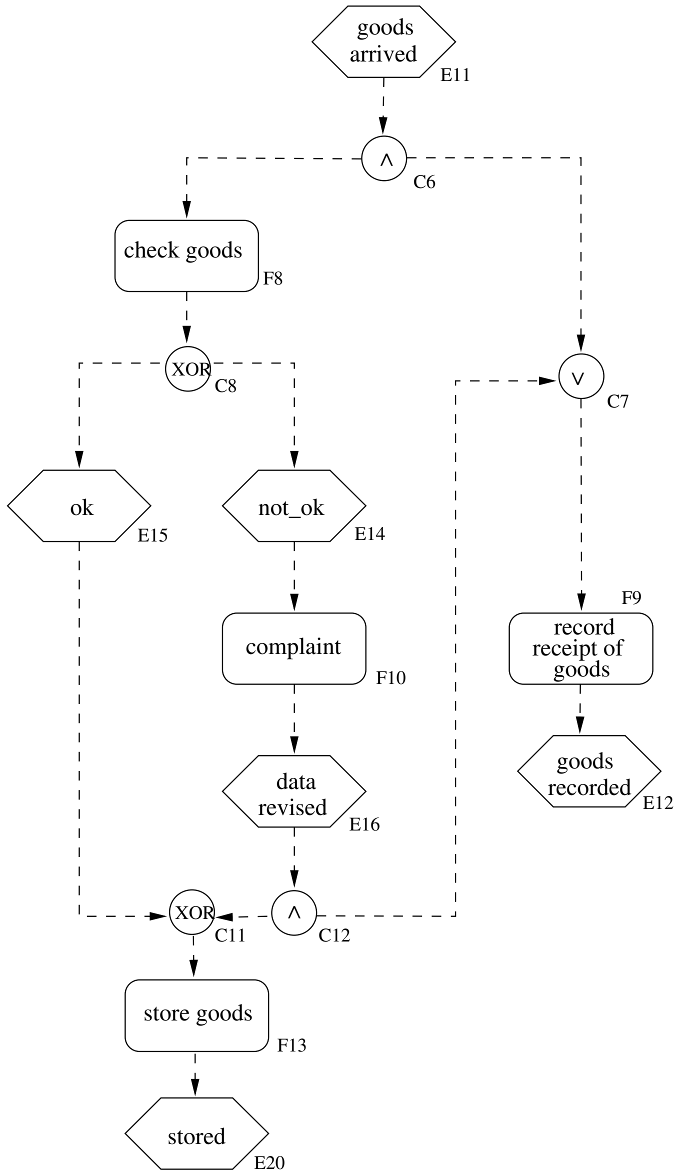


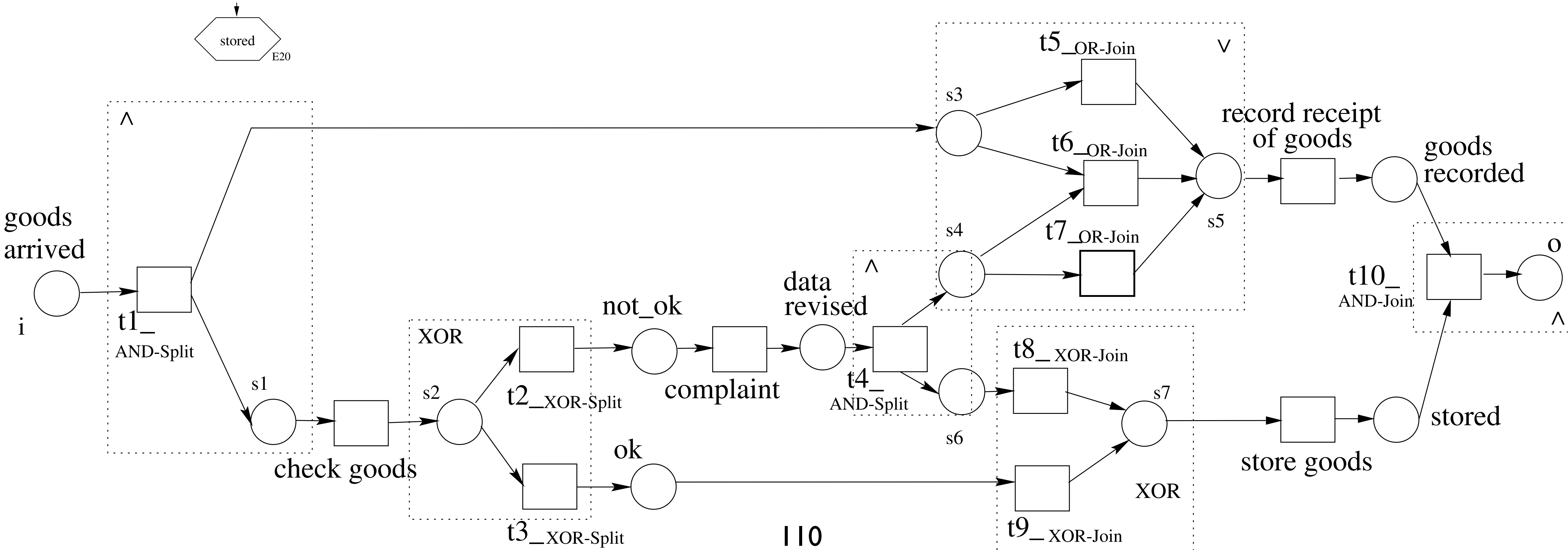
Example



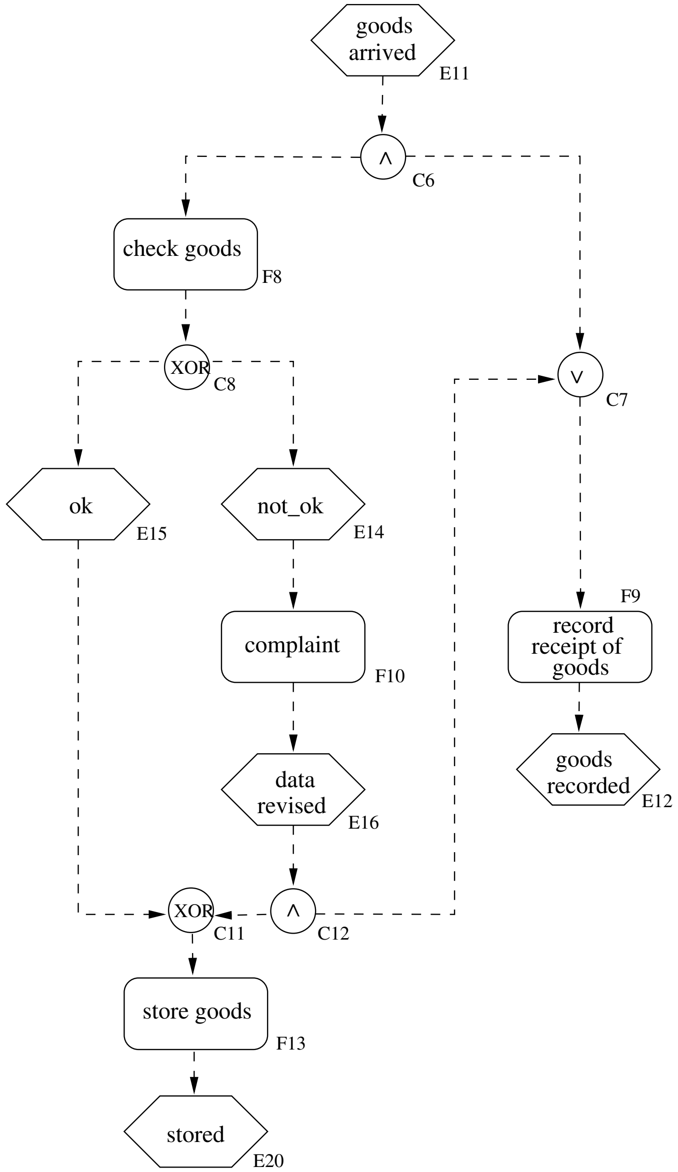
Sound?

Example

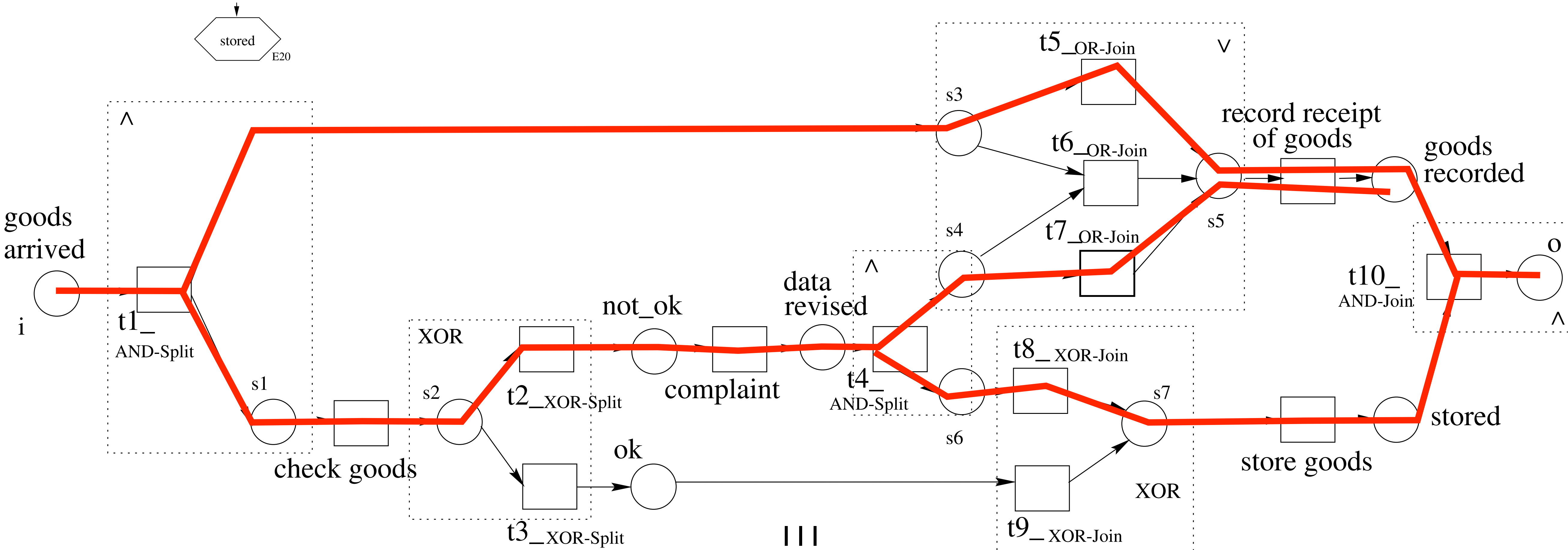

goods arrived
E11
C6
check goods
F8
XOR
C8
C7
ok
E15
not_ok
E14
complaint
F10
F9
record receipt of goods
goods recorded
E12
data revised
E16
XOR
C11
C12
store goods
F13
stored
E20


goods arrived
i
t1_
AND-Split
s1
check goods
XOR
s2
t2_XOR-Split
t3_XOR-Split
not_ok
ok
complaint
data revised
t4_
AND-Split
s3
s4
s6
t5_OR-Join
t6_OR-Join
t7_OR-Join
s5
record receipt of goods
goods recorded
t8_ XOR-Join
t9_ XOR-Join
s7
XOR
store goods
stored
t10_
AND-Join
o

Example

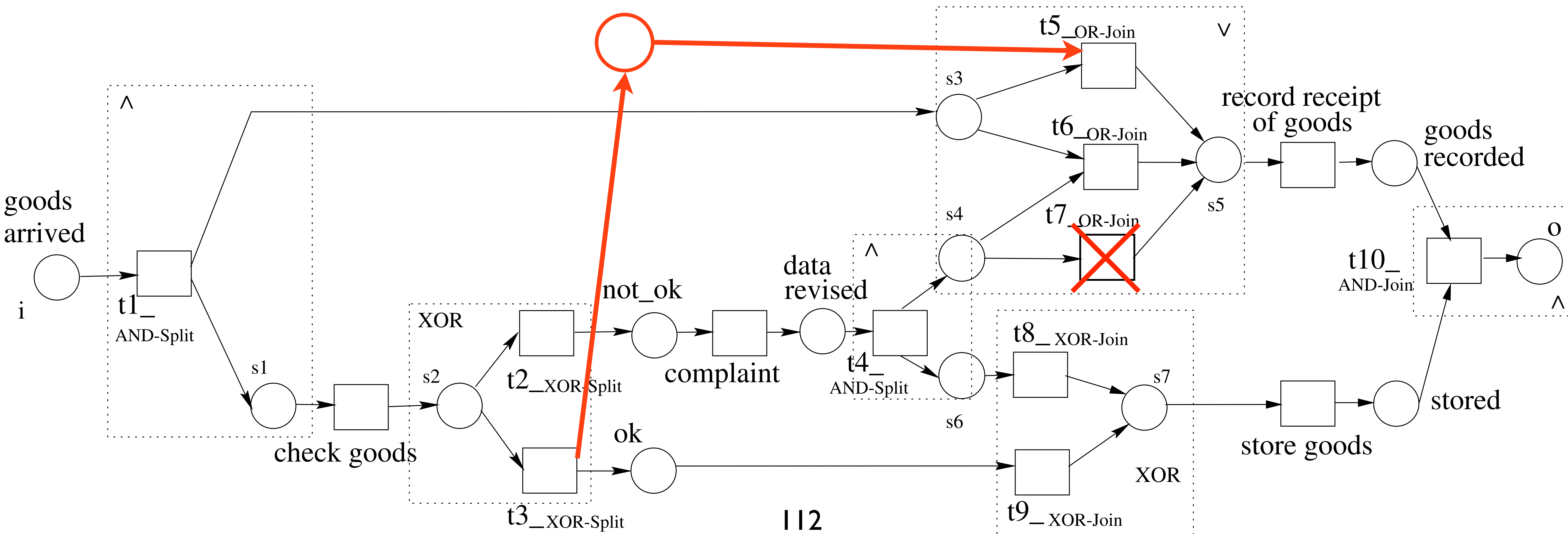


Not sound!



Example

We can turn it to sound, but:
changes in the net, can be hardly reflected in EPC



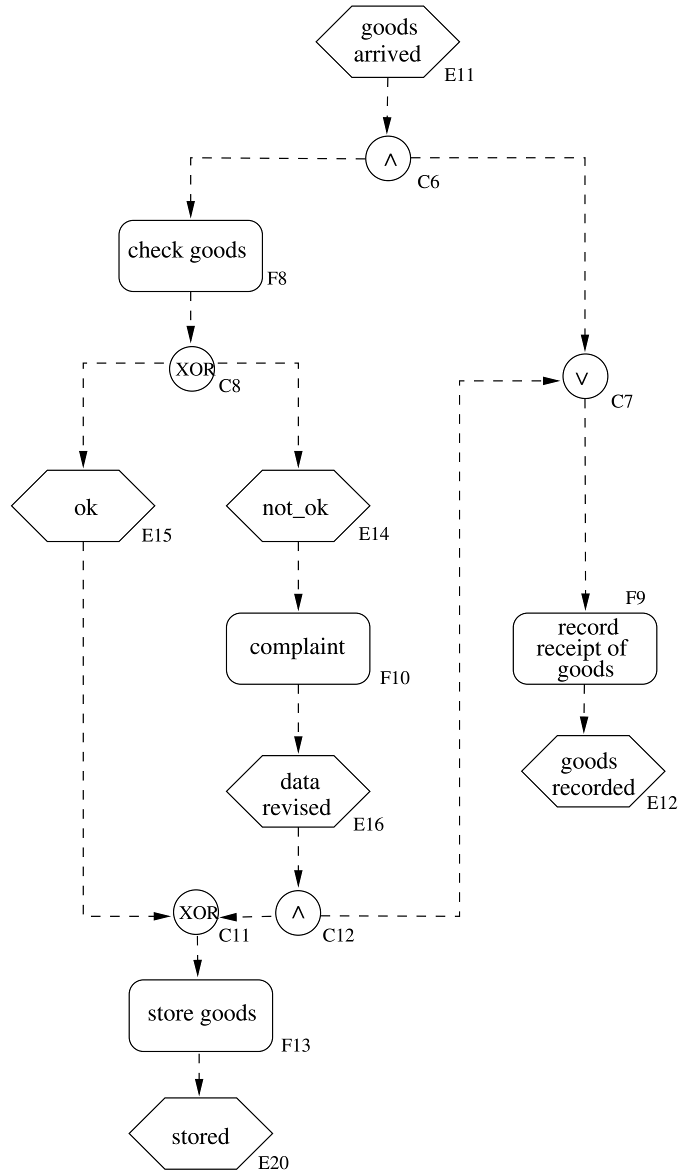
Relaxed soundness: formally

Definition: A WF net is **relaxed sound** if every transition belongs to a firing sequence that starts in state i and ends in state o

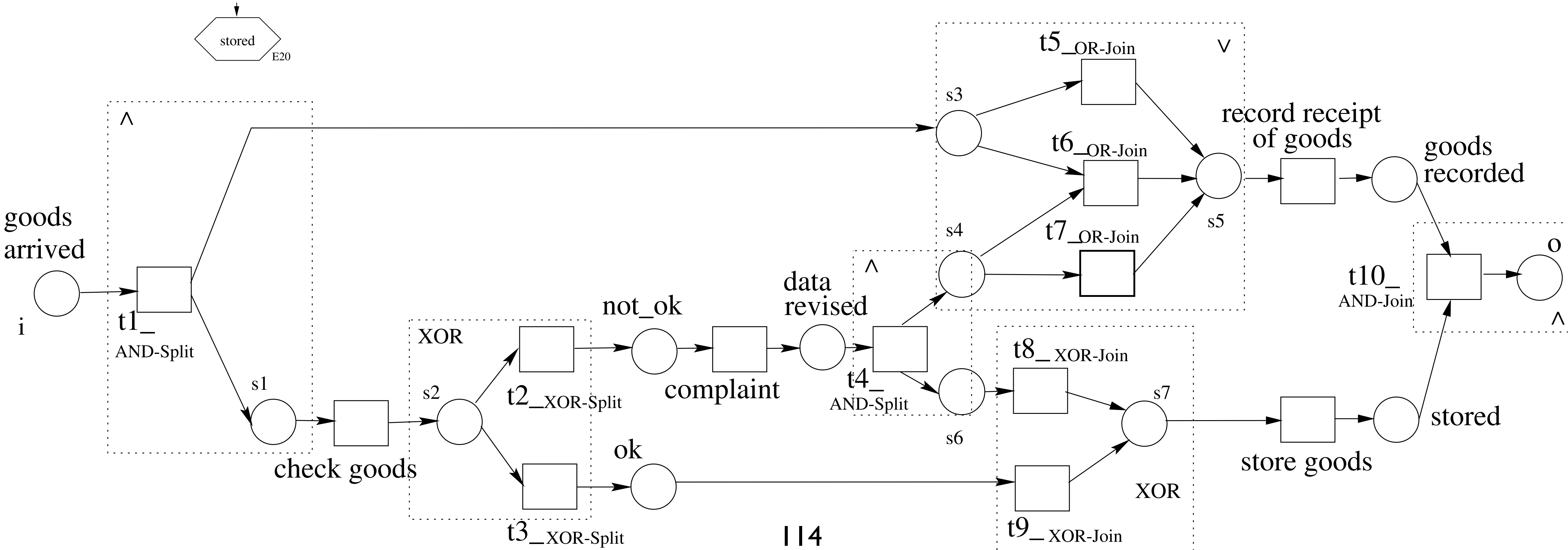
$$\forall t \in T.\, \exists M, M'.\, i \rightarrow^* M \xrightarrow{t} M' \rightarrow^* o$$

(it is sound "enough", in the sense that all transitions are covered by at least one sound execution)

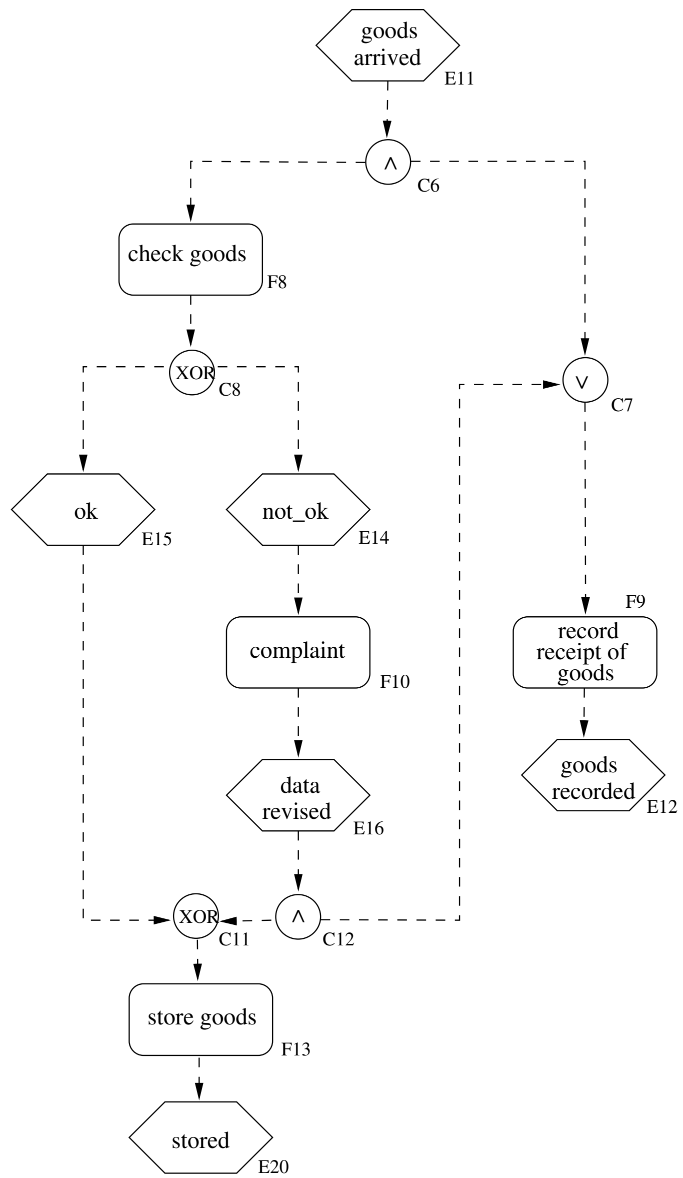
Example



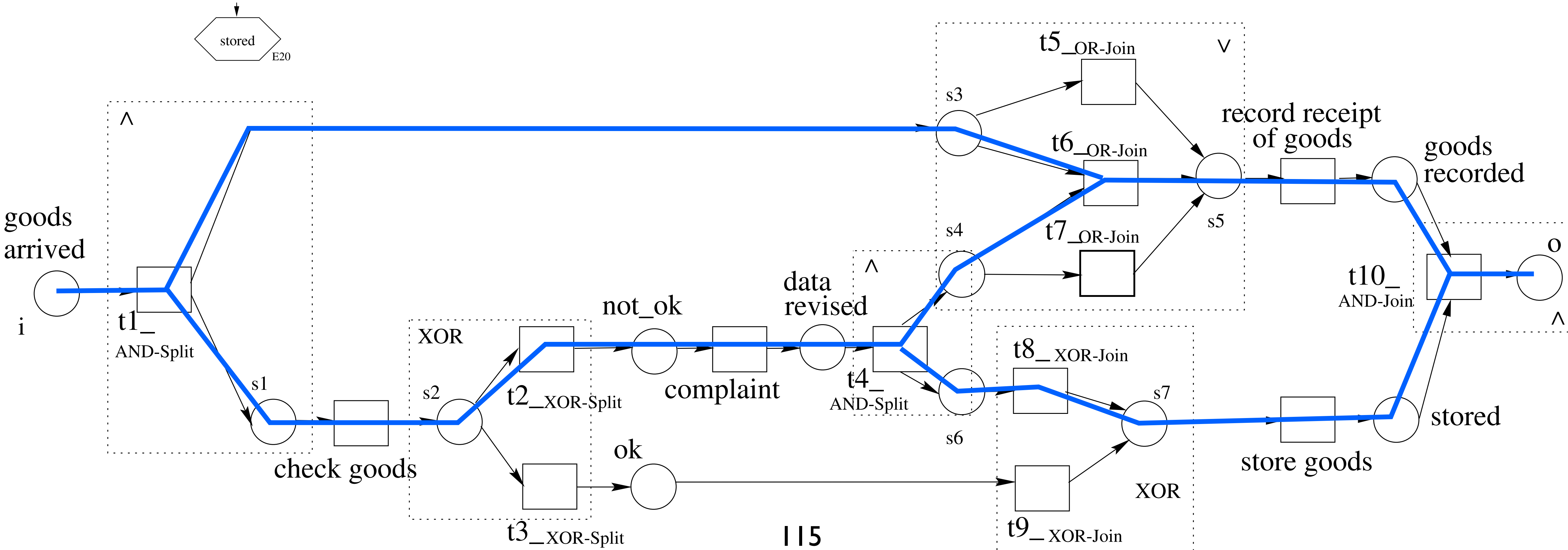
Relaxed sound?

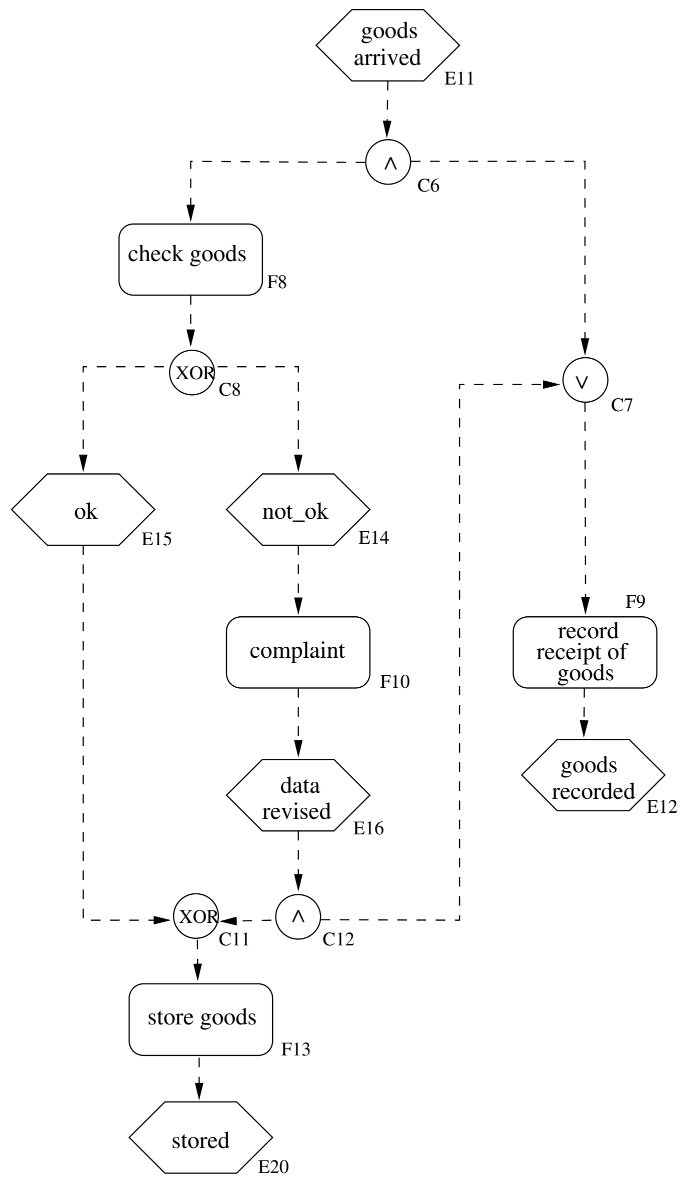


Example



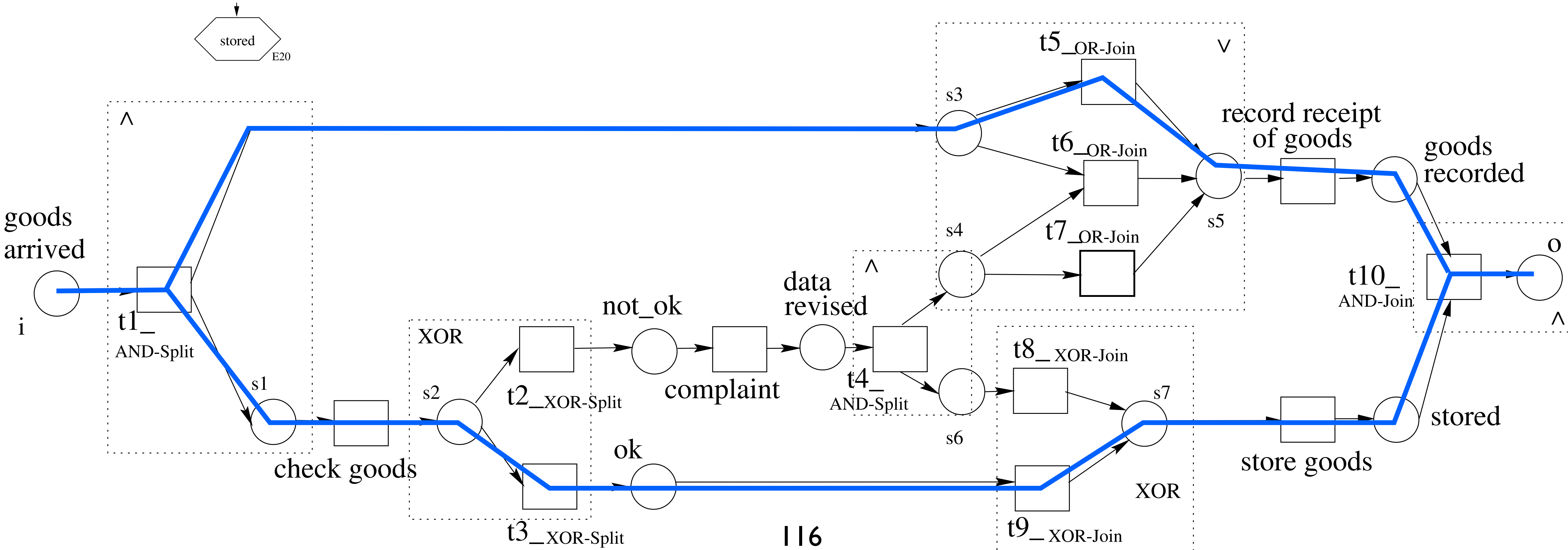
Relaxed sound?



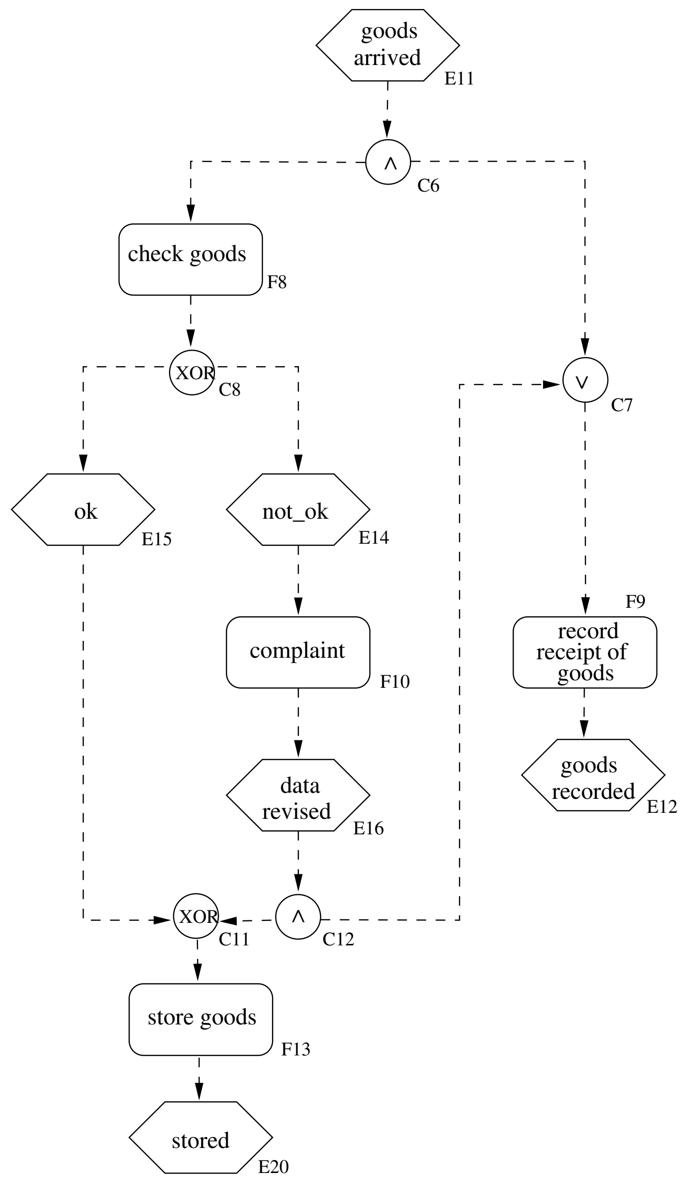


Example

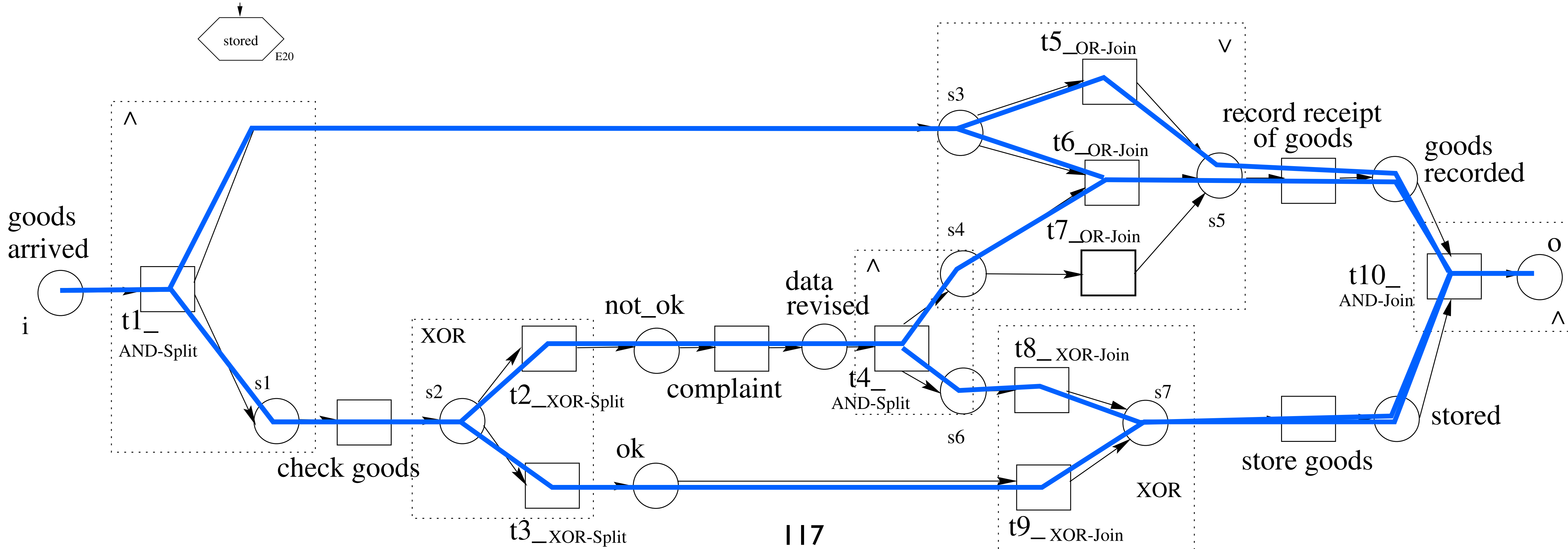
Relaxed sound?

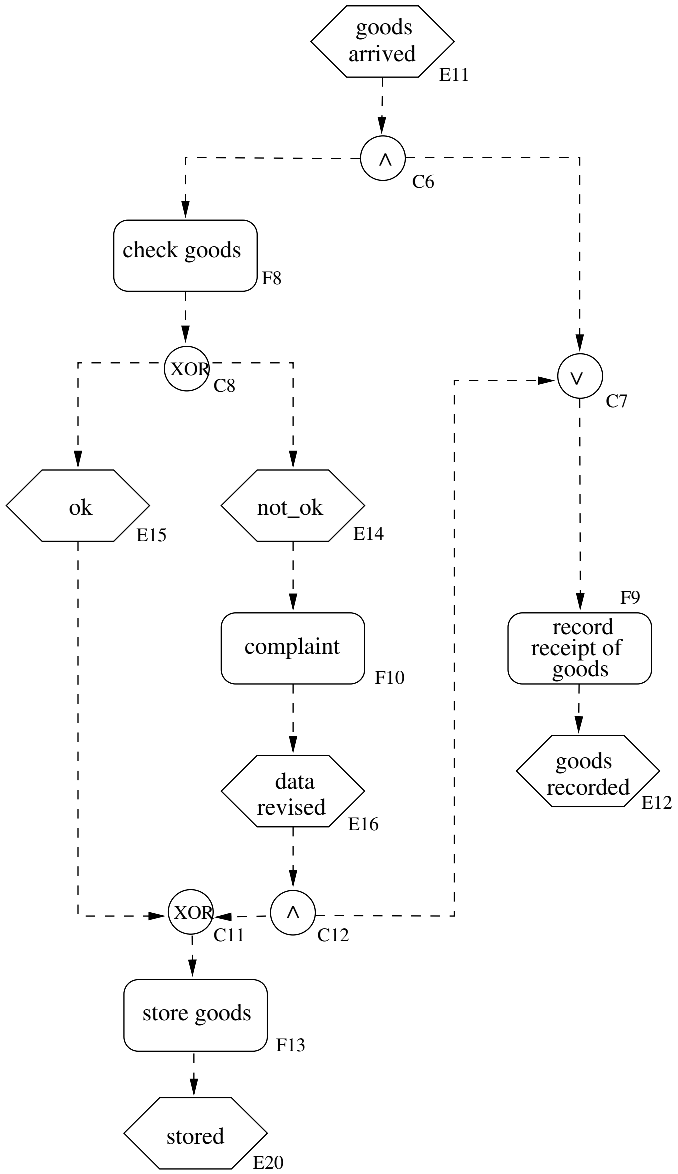


Example



Relaxed sound?

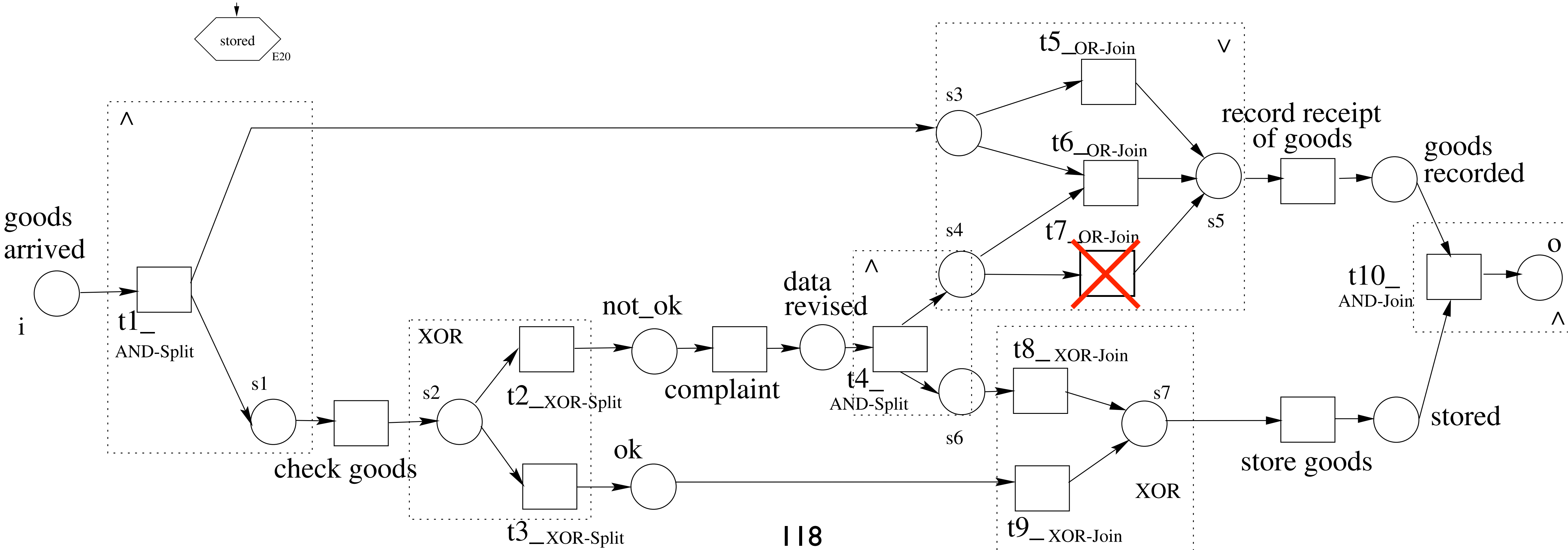




Example

Not relaxed sound (as WF net)!

But relaxed sound as EPC
(all nodes are covered
by some sound execution)



Pros and Cons

If the WF net is **not relaxed sound**:
there are transitions that are not part of a sound firing sequence

Hence their EPC counterparts need improvements

Relaxed soundness can be proven only by enumeration (of enough sound firing sequences)

No equivalent characterization is known that is more convenient to check

Open research problem…